Stock Code: 3028



## **Zenitron Corporation**

# 2020

# Annual Report (Translation)

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- V. Name of overseas stock exchange and method for accessing information on overseas negotiable securities: None.
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## I. Letter to Shareholders

### (I) The 2020 Business report.

(1) Implementation results of business plan

Consolidated revenue has reached NT\$34,401,169 thousand in 2020, an increase of NT\$7,408,300 thousand and a growth rate of 27.45% over NT\$26,992,869 thousand. Net income before tax in 2020 was NT\$555,056 thousand, an increase of NT\$247,629 thousand and a growth rate of 80.55% over NT\$307,427 thousand in 2019.

2. Budget execution status

Financial forecast for 2020 is undisclosed so there is no budget execution status available.

			(Consolidated				
	Year	Financial Analysis					
Items of analy	sis	2019	2020				
	Debt to assets ratio	69.03	75.10				
Financial	The ratio of long-term funds						
Structure (%)	to property, plant and	1,022.64	1,147.03				
	equipment						
	Return on asset (%)	2.48	3.39				
	Return on equity (%)	5.25	10.25				
Drafitability	Ratio of Pre-tax Profit to						
Profitability	Paid-in capital (%)	14.37	25.95				
	Profit ratio (%)	0.85	1.37				
	Earnings per share (NT\$)	1.08	2.21				

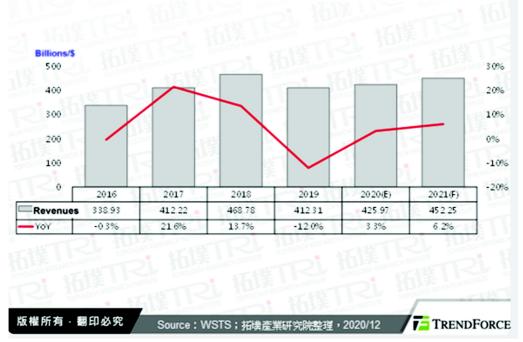
3. Analysis of financial income and expenditure and profitability 2020:

### (II) 2020 Business Plan Overview

- A. Operating policies
- (1) To plan the mid/long-term development strategy, aiming for continuous growth of company profit and sustainability of operation.
- (2) To Create the maximum value of semiconductor component distributors in the supply chain and establish and operate long-term customer-supplier relationships.
- (3) To build a harmonious labor-management relationship and create a win-win situation for employees and the company.
- B. Expected sales volume and its basis:
- The future growth of the semiconductor industry globally is estimated to be 6.2% annually.

Under the continuous impact of the epidemic in 2020, the end consumer market has been

significantly affected, and overall demand has fallen sharply. Benefited from IC inventory replenishment and the COVID-19 pandemic, it has promoted the growth of remote applications, boosted 5G infrastructure and demand of high-performance computing (HPC), notebook and so on. World Semiconductor Trade Statistics (WSTS) organization predicts that the global semiconductor market (including memory) in 2020 is expected to grow by 3.3%, reaching 426 billion US dollars. Almost every industry has been severely hit by the impact of the COVID-19, and only the semiconductor industry can maintain growth. Looking forward to 2021, HPC, 5G and AI will become the three major growth drivers. WSTS predicts that the global semiconductor industry will grow by 6.2% annually.



2016~2021 Worldwide Semiconductor Revenues

The new normal life in the era of COVID-19 epidemic will continue to drive remote business opportunities. With continuous increase of Stay-at-Home economy and medical demand, in addition to the gradually mature of 5G communication applications in 2021, remote business opportunities shall sustain, as well as online working, learning, shopping and other behaviors shall become the norm. Coupled with the fever of stay-at-home economy products such as Chromebooks, the momentum is expected to continue into the first quarter of 2021.

In response to the epidemic, the reduction of personnel flow and contact needs will further catalyze the development of IoT technology. Within this technology, related IoT devices used for manufacturing, medical monitoring, and service reception are the main growth drivers. Related IoT devices will integrate AI computing, image recognition, high-speed transmission and other hardware collocations based on requirement of users and environments; in addition, functions such as Always On and gesture operations will become another development focus, with related semiconductor processing efficiency, Netcom integration, and power consumption for higher request.

The development direction that major manufacturers are actively trying to achieve currently is

multi-computing architecture (such as multi-core or CPU+GPU+ASIC). Through the optimal work distribution of multi-variable computing, while accomplishing the computing requests and at the same time to meet the power consumption limit. With the continuous development of emerging applications, the computing ability and low power consumption of ASICs (Application Specific Integrated Circuits) in specific applications are the focus of the application of multiple computing architectures, attracting investment from many companies and startup teams, and will drive changes in the industrial structure.

In 2020, driven by the demand for 5G communication technology and HPC high-efficiency computing, the semiconducting industry will have a substantial growth, driving the advanced process of foundry and the demand for high-end wafer packaging and testing. By the proliferation of networking applications drives, IC designs will fuel the future growth of the Netcom applications and automotive chips.

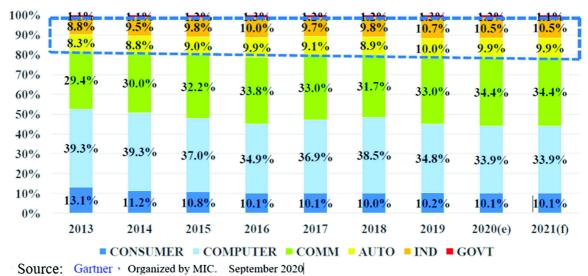
In 2021, global 5G innovation application cases will increase. Due to the technical limitations of the 4G applications in IoT in the past, the development of large-scale IoT systems (especially industrial IoT systems) is limited. With the help of new connectivity capabilities, 5G allows developers and consumers to combine many different devices and sensors into a large-scale system, even covering the entire city. It gradually will make smart cities realizable, not just a vision. 5G used in the Internet of Things system, its data processing capabilities will be improved, and so to assist in detecting and preventing dangerous situations, and manage complex supply chains.

5G will dominate the market by vertical fields, and a wide range of vertical application fields will become 5G killer applications (smart health, smart transportation, etc.), rather than being completely driven by technology to dominate the market. The application transformation driven by industry demand can improve WiFi problems, including: (1) Information security; (2) Performance: interference, capacity, etc.; (3) Mobility: Among them, the 5G O-RAN is conducive to digital integration (IT+CT+OT) as well as AR and VR applications. Through the integration of virtual reality to assist smart manufacturing to reduce error rates and highly integrated Video as IoT Sensor to completely change the safety mechanism, move towards smarter manufacturing and improve the accuracy of Autonomous Guided Vehicle (AGV)

### The semiconductor market of non-3C application grows year by year

In 3C applications, the market share of semiconductor applications for consumer electronics and computer applications continues to decline from 52.4% in 2013, and is expected to fall to 44.0% by 2021. On the other hand, the share of semiconductor applications for communication applications is showing an increasing trend.

The market for semiconductors for non-3C applications is growing year by year. Automotive and industrial semiconductors have continued to grow in recent years thanks to the development of smart and automated products; due to the impact of the epidemic in 2020, and the increase demand for computers and consumer electronics, it shows a slight proportion decline.



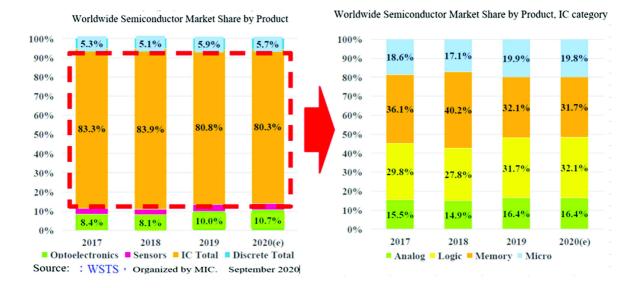
### Semiconductor Application Market Share Worldwide

The global semiconductor market is dominated by IC chips, of which Memory has the highest proportion.

The global semiconductor market is dominated by IC chips, accounting for more than 80% of the overall market; optoelectronic semiconductors are the second.

Memory ICs have benefited from their risen prices caused by the increased demand in recent years, and they belong to the category of the highest output value together with Logic IC. In 2018, the proportion has increased significantly due to the increase in mobile phone memory capacity, the demand for mining machines and the launch of 4K TV.

The proportion and output value of Analog and Logic, except for the impact of memory in 2018, mostly show a steady growth trend.



The time for the market to recover depends on the situation of pandemic control. If the pandemic can be significantly controlled when the vaccine launches in the market, the overall semiconductor market is expected to resume growth momentum in the second quarter of 2021.

If the US government strengthens the scope of export controls on Huawei, it will have a short-term impact on Taiwan's semiconductor industry. However, Taiwan's manufacturers will be able to resume their growth momentum by shifting their market share in the long run.

In the past few decades, the development of the global semiconductor industry was mainly led by PCs, NBs, wireless communication products, and cloud computing, and the industry evolution will be carried on in the future. However, due to the epidemic in 2020, various countries and cities were partially or completely blocked, so the risk of individual unemployment and corporate bankruptcy has increased rapidly, resulting in a sharp drop in the demand for non-essential consumer electronic products.

Although the work, living habits, and consumer behavior have been impacted by COVID-19, and the industries in relation to electronics as well as corporates of component and assembly have been affected, new demands are at the same time generated as well. Including,

Epidemic prevention medical equipment: respirator, forehead thermometer, ear thermometer, blood oxygen machine

Government expenditure: 5G infrastructure (base stations, small base stations, optical fiber networks)

Stay-at-Home economic consumption expenditure: ultra-large data centers, servers, solid state drives, game consoles, head-mounted devices, smart watches, true Bluetooth wireless headsets Online office teaching hardware: NB, Chrombook, Surface

The descriptions in several important application markets are as follows

a. Handheld Devices (including cellphones, smart watches and bracelets, etc)

According to the report of Topology Research Institute, in 2020, affected by COVID-19, terminal consumption is sluggish and smartphone shipments have declined for two consecutive years. Looking forward to 2021 while the epidemic slows down, the economy recovers and the base period is low, smartphones will resume back to its growth track, with an annual increase of 9%. In 2020, the penetration rate of 5G mobile phones will increase from 1% to 19%, and is expected to reach 38% in 2021. In 2020, Huawei and Apple have occupied more than 60% of the market, but in 2021, Xiaomi, OPPO and vivo will supplement the legacy of 5G mobile phone market share from Huawei.

Due to the sluggish growth of smart phones, brand manufacturers have begun to attempt versatility of product layouts, including smart watches/bands, TWS Bluetooth phones, AR/VR devices, and other emerging products that can be used as extensions of smart phone functions. For example, smart video can be transferred to the AR/VR device, and then equipped with functions such as motion tracking operation; the audio can be extended to the TWS Bluetooth headset, and can be used with the voice assistant to connect various functional applications; the smart watch/band can handle the message notification from smart phone, as a device for physiological data sensing and collection.

Therefore, even when the overall wearable device market in 2020 were hit by COVID-19, but with the increased investment of brand manufacturers, the overall market can still maintain an upward growth megatrend. It is estimated that smart bracelets will increase by 3% to 82.9 million in 2020, while smart watches will grow 30.2% reached 78.9 million. The reason why the growth rate of smart bracelets is lower than that of smart watches is not only the higher base period, but also the fact that when manufacturers increase their investment in this industry, they are less likely to choose smart bracelets because of their lower prices and limited functionality. Mostly market target will be development of smart watches. Therefore, although the existing brand manufacturers in the market continue to launch low-priced bracelet products, they are more focused on watch products. New entrants will also use the smart watch market as the main entry point, leading to the prosperous growth of smart watch market in 2020.

b. Computer and its peripherals (PC including desktop and traditional notebook)

Market research agency Canalys recently released a PC market outlook report, pointing out that global PC shipments have continued to increase since the second quarter of 2020. It is expected that total shipments in 2020 will reach 458 million units, an annual increase of 17%; it is worth mentioning, due to the impact of the epidemic, the demand for desktop replacement from enterprises and education has greatly reduced, causing desktop shipments in 2020 to decline by 23.1%. Looking ahead to 2021, Canalys prdicts to continue to benefit from nonstop growth of laptops, global PC shipments will increase by 1.4% annually and reach 464 million units.

Looking back at the global PC market in 2020, Canalys survey shows that, benefiting from remote business opportunities, the global demand for laptops and tablets has grown rapidly, which has boosted overall sales of PC. By the fourth quarter of 2020, PC shipments (including desktops, laptops, and tablets) are expected to reach 143 million units, an increase of 35% over the same period last year; and overall PC shipments in 2020 are expected to reach 458 million units, an annual increase of 17%.

Among them, due to the strong demand for remote work and learning, notebook shipments in 2020 are expected to reach 241 million units, an increase of 27.9% compared to 188 million units last year; while tablet shipments will reach 156 million units, an increase of 26.5% compared to 123 million units last year.

However, compared to the sharp growth of laptops and tablets, the sales volume of desktop computers this year has become very bleak. The overall shipment volume in 2020 is estimated to be around 60 million units, which is a drop of 23.1% compared to 79 million units last year; mainly due to the impact of the epidemic, the demand for desktop replacements from enterprises and education has greatly reduced.

Looking forward to 2021, Rushabh Doshi, Canalys Research Director, said that there will be four major trends that will continue to drive overall PC growth, namely remote work, digital learning, device as a service, and emerging application cases. With the advent of vaccines and the post-epidemic era, companies and consumers will pay more attention to the use of PCs. There will be many new opportunities not only in hardware but also in software and services. Companies will formulate flexible and active remote work policies for employees, and this requires efficient and safer PC products, especially in the financial industry and government public sectors.

Therefore, Canalys predicts that under the constant demand for remote work and learning, the growth power of PC will last until 2021. Notebook shipments will continue to grow, but the strength will slow down and the annual growth rate will shrink to 3.3%; However, driven by laptops, global PC shipments are expected to continue to grow in 2021, with an annual increase of 1.4% to about 464 million units.

c. Consumer Electronics

Consumer electronic products refer to electronic products used by consumers in daily life, and they belong to specific household appliances, containing electronic components. They are usually used for entertainment, communication, and clerical purposes, such as audio equipment, televisions, DVD players and even electronic clocks. An important feature of consumer electronics products is that they tend to lower their prices over time. Due to the efficiency of manufacturers and the improvement of technology, consumer electronics products can continue to be innovative.

The COVID-19 in 2020 has drastically changed the lifestyles of human beings around the world. The habits of going to work, school, consumption, and traveling have been forced to change from traditional basis as people movement. Under the new normal living conditions brought about by the impact of the epidemic, people, isolated at home, have gradually experienced more convenience, energy saving and higher security that brought by smart home devices. The

stay-at-home economy is on the rise, and features such as energy saving, automation, convenience, health promotion, and affordable prices will be the key to the continued growth of the smart home IoT device market.

According to Guidehouse Insights, despite the impact of the epidemic on the global economy, the smart home device market remains basically stable, as many consumers continue to purchase smart home devices that can improve their lives and provide added value. However, he also reminded that the side effects of the economic downturn brought about by the epidemic will still affect the consumer market to some extent, including large-scale unemployment, which will cause the overall market growth to be at a standstill in the short term.

However, Strategy Analytics predicts that the overall market is expected to gradually recover ever since 2021, and related consumer spending will reach US\$62 billion and grow to US\$88 billion in 2025 with a CAGR of 15%. The report pointed out that the overall market is mainly supported by smart thermometers, smart surveillance cameras, smart doorbells, smart sensor lights, etc. that are easy to install, can be purchased online and delivered to your home. In contrast, demand of smart home devices that are more complex and require professional installation has declined, because during the epidemic, people still have concerns about contact with outsiders or even living in the same space. It is expected that the overall market will not return to normal until 2023 or beyond.

Bill Ablondi, Director of Strategy Analytics' Smart Home Strategies team, pointed out that surveys of consumers and suppliers show that some smart home devices have increased demand due to the epidemic, such as security surveillance cameras, smart doorbells, smart thermometers, etc., especially for younger people with the most willingness to purchase.

d. Telecom&Communication

Market Intelligence & Consulting Institute (MIC) looks forward to the development of the worldwide communications industry in 2021, and anticipates that the four major markets of "consumer end (such as smartphones)", "5G telecommunication network", "enterprise network" and "data center" will fuel the growth of the global communications market in 2021, with an estimated output value growth of 8.1%, reaching US\$613.3 billion, of which mobile devices account for about 70%. Global shipments of smartphones were hit by the epidemic in 2020 but is expected to grow by 9% in 2021, with shipments reaching 1.35 billion units. For 5G mobile phones, shipment output was 230 million units in 2020, with a penetration rate of 18.4%, of which mainland China accounts for more than 60%. The top three brands of 5G mobile phones are Huawei (33%), Apple (31%) and Samsung (13%), and it is estimated that 5G mobile phone shipments will reach 540 million units in 2021, with an annual growth rate of 136%.

There are three significant trends in the communications industry in 2021.

The first is smart phones. When the United States continues to tighten controls on Huawei and after Huawei loses the mobile phone market, a new world will inevitably emerge. Market Intelligence & Consulting Institute (MIC) stated that the key point will be whether Apple actively develops low-priced models. If Apple supports China's local supply chain, this will have a partial negative impact on the revenue performance of Taiwan's mobile communications industry. On the other hand, as continuous upgrade of product functions and software/hardware specifications with 5G support on large bandwidths, screens, lenses, artificial intelligence and so on, Taiwan's communications industry in 2021 can still look forward to the business opportunities brought by the wave of 5G replacement. The second key is the South Korean 5G commercial enlightenment, which will become an important reference for domestic telecom companies. According to MIC, since its commercialization in April 2019, South Korean telecom companies' ARPU has performed better than the 4G era, and even turned positive from negative. 5G will be beneficial to telecom operators' revenue, and 5G applications provided by telecom companies such as

high-quality AR/VR audio and video and cloud game services stand for the opportunity to bring higher traffic and service volume than 4G for the users. In addition, European and American mobile telecommunications companies will accelerate the construction of 5G networks in 2021, broadcasting themes such as open networks, private networks, and marginal computing. The promotion of market enthusiasm will be another focus of 5G. The third key is the field of Netcom. The observatory focus is that fixed-line service providers continue to expand the construction of FTTH networks, promote 1Gbps+ home services, and introduce a new generation of 10G PON networks; in addition, the 25G optical fiber field are driven by 5G networks, and the demand for related Netcom equipment of future enterprises and data centers is expected to have positive performance.

### e. Industrial Electronics

The output value of Taiwan's industrial computers in the first three quarters of 2020 was about 26 billion, a 2.7% decline compared to 2019. This was mainly due to the shortage of components and unsatisfactory logistics caused by COVID-19, as well as project development delays. Furthermore, the overall economic environment is declining, and manufacturers are more conservative and cautious, all have resulted that orders for industrial computers are limited. However, from the demand side, in response to epidemic prevention and medical needs, the promotion of temperature detection systems, respirators and medical equipment, etc., is expected to reach NT\$35.4 billion in 2020.

Looking forward to 2021, although the global economy still takes time to recover, as order delays ease, countries increase investment in public infrastructure to revitalize the economy, and the new normal life was brought about by COVID-19, the pace of digital transformation of vertical applications will be driven. For example, the implementation of smart manufacturing in the manufacturing industry can improve its "survival resilience." In the retail industry, in response to the "non-contact" interactive situation, digital transformation is imperative. The logistics industry increases the demand for AMR/AGV to reduce human dependence. To revitalize the economy, countries increase public infrastructure budgets. There is the opportunity to grow for Taiwan's industrial computer output, and to usher in new business opportunities by taking advantage of the Internet of Things and AI technology development.

## f. Automotive Electronics

According to Topology Research Institute, with the gradual recovery of global consumer market demand, global automobile shipments are expected to reach 83.5 million in 2021. In the fourth quarter of this year, major automobile corporates and Tier 1 companies began stock replenishment, which in turn led to an increase in demand for automotive semiconductors. It is estimated that the global automotive chip production value in 2020 will reach 18.67 billion U.S. dollars; in 2021, it will increase to 21 billion U.S. dollars, with an annual growth rate of 12.5%.

In 2020, the automotive chip market has been hit by China-US trade frictions and the epidemic. In addition to the supply side, factories have been shut down due to the impact of the epidemic since the beginning of the year. On the demand side, the people's willingness to buy vehicles has been greatly reduced due to home quarantine and other related policies. The disconnection of the supply chain also makes international automotive manufacturers postpone the launch of new cars on the market, which in turn has a significant impact on the automotive market.

Even though the automotive market is facing severe challenges, the major automotive semiconductor corporates still actively develop and expand the automotive chip market. The main reason is that the verification time of newly developed automotive chips is longer, and specifications of certification vary among each automotive manufacturer to be fulfilled. If it can

be deployed in advance, there will be the opportunity to enter the supply chain of new vehicles to be released after 2023. For example, NXP has cooperated with Taiwan Semiconductor Manufacturing Company (TSMC) for 5nm automotive processors; STMicroelectronics (ST) and Bosch are in cooperation to develop automotive microcontrollers; After the acquisition of Cypress by Infineon, Cypress's automotive NOR Flash and microcontroller (MCU) have strengthened the integrity of Infineon's automotive-related solutions.

In all, telematics, ADAS, self-driving cars and electric vehicles have become irreversible development trends in the automotive industry, and they are also such a significant factor to driving the growth of automotive semiconductors. Whether they can succeed in the market in the future will depend on the speed of introduction of advanced processes and mastery of the production capacity of automotive power semiconductors. Topology Research Institute also specifically pointed out that the current global semiconductor industry is limited by the shortage of fab capacity, and if the shortage of goods cannot be resolved in the short term, it is expected that the automotive industry will also face a similar situation. Therefore, IDM manufacturers who has its own fab will have a greater competitive advantage in the automotive market

## **3.Significant Marketing Policies**

(1) Focus on application areas of seven major products

Facing the increasingly fierce competition in the electronics industry, Zenitron is committed to becoming a "value-added supplier of application design solutions." We strengthen our own research and development capabilities, break away from the trading of traditional components, provide customers with overall solutions, speed up the time for customers to launch their products, and create irreplaceable value. In order to match the solution-oriented marketing mode, the Company integrated the existing marketing team and also commit to training FAE and R&D designers. Currently effectiveness through hard work of application design solutions has gradually shown, and specific solutions in seven areas such as, "handheld devices", "computers and peripherals", "power management", "consumer electronics", "communication and network", "industrial power supply", and "automotive electronics". In addition to focusing on the integration of existing agency line products, we also set up a market development department to actively seek new agency lines to strengthen the competitiveness of various solutions.

(2) Continue to expand product line

In response to the epidemic, the reduction of personnel flow and contact needs will further catalyze the development of IoT technology. Within this technology, related IoT devices used for manufacturing, medical monitoring, and service reception are the main growth drivers. Related IoT devices will integrate AI computing, image recognition, high-speed transmission and other hardware collocations based on requirement of users and environments; related functions to the processing performance of related semiconductors, Netcom integration, and power consumption are with higher requirements. Therefore, no matter from the upstream chip to the downstream end product, cloud big data, 5G transmission, data center and artificial intelligence will be the focus of future development. The company also focuses on key applications and expands its agent product line to provide better services.

(3) Strengthen FAE technical support and capabilities of design and development, and focus on solution and marketing strategies It is the company's business strategy to become a "value-added distributor with leading technology". Therefore, mastering new technologies, training professional R&D talents, and developing high-quality application design solutions are important goals for the company's talent cultivation. By providing solutions, customers' research and development costs and time can be reduced, also customers' loyalty can be cultivated so as to widen the gap with competitors. On the other hand, the development of its own technology will help the company strive for new product agency rights and strengthen the competitiveness of its product line. (4) Cooperate with IC Design House to develop new products

- Semiconductor component distributors are the bridge between the upstream IC Design House and the downstream system factories. They grasp first-hand market information and can provide reference for upstream suppliers in product development and marketing. The company has established further partnerships with IC Design House at home and abroad, actively participated in the development of new products, and sold through the company's channels to create a win-win situation.
- (5) Establish strategic alliances to increase product agency opportunities

The company is also constantly seeking business opportunities in new markets to increase its competitive advantage. In the long run, the main core of the focus of company's development will still be the semiconductor component channel. In the future, Company will focus on its own business and extend its investment in electronic channel-related businesses, and master technology and semiconductor industry through investment in upstream IC Design House or strategic alliances with peers. Zenitron increases product agency opportunities, creates revenue growth and profit sources, and expands the service depth of the component channel industry for upstream, midstream, and downstream related manufacturers.

4. Future development strategy

Facing the increasingly fierce competition in the electronics industry, Zenitron is committed to becoming a "value-added supplier of application design solutions". To create irreplaceable value of the Company, we strengthen own R&D capabilities, break away from the trading of traditional components, provide customers with overall solutions, and accelerate customers' product launches time schedule. To align with the solution-oriented marketing mode, the company not only integrates the existing marketing team but also strives to train FAE and R&D design personnel. The current efforts in application design solutions have gradually shown results in seven major fields including "Handheld Devices", "Computers and Peripherals", "Consumer Electronics", "Communications and Networks", "Industrial Power", and "Automotive Electronics", all with specific program content. In addition to focusing on the integration of existing agency line products, we also set up a market development department to actively seek new agency lines to strengthen the competitiveness of various solutions.

5. The influence of the external competition environment, the legal environment and the overall operation environment

Turbulence can be said to be the best portrayal of 2020. The US-China trade war was in the ascendant before, and the black swan COVID-19 pandemic followed in the next century. The epidemic spread to the world has caused the World Bank to predict that real GDP in 2020 will decline by 4.3 %. The worst times may also be the best times. The remote business opportunities and the demand for terminal products driven by the new normal life after the epidemic, in addition to the 5G construction boom, caused many industries to operate against the wind. From the perspective of the semiconductor industry, major packaging and testing factories are actively investing in capital expenditures, foundry capacity continues to be fully loaded, and IC design is boosting alive when the global supply chain and the transportation industry resumes.

The COVID-19 epidemic has prompted companies to accelerate the pace of digital transformation. As an important information infrastructure, Netcom and computing industries are also enjoying their prosperity. Products and services such as the Internet of Things, cloud computing and industrial computers focus on smart healthcare, edge computing, and remote non-contact to improve corporate resilience and technology of survival flexibility and scenario mining. If it extends further from the enterprise to the public, the momentum of Work-From-Home (WFH) and Stay-at-Home economy will boost the demand for smart

terminals, and the demand for related products such as TVs, speakers, watches, laptops, etc. will rebound in the second half of 2020. The volume of goods is therefore showing a growth trend, and to a certain extent, it has also increased the shipment of IT panels.

Looking forward to the dawn of epidemic prevention in 2021, relevant remote, non-contact, AI, image recognition and other technical tools will take 5G and the Internet of Things as the key to development, and then further deepen the integration with industry, medical, and Internet of Vehicles. The application scenarios of the company have spawned business models and industrial forms. For example, smart medical care will focus on remote medical care, wearable devices and status tracking, making detection capabilities and accuracy the key to products. On the other hand, the growth momentum of smart life comes from automated comfort, home safety, and environmental sanitation monitoring. As the demand for smart terminals has not faded, in addition to the health application physiological data measurement re-emphasized due to COVID-19, and new products that are expected to be released as well as international games and activities with one-year postponement and so as other issues to enable various products to maintain their outstanding performance in 2021. In view of 5G communications, consumer electronics, and the expected recovery of the automotive market and mobile phone consumption power, the demand for upstream key components as IC design, packaging and testing, and foundry of semiconductors can be cautiously optimistic. Overall, the business opportunities derived from the post-epidemic era not only affect the development trend of the industry, but also change the lifestyle of consumers. Through the trials and tribulations in 2020, companies and consumers believe that in 2021, they will be able to face the epidemic more positively, diversified, and actively, and based on the new normal, after a storm comes a calm, to welcome the recovery of the industry.

Chairman:

CEO:

Accounting Representative:

## **II. Introduction to Company**

# (I) Date of Establishment: October 6, 1982 (II) History:

listory:	
October 1982	Established in Taipei City with a capital of NT\$2.5 Million.
January 1983	Acted as the agent of semiconductor electronic components for JP ROHM CO.,LTD.
May 1983	Acted as the agent of TOWA ELECTRON CO.,LTD for electronic components; the company was the subsidiary invested by subsidiary of Fujitsu Limited in Japan, renamed as FUJITSU MEDIA DEVICES LTD currently, specialized in Tantalum capacitors and electrolytic capacitors.
July 1984	Office was established in Kaohsiung.
March 1985	Acted as the agent of FUJI ELECTRIC CO., LTD for semiconductor electronic components.
September 1985	Proceeds from New Issues to NTD5 Million.
March 1986	Acquired position of General Agent in Taiwan with INTERNATIONAL RECTIFIER (the company is the largest manufacturer of POWER MOSFET globally), the company merged with INFINEON today.
September 1987	Acted as the agent for semiconductor electronical components of LINFINITY MICROELECTRONICS and now this company has merged with Microsemi today.
July 1988	Proceeds from New Issues to NTD12 Million and was reorganized to be ZENITRON CORPORATION.
March 1989	Purchased an office in Ruixing Building, 11F-2, No. 112, Sec. 2, Chongshan N. Rd., Taipei City, Taiwan, R.O.C.
July 1991	Proceeds from New Issues to NT\$15 Million.
October 1993	Capital increase in cash to NT\$25 Million and annual sales income NT\$410 Million.
November 1995	Capital increase in cash to NT\$28 Million and annual sales income NT\$930 Million.
June 1997	Proceeds from New Issues to NT\$58 Million.
November 1997	Proceeds from New Issues of NT\$50 Million and capitalization of retained earnings NT\$29 Million; capital reached NT\$137 Million and annual sales turnover reached NT\$1,550 Million, a growth of 70%.
March 1998	Xinchu office was established.
June 1998	ZENITRON(H.K.)LIMITED was established with 100% shares holding.
August 1998	Proceeds from New issues to NT\$197 Million.
November 1998	Reinvested in RAYTRONIC CORPORATION holding 93.75% shares and 100% shares today.
April 1999	Proceeds from New Issues to NT\$139 Million and capitalization of retained earnings NT\$59.1 Million, where capital reached NT\$360 Million with shares issued in public.
November 1999	Proceeds from New Issues to NT\$40 Million, where capital reached NT\$400 Million and total sales turnover reached NT\$3,500 Million.
February 2000	Procured a land in Neihu (1,520.760 square meters approx) for construction of plant & office buildings.

April 2000	Procured a land in Neihu (1216.608 square meter approx) for construction of plant & office buildings.
May 2000	Capitalization of retained earnings NT\$120 Million and capitalization of employee bonus NT\$10 Million, where capital reached NT\$530 Million.
October 2000	Listed in Taipei Exchange for trades.
April 2001	Proceeds from New Issues to NT\$100 Million, where capital reached NT\$630 Million.
July 2001	Capitalization of retained earnings NT\$159 Million and Capitalization of bonus for employee NT\$11 Million, Capital reached NT\$800 Million.
August 2001	Reinvested in SUPERTRONIC INTERNATIONAL CORP. with 100% shares holdings.
March 2002	The Board of Directors passed a resolution of merging and acquisition with ARTEC INTERNATIONAL CO., LTD.
March 2002	The Board of Directors passed a resolution of issuing the first unsecured convertible bonds domestically on March 21.
April 2002	Acted as the agent of products for CSR and PIXELWORKS.
June 2002	Entered into a memorandum of construction of Neihu Technology Building.
August 2002	Proceeds from issue of new shares due to merger to NT\$13,306,660.00, Capital reached NT\$813,306,660.00. Company stock was converted to Taiwan Stock Exchange for trades.
October 2002	Capitalization of retained earnings NT\$97,596,800.00 and capitalization of bonus for employee NT\$11,000,000.00, Capital reached NT\$921,903,460.00.
December 2002	Reinvested in Cordial Investment Corporation with 100% shares of holdings.
May 2003	The Board of Directors passed a resolution of issuing the second domestic unsecured convertible bonds.
June 2003	With capital increase, reinvestment in SUPERTRONIC INTERNATIONAL CORP. with a total of HKD2.4 Million.
August 2003	Capitalization of retained earnings NT\$73,752,240.00 and Capitalization of bonus for employee NT\$12,000,000.00, Capital reached NT\$1,007,655,700.00.
September 2003	With capital increase, reinvestment in SUPERTRONIC INTERNATIONAL CORP. with a total of USD3 Million.
March 2004	Completion of ZENITRON NEIHU Technology Building.
September 2004	Capital increase by earnings, NT\$55,977,530 and by employee bonus, NT\$18,000,000; share capital reached NT\$1,089,836,640.
January 2005	Reinvested in NU Inc. with NT\$20 Million.
September 2005	The M&A proposal passed in the Extraordinary Shareholders' Meeting and the base date was December 31, 2005.

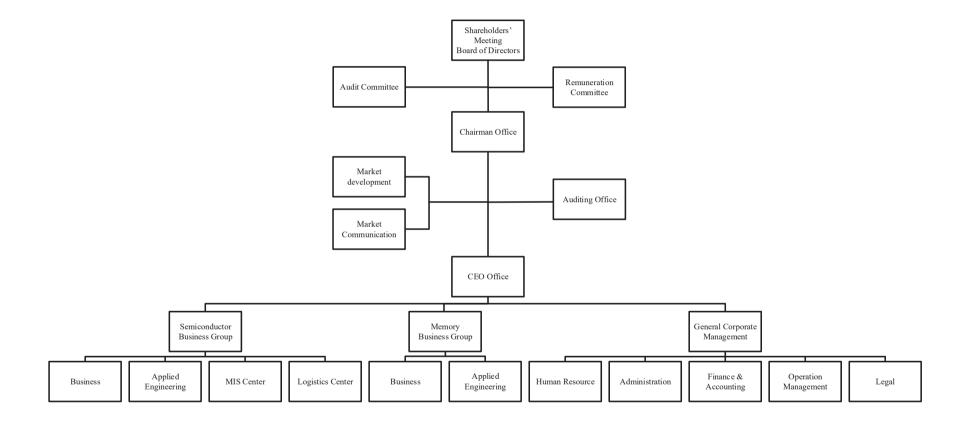
September 2005	Capitalization of retained earnings NT\$53,513,700.00 and capitalization of bonus for employee NT\$14,000,000.00, Capital reached NT\$1,227,661,520.00.
April 2006	Employee stock option certificates converted to new proceeds from issue of 2,475,000.00, Company bonds converted to new proceeds from issue of 62,524,950.00, merger for new proceeds from issue of 420,358,820.00, Capital reached NT\$1,713,020,290.00.
April 2006	Employee stock option certificates converted to new proceeds from issue of 950,000.00, Company bonds converted to new proceeds from issue of 71,436,950.00, Capital reached NT\$1,785,407,240.00.
April 2006	The Board of Directors passed a resolution of issuing domestic third unsecured convertible company bonds.
July 2006	Employee stock option certificates converted to new proceeds from issue of 1,420,000.00, Company bonds converted to new proceeds from issue of 30,598,750.00, proceeds from New Issues of NT\$200 Million, Capital reached NT\$2,017,425,990.00.
August 2006	Capitalization of retained earnings NT\$60,600,000.00 and capitalization of bonus for employee NT\$24,000,000.00; capital reached NT\$2,102,025,990.00.
October 2006	Employee stock option certificates converted to new proceeds from issue of 3,550,000.00, company bonds converted to new proceeds from issue of 2,695,000.00, capital reached NT\$2,108,270,990.00.
January 2007	Employee stock option certificates converted to new proceeds from issue of 1,350,000.00, Company bonds converted to new proceeds from issue of 2,364,860.00, Capital reached NT\$2,111,985,850.00.
April 2007	Employee stock option certificates converted to new proceeds from issue of 1,550,000.00, Capital reached NT\$2,113,535,850.00.
May 2007	Passed cancellation proposal of the 5th treasury stock with 2,000,000 shares, Capital reached NT\$2,093,535,850.00.
July 2007	Employee stock option certificates converted to new proceeds from issue of 2,550,000.00, Capital reached NT\$2,096,085,850.00.
October 2007	Employee stock option certificates converted to new proceeds from issue of 950,000.00, Company bonds converted to new proceeds from issue of 36,145,530.00, Capital reached NT\$2,133,181,380.00.
January 2008	Employee stock option certificates converted to new proceeds from issue of 9,575,000.00, Company bonds converted to new proceeds from issue of 2,436,350.00, Capital reached NT\$2,145,192,730.00.
April 2008	Employee stock option certificates converted to new proceeds from issue of 2,850,000.00; cancelled the 6th treasury stock with 4,000,000 shares, Capital reached NT\$2,108,042,730.00.
July 2008	Employee stock option certificates converted to new proceeds from issue of 3,300,000.00, Capital reached NT\$2,111,342,730.00
October 2008	Employee stock option certificates converted to new proceeds from issue of 275,000.00, Capital reached NT\$2,111,617,730.00.
December 2008	Cancelled the 7th treasury stock with 5,000,000 shares, Capital reached

	NT\$2,061,617,730.00.
August 2009	Employee stock option certificates converted to 1,050,000.00, Capital reached NT\$2,062,667,730.00.
October 2009	Employee stock option certificates converted to 2,787,500.00, Capital reached NT\$2,065,455,230.00.
January 2010	Employee stock option certificates converted to 15,450,000.00, Company bonds converted to be 14,456,280.00 Capital reached NT\$2,095,361,510.00.
April 2010	Employee stock option certificates converted to 3,545,000.00, Company bonds converted to be 7,662,960.00 Capital reached NT\$2,106,569,470.00.
July 2010	Employee stock option certificates converted to 3,000,000.00, Company bonds converted to be 3,260,860.00 Capital reached NT\$2,112,830,330.00.
October 2010	Employee stock option certificates converted to 1,075,000.00, Company bonds converted to be 489,130.00 Capital reached NT\$2,114,394,460.00.
December 2010	ZENITRON SHANGHAI procured office building with RMB 12,720,794.00.
January 2011	Employee stock option certificates converted to 3,400,000.00, Company bonds converted to be 1,141,270.00 Capital reached NT\$2,118,935,730.00.
April 2011	Employee stock option certificates converted to 1,075,000.00, Company bonds converted to be 4,565,210.00 Capital reached NT\$2,124,575,940.00.
July 2011	Employee stock option certificates converted to 2,095,000.00, Company bonds converted to be 2,065,200.00 Capital reached NT\$2,128,736,140.00.
October 2011	Employee stock option certificates converted to 2,492,500.00, Capital reached NT\$2,131,228,640.00.
January 2012	Employee stock option certificates converted to 475,000.00, Capital reached NT\$2,131,703,640.00.
April 2012	Employee stock option certificates converted to 1,070,000.00, Capital reached NT\$2,132,773,640.00.
August 2012	Employee stock option certificates converted to 750,000.00, Capital reached NT\$2,133,523,640.00.
November 2012	Employee stock option certificates converted to 510,000.00, Capital reached NT\$2,134,033,640.00.
January 2013	Employee stock option certificates converted to 200,000.00, Capital reached NT\$2,134,233,640.00.
April 2013	Employee stock option certificates converted to 592,500.00, Capital reached NT\$2,134,826,140.00.
October 2013	Employee stock option certificates converted to 557,500.00, Capital reached NT\$2,135,383,640.00.
January 2014	Employee stock option certificates converted to 455,000.00, Capital reached NT\$2,135,838,640.00.

April 2014	Employee stock option certificates converted to 1,205,000.00, Capital
	reached NT\$2,137,043,640.00.
July 2014	Employee stock option certificates converted to 380,000.00, Capital
	reached NT\$2,137,423,640.00.
October 2014	Employee stock option certificates converted to 162,500.00, Capital
	reached NT\$2,137,586,140.00.
March 2015	Employee stock option certificates converted to 412,500.00, Capital
	reached NT\$2,137,998,640.00.
July 2015	Acted as the agent of semiconductor electronic components for PARADE
	TECHNOLOGY, LTD.
August 2015	Employee stock option certificates converted to 250,000.00, Capital
_	reached NT\$2,138,248,640.00.
May 2016	CommonWealth Magazine<2015 Top 2000 Company Survey> listed
	ZENITRON Top 61.
May 2017	CommonWealth Magazine<2016 Top 2000 Company Survey> listed
	ZENITRON Top 69.
July 2017	Reinvested in ZeniCom (HK) Limited, holding 60% shares; as of now,
	holding 100% shares.
May 2018	CommonWealth Magazine<2017 Top 2000 Company Survey> listed
	ZENITRON Top 57.
May 2019	CommonWealth Magazine<2018 Top 2000 Company Survey> listed
	ZENITRON Top 54.
May 2020	CommonWealth Magazine<2019 Top 2000 Company Survey> listed
	ZENITRON Top 60.
November 2020	Awarded <top 5="" distributors="" support="" technology=""> in 2020 Global</top>
	Distributors Excellence Award by electric industry media, AspenCore.
May, 2021	CommonWealth Magazine<2020 Top 2000 Company Survey> listed
	ZENITRON Top 52.

## **III. Corporate Governance Report**

(I) Organization Structure 1. Organization Chart



## 2. Major Corporate Functions

Department	Major Responsibilities
Market development	(1) Be responsible for review of new agent, new market development and proposal of new business rule.
Market Communication	(1) Be responsible for planning, legal person and public relationship etc.
Auditing Office	<ol> <li>Be repsonsible for audit, coordinatnig with staffs throughout departments duties and confirming job accuracy.</li> <li>Be responsible for audit, maintenance, improvement, suggestion for internal control system and assist in troubleshooting at all levels, improvement and efficiency.</li> <li>Urge on rationalization of every process.</li> <li>Performance assessment at all levels of sectors in the Company.</li> </ol>
CEO Office	<ol> <li>Organize development, execution, communication and coordination of the Company's financial structure and sales target.</li> <li>Be repsonsible for mid/long-term business target planning and development of marketing strategy.</li> <li>Be responsible for planning of all sales of products by agent, material preparatory plan, pricing policy, customer service, sales analysis and assessment, product education and sales business support etc.</li> </ol>
Business	<ol> <li>Integrate marketing plan, material preparatory plan and pricing policy etc. for all products via agent.</li> <li>Set business units for business as follows:         <ul> <li>A. Be responsible for sales of motherboard and notebook.</li> <li>B. Be responsible for sales of computer peripherals, telecommunication appliance and consumers electronic products.</li> <li>C. Be responsible for sales promotion of monitor, power supply, UPS etc.</li> <li>D. Be responsible for liaison with domestic distributors, export trade and overseas subsidiaries.</li> <li>E. Kaohsiung Office is responsible for sales to all customers in Tainan, Kaohsiung to Pingtung.</li> <li>F. Hsinchu Office: Be responsible for sales to all customers in Taichung.</li> </ul> </li> </ol>
Applied Engineering	<ol> <li>Be responsible for technologic bridging, test and related report making as well as analysis for all products via agent.</li> <li>Application programming increased product compatiability and help customer on technology troubleshooting.</li> </ol>
MIS Center	(1) Be responsible for planning the Company's information system and features, computer and equpment management, as well as hardware, software design, development, maintenance and data report processing.
Logistics Center	<ol> <li>Be responsible for managment of exported/imported cargo and warehouse.</li> <li>Be responsible for assisting sales department in shipment and after-sales services.</li> <li>Import/export details.</li> </ol>
Human Resource	<ul><li>(1) Talent management such as recruitment, education and retainment.</li><li>(2) Formulation and update of the Company's overall system, rules and measures.</li></ul>
	<ul> <li>(1) Equipment and asset management throughout the Company.</li> <li>(2) General administration, routines, receipt/forward, employee catering service and healthcare.</li> </ul>
Finance & Accounting	<ol> <li>Be responsible for the Company's analysis, planning and utilization of treasury.</li> <li>Be responsible for money cashier, deployment and transactions with banks.</li> <li>Investment evaluation/execution/analysis.</li> <li>Operation of derivatives.</li> <li>Overseas reinvestment and financial management</li> </ol>

Department	Major Responsibilities
	<ul> <li>(6) Stock management.</li> <li>(7) Data analysis of operational management</li> <li>(8) Be responsible for accounting, calculation of profit/loss, taxation and operating costs.</li> <li>(9) Be responsible for subsidiaries' financial management &amp; accounting.</li> </ul>
Operation Management	(1) Integration of operating guideline, analysis on operating statements and suggestions on improvements.
Legal	<ol> <li>Management, development, review and affixing seals on diversified contracts for the Company.</li> <li>Execute diversified lawsuit-related affairs for the Company.</li> </ol>

## (II) Directors (Independent Director) General Manager, Deputy General Manager, Associates, Departments and Branches Officer Information:

(1) Information on Directors (Independent Directors)

Apr. 13, 2021; Unit: shares; %

Title			Date	Term	Date First	Sharehole Ele	ding when cted	Current Sh	areholding		& Minor holding	N Ari	eholding by lominee angement	Empire (Eduction)	Apt. 13, 2	Executives	s, Directors or Supervisor or within two degrees of		
Title	Registration Place	Name	Gender	Elected	(Years)	Elected	Number of shares	Shareholding ratio	Number of shares	Shareholding 1 ratio	Number of shares	Shareholding ratio	Number of shares	Shareholding ratio	Experience (Education)	Other Position in the Company and other Companies	Title	Name	Relation
Chairman	Taiwan	CHOU,YEOU-YIH	Male	2018.06.12	3	1982.09.13	5,192,074	2.43	5,192,074	2.43	9,552	0.00		_	Completed MDP class in Asia University College of Department of Electrical Engineering, College of Engineering, Tatung University Director of Electronic Design, Tatung Co.	Chairman of the Board of Directors of the Company Chairman of ZENITRON (H.K) LIMITED - Corporate Representative of ZENITRONIC - Corporate Representative of ZENITRON Chairman of ZENIBOSS CORPORATION Director of Cordial Investment Corporation - Corporate representative of ZENITRON Director of Cordial Investment Corporation - Corporate representative of ZENITRON Director of NUINC Corporate representative of ZENITRON Director of JOYRICH INVESTMENT HOLDING GROUP CO., LIMITED - Corporate Representative of SUPERTRONIC Director of JOLIK Technology Inc., 1-SHENG ELECTRIC WIRE & CABLE CO., LTD., Yutseng Investment Co., Ltd. Supervisor Of Zenitex Investment Co., Ltd.	CEO Chief Executive Officer	CHOU,CHUN-KUANG CHOU,CHUN-HSIEN	Father and son Father and son
Vice Chairman	Taiwan	CHEN,HSIN-YI	Male	2018.06.12	3	1984.07.01	2,674,390	1.25	2,674,390	1.25	1,092,122	0.51	-	-	Department of Electrical Engineering, College of Engineering, Tatung University Deputy Manager of Business of BELLMART INDUSTRIAL CO., LTD.	Vice Chairman of the Company Director of ZENITRON (H.K) LIMITED - Corporate Representative of ZENITRON Director of ZENITRON (Shenzhen) - Corporate Representative of ZENITRON (H.K) LIMITED Supervisor of ZTHC (Shanghai) - Corporate Representative of ZENITRON (H.K) LIMITED Zenitron (Shanghai) International Trading Co., LtdCorporate representative of ZENITRON (H.K) LIMITED	-	-	-
	Taiwan	Yutseng Investment Co., Ltd.	-	2018.06.12	3	2001.04.09	6,090,840	2.85	6,090,840	2.85	-	-	-	-	M.B.A., National Taiwan University Master of Business Administration for Senior Management, Fudan	Chief Executive Officer of our Memory Business Group Chairman of Yutseng Investment Co., Ltd. Director of Zenitex Investment Co., Ltd. Director of AVTRONIC COMPORATION - Corporate	Chairman	CHOU,YEOU-YIH	Father
Directors	Taiwan	Representative: CHOU,CHUN-KUANG	Male	2018.06.12					3,430,502	1.60	977,883	0.46			University Master of Communication, Monash University. Melbourne, Australia	representative of ZENITRON Director of Zenicom (HK) Limited - Corporate representative of SUPERTRONIC Supervisor of ZENIBOSS CORPORATION		CHOU,CHUN-HSIEN	and son Brothers
Directors	Taiwan	Zenitex Investment Co., Ltd.	-	2018.06.12	3	2001.04.09	9,862,828	4.61	9,862,828	4.61	_	_	_	_	Department of Computer Science and Electrical Engineering, Monash University MS in Telecommunications	Chief Executive Officer of our Semiconductor Business Group Director of Cordial Investment Corporation - Corporate representative of ZENTRON		CHOU,YEOU-YIH	Father and son
Siterois	Taiwan	Representative: CHOU,CHUN-HSIEN	Male	2018.06.12					3,557,925	1.66	5,000	0.00	_	_	Engineering, University of Melbourne Entrepreneurial Management Course, National Chengchi University	representation of Zenitex Investment Co., Ltd. Supervisor of Yutseng Investment Co., Ltd.	CEO	CHOU,CHUN-KUANG	Brothers
Directors	Taiwan	HSIEH,SHIH-FU	Male	2018.06.12	3	1995.11.15	1,770,802	0.83	1,770,802	0.83	144,746	0.07	-	-	Provincial Taipei Institute of Technology Director of Tatung's TV factory General Manager of Tatung Fuji Electrochemical	Director of AUSTIN TECHNOLOGY CO., LTD.	_	_	-

	Nationality or			Date	Term	Date First		ding when cted	Current Sh	Current Shareholding		e & Minor eholding	N	eholding by lominee angement			Executives, Directors or Supervisors who spouses or within two degrees of kinsh		
Title R	Registration Place	Name	Gender	Elected	(Years)		Number of shares	Shareholding ratio	Number of shares	Shareholding ratio	Number of shares	Shareholding ratio	Number of shares	Shareholding ratio	Experience (Education)	Other Position in the Company and other Companies	Title	Name	Relation
Directors	Taiwan	FANG,YI-HSIUNG	Male	2018.06.12	3	2012.06.15	71,867	0.03	71,867	0.03	106,004	0.05	-	-	Ibiza College of Australia Engineering Management Section	Director of DRAGONJET CORPORATION and Yisheng Electric Wire Plastic (Kunshan) Co., Ltd. General Manager of I-SHENG ELECTRIC WIRE & CABLE CO., LTD.	-	-	-
Independent Director	Taiwan	HSU,JUI-MAO	Male	2018.06.12	3	2018.06.12	-	_	_	_	_	_	_	_	EMBA, National Taiwan University Master of Business Administration, Fudan University Master of Business Administration, University of Missouri, USA General Manager, IBT Securitise Co., Ltd. Senior Deputy General Manager, Industrial Bank of Taiwan Deputy General Manager, CTBC Securities Co., Ltd.	Independent Director/Remuneration Committee of SHINIH ENTERPRISE CO., LTD.	_	-	_
Independent Director	Taiwan	LIU,CHUN	Male	2018.06.12	3	2015.06.10	_	-	-	_	_	-	_	-	Master of Computer Management Decision Research Institute, National Tsing Hua University Institute for Information Industry	CEO 61 ADLINK Technology Limited Director of LINK WOW INTERNATIONAL CO., LTD. Corporation Representative of ADLINK Technology Limited Director of ADLINK Technology Limited (Hong Kong) Corporation Representative of LINK WOW INTERNATIONA CO., LTD. Director of ADLINK Technology Limited - Corporal representative of ADLINK Technology Limited (Hong Kong) Director of Dongguan Lingyao Electronic Technology Co., Ltd. Corporate representative of ADLINK Technology Limited (Hong Kong) Director of ADLINK Technology Limited (China Director of ADLINK Technology Limited (China Director of ADLINK Technology Line - Corpora representative of ADLINK Technology Inc Corpora representative of ADLINK TECHNOLOGY INC Director of ADLINK Technology Incl Director of ADLINK Technology GmbH Director of ADLINK Technology GmbH Director of ADLINK Technology Jimited ADLINK Technology Jimited ADLINK Technology Jimited	-	-	-
Independent Director	Taiwan	HSIAO,MIN-CHIH	Male	2018.06.12	3	2015.06.10	-	-	-	-	-	-	-	-	Department of Accounting, Tung Hai University General Manager, MAYER STEEL PIPE CORPORATION	General Manager of MAYER STEEL PIPE CORPORATION Independent Director of Universal Vision Biotechnology Co., Ltd. Director of American Control Development Co., Ltd. Supervisor, MAYER INN CORPORATION. Director of GRAND TECH PRECISION MANUFACTURING (THAILAND) CORPORATION	-	-	-

### Major shareholders of the juristic persons

Apr. 13, 2021

Name of Institutional	Major shareholders of the juristic persons
Shareholders	
Vutaana Invastment	CHOU,CHUN-KUANG (40.7%), CHOU,CHUN-HSIEN (41%),
Yutseng Investment Co., Ltd.	CHOU,YEOU-YIH (9%), CHOU,LI-MEI-CHEN (9%), FENG,CHIUNG-HUA
CO., Liu.	(0.3%)
Zenitex Investment	CHOU,LI-MEI-CHEN (32.5%), CHOU,YEOU-YIH (32.5%),
Co., Ltd.	CHOU,CHUN-KUANG (17.5%), CHOU,CHUN-HSIEN (17.5%)

## (2) Information on Directors (Independent Directors)

																Apr	. 13, 2021
		Qualification	of the Following Pr Requirements, Tog ve Years' Work Exp	ether with at					Indepen	idence (	Criteria	(Note 1)	)				
Name	Criteria	position in a department of commerce, law, finance, accounting, or other academic department related to the business needs of the	Accountant, or other professional or technical specialist who has passed a national examination and been awarded a certificate in a profession necessary for the business of the	Has work experience in the areas of commerce, law, finance, or accounting, or otherwise necessary for the business of the Company	1	2	3	4	5	6	7	8	9	10	11	12	The number of independent directors in other listed companies concurrently
Chairman	CHOU, YEOU-YIH	✓		✓						✓		$\checkmark$	<ul> <li>✓</li> </ul>		$\checkmark$	$\checkmark$	None
Vice Chairman				~				$\checkmark$	$\checkmark$	~	$\checkmark$	$\checkmark$	<ul> <li>✓</li> </ul>	~	~	$\checkmark$	None
Directors	Yutseng Investment Co., Ltd. Representative: CHOU,CHUN-KUANG			~						~		~	~		~		None
Directors	Zenitex Investment Co., Ltd. Representative: : CHOU,CHUN-HSIEN			~						~	~	~	~		~		None
Directors	HSIEH,SHIH-FU			√	~	~	~	~	~	~	~	~	~	~	~	✓	None
Directors	FANG, YI-HSIUNG			~	$\checkmark$	~	~	~	<ul> <li>✓</li> </ul>	~	~	~	~	~	~	~	None
Independent Director	HSU,JUI-MAO			~	~	~	~	~	~	~	~	~	~	~	~	~	1
Independent Director	LIU,CHUN			~	~	~	~	~	~	~	~	~	~	~	~	~	0
Independent Director	HSIAO,MIN-CHIH			~	~	~	~	~	~	~	$\checkmark$	~	~	~	~	~	1

Note 1: Please tick the corresponding boxes with " $\checkmark$ " that apply to a member during the two years prior to being elected or during the term(s) of office.

(1) Not an employee of the Company or any of its affiliates.

(2) Not a Director or Supervisor of the Company or its affiliates, (however, this does not apply, in case where the person is concurrently working as an Independent Director of the Company or its parent company, subsidiary or subsidiary of the same parent company established according to this Act or local country ordinances).

(3) Not a natural-person shareholder who holds shares, together with those held by the person's spouse, minor children, or held by the person under others' names, in an aggregate amount of 1% or more of the total number of outstanding shares of the Company, or ranking in the top 10 in holdings.

(4) Not a spouse, second-degree relative or third-degree relative of the managers in (1) or persons in (2) or (3)..

(5) Not a director, supervisor, or employees of a corporate shareholder that directly holds five percent or more of the total number of outstanding shares of the Company or that holds shares ranking in the top five in holdings or is the representative being assigned as the director or supervisor of the Company by in accordance with Article 27, Paragraph 1 or 2 of the Company Act, (However, this does not apply, in case where the person is concurrently working as an Independent Director of the Company or its parent company, subsidiary or subsidiary of the same parent company established according to this Act or local country ordinances).

(6) Not a director, supervisor or employee of other company which has over half of the number of directors' seats or shares with voting rights of the Company and is controlled by the same person (however, this does not apply, in case where the person is concurrently working as an Independent Director of the Company or its parent company, subsidiary or subsidiary of the same parent company established according to this Act or local country ordinances).

(7) Not a director, supervisor or employee of other companies or institution which concurrently works as or in a spouse relationship to the chairman, general manager or personnel of relative duties of the Company (however, this does not apply, in case where the person is concurrently working as an Independent Director of the Company or its parent company, subsidiary or subsidiary of the same parent company established according to this Act or local country ordinances).

(8) Not a director, supervisor, manager or a shareholder holing five percent or more of the shares of a company or institution that has a business or financial relationship with the Company, (however, this does not apply, in case where the specific company or institution holds over 20% but less than 50% of the total number of issued shares of the Company and the person is concurrently working as an Independent Director of the Company or its parent company, subsidiary or

- subsidiary of the same parent company established according to this Act or local country ordinances).
   (9) Not a professional who provides auditing, nor a professional who provides commercial legal, financial, accounting, or consulting services to the Company or its affiliates with the cumulated remuneration within the last two years less than NT\$500,000, nor is an owner, partner, director, supervisor, or manager, or the spouse of any of the above, of a sole proprietorship, partnership, company, or organization that provides such service to the Company or its affiliates, however, this does not apply for members of compensation committee, public acquisition audit committee or special committee for merger who exercise power in accordance with relevant laws and regulations in Securities and Exchange Act or Business Mergers and Acquisitions Act.
- (10) Not a spouse or relative of second degree or closer to any other directors.
   (11) Not been a person of any conditions defined in Article 30 of the Company Act.
- (12) Not elected as a governmental, juridical person or its representative defined in Article 27 of the Company Act.

## (3) General Manager, Deputy General Manager, Associates, Departments and Branches Officer:

Apr. 13, 2021; Unit: shares; %

	Nation			Date of	Shareho	ldings	Spouse & Sharehol		Non	olding by ninee gement				ho are spouses of kinsh	
Title	ality	Gender	Name	Taking Office	Number of shares	Shareh olding ratio	Number of shares	Share holdin g ratio	Number of shares	Shareho Iding ratio	Experience (Education)	Other Position in other Companies	Title	Name	Relation
General Manager	Taiwan	Male	YEH,LU-CHANG	2020.09.01	700,000	0.33	300,000	0.14	-	_	M.B.A., National Taiwan University Senior Auditor at PricewaterhouseCoopers Taiwan Special Assistant for Chairman of the Board of Directors of Les enphants Co.,Ltd.	Director of Zenicom (HK) Limited - Corporate representative of SUPERTRONIC Supervisor of RAYTRONIC CORPORATION - Corporate representative of ZENITRON Director of ZTHC (Shanghai) - Corporate Representative of ZENITRON (H.K) LIMITED Supervisor Zenitron (Shanghai) International Trading Co., Ltd Corporate Representative of ZENITRON (H.K) LIMITED	_	-	-
CEO	Taiwan	Male	CHOU,CHUN-KUAN G	2020.09.01	3,430,502	1.60	977,883	0.46	_	_	M.B.A., National Taiwan University Master of Business Administration for Senior Management, Fudan University Master of Communication,, Melbourne, Australia	Chairman of Yutseng Investment Co., Ltd. Director of Zenitex Investment Co., Ltd. Director of RAYTRONIC CORPORATION - Corporate representative of ZENITRON Director of Zenicom (HK) Limited - Corporate representative of SUPERTRONIC Supervisor of ZENIBOSS CORPORATION	Chairman Chief Executive Officer	CHOU,YEO U-YIH CHOU,CHU N-HSIEN	Father and son Brothers
CEO	Taiwan	Male	CHOU,CHUN-HSIEN	2020.09.01	3,557,925	1.66	5,000	0.00	-	-	Department of Computer Science and Electrical Engineering, Monash University MS in Telecommunications Engineering, University of Melbourne Entrepreneurial Management Course, National Chengchi University	Chairman of Cordial Investment Corporation - Corporate representative of ZENITRON Chairman of Zenitex Investment Co., Ltd. Supervisor of Yutseng Investment (Co.,) Ltd.	Chairman Chief Executive Officer	CHOU,YEO U-YIH CHOU,CHU N-KUANG	Father and son Brothers
General Manager of Business Group	Taiwan	Male	YEH,JUNG-HUI	2020.09.01	91,563	0.04	148	0.00	-	-	Kuang Wu Industry Junior College Business Director, Ginlong Technologies Co.,Ltd.	None	-	-	-
General Manager of Business Group	Taiwan	Male	CHANG,CHANG-FU	2020.09.01	432,050	0.20	67,950	0.03	-	-	Master's Degree in Business Administration, National Taiwan University of Science and Technology Sales Director, INTECH ELECTRONICS CORP.	None	_	-	_
Senior Deputy General Manager	Taiwan	Male	LI,CHUNG-HSING	2019.10.01	_	_	_	_	_	_	Master's Degree in Business Administration, Columbia Southern University Director of Business Affairs, Lite-On Semiconductor Corp. ON Semiconductor / Greater China Marketing Manager	None	_	_	_
Deputy General Manager	Taiwan	Male	LIU,YING-TSO	2018.09.10	_	_	_	_	-	-	St. John's and St. Mary's Institute of Technology Business Director of PACIFIC REALTOR CO., LTD. Sales Manager of Farglory Group	None	-	-	_
Deputy General Manager	Taiwan	Male	CHEN,TING-HUANG	2018.09.10	2,000	-	-	-	-	-	Department of Mechanical Engineering, Tamkang University M.S. in Technology Management, Fu Jen Catholic University	None	-	-	-
Chief of Finance	Taiwan	Female	Yu, Shu-Yi	2021.03.22	_	-	-	-	-	-	Master's Degree in School of Economics and Management, Tsinghua University Finance Senior Manager of Taiwan Cement Corporation Finance Manager of HTC Corporation	None	-	-	-

## (4) Remuneration of Director(Directors, Supervisors, General Manager, and Deputy General Manager in recent years:

## (1) Remuneration of Directors and Independent Directors

### 2020 Unit: NT\$1,000; %

					Directo	ors' Remune	ration			Ratio c	of Total	Re	elevant Remu	neration Rec	eived by E	virectors W	ho are Also	Employees	S	Ratic	of Total	
		Comp	ase ensation A)	Severance	e Pay (B)	Bonus to D	Directors (C)	Allowa	nces (D)	Remuneration (A+B+C+D) to Net Income		(A+B+C+D) to Net		Severance Pay (F) (Note 1)		Profit Sharing- Employee			nus (G)	Compensation (A+B+C+D+E+F+G) to Net Income		Compensat ion Paid to Directors from an Invested
Title	Name		Compa nies in the		Compani es in the		Companies		Companies		Companies		Companies		Compan ies in the	The Co	mpany	conso	ies in the lidated statements		Companies in	Company Other than the Subsidiarie
		The Compa ny	consoli dated financi al stateme nts	The Company	consolid ated financial statemen ts	The Company	in the consolidate d financial statements	The Company	in the consolidate d financial statements	The Company	in the consolidate d financial statements	The Company	in the consolidate d financial statements	The Company	consolid ated financia l stateme nts	Cash Amount	Stock Amount	Cash Amount	Stock Amount	The Company	the consolidated financial statements	a on Donomt
Chairman	CHOU,YEOU-YIH																					
Vice Chairman	CHEN,HSIN-YI																					
Directors	HSIEH,SHIH-FU	1																				
Directors	FANG, YI-HSIUNG		-	-	-	12,600	12,600	230	230	2.72%	2.72%	14,865	14,865	216	216	-	-	-	-	5.91%	5.91%	None
Directors	Yutseng Representative: CHOU,CHUN-KUANG																					
Directors	Zenitex Representative: CHOU,CHUN-HSIEN																					
Independent Director	LIU,CHUN																					
Independent Director	HSIAO,MIN-CHIH	-	-	-	-	2,400	2,400	120	120	0.53%	0.53%	-	-	-	-	-	-	-	-	0.53%	0.53%	None
Independent Director	HSU,JUI-MAO																					

Note 1: Retirement pension is an expense-based contribution to the pension fund.

Note 2: In accordance with the Company's Articles of Incorporation, the compensation of the Company's directors is based on their participation in the Company's operations, the value of their contributions, and the level of the industry, and the Board of Directors is authorized to determine the compensation based on the evaluation of the Compensation Committee, and the Company's Articles of Incorporation specify that the compensation of directors shall not exceed 3% of annual earnings. \* Except as disclosed in the table above, the remuneration received by the directors of the Company for services rendered to all companies in the financial statements (e.g., as consultants to non-employees) in the most recent year: 0

Range of Remuneration

			Name of Directors	2020
	Total of (A		Total of (A+B+	C+D+E+F+G)
Range of remuneration paid to each of the Company's directors	The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements
Under NT\$ 1,000,000	Hsieh, Shih-Fu, Fang, Yi-Hsiung, Liu Jun, Hsiao, Min-Chi, Hsu, Jui-Mao	Hsieh, Shih-Fu, Fang, Yi-Hsiung, Liu Jun, Hsiao, Min-Chi, Hsu, Jui-Mao	Fang, Yi-Hsiung, Hsieh, Shih-Fu, Liu Jun, Hsiao, Min-Chi, Hsu, Jui-Mao	Fang, Yi-Hsiung, Hsieh, Shih-Fu, Liu Jun, Hsiao, Min-Chi, Hsu, Jui-Mao
NT\$1,000,000 (inclusive) ~ NT\$2,000,000 (exclusive)	Chen, Hsin-Yi	Chen, Hsin-Yi	-	-
NT\$2,000,000 (inclusive) ~ NT\$3,500,000 (exclusive)	Chou, Yeou-Yih, Zenitex Investment (Co.,) Ltd., Yutseng Investment (Co.,) Ltd.	Chou, Yeou-Yih, Zenitex Investment (Co.,) Ltd., Yutseng Investment (Co.,) Ltd.	Chen, Hsin-Yi	Chen, Hsin-Yi
NT\$3,500,000 (inclusive) ~ NT\$5,000,000 (exclusive)	-	-	-	-
NT\$5,000,000 (inclusive) ~ NT\$10,000,000 (exclusive)			Chou, Yeou-Yih, the Representative of Yutseng Investment (Co.,) Ltd.: Chou, Chun-Kuang, the Representative of Zenitex Investment (Co.,) Ltd.: Chou, Chun-Hsien	Chou, Yeou-Yih, the Representative of Yutseng Investment (Co.,) Ltd.: Chou, Chun-Kuang, the Representative of Zenitex Investment (Co.,) Ltd.: Chou, Chun-Hsien
NT\$10,000,000 (inclusive) ~ NT\$15,000,000 (exclusive)	-	-	-	-
NT\$15,000,000 (inclusive) ~ NT\$30,000,000 (exclusive)	-	-	-	-
NT\$30,000,000 (inclusive) ~ NT\$50,000,000 (exclusive)	-	-	-	-
NT\$50,000,000 (inclusive) ~ NT\$100,000,000 (exclusive)	-	-	-	-
NT\$100,000,000 or over	-	-	-	-
Total	9	9	9	9

(2) Supervisors' Remuneration

In order to promote corporate governance, the Company has established an Audit Committee to replace the Supervisors on 2015.06.10 in accordance with the Securities and Exchange Act.

2020

													020 Unit: NT	\$1,000; %
		Salary (A)		Severance Pay (B)		Bonus and special allowance, etc. (C)		Employee bonus (D)				Ratio Remu (A+B+C Inco	Compens ation Paid to Directors	
Title	Name		Companies		Companies		Companies	The Co	ompany	conso	ies in the lidated statements			
		The Company	in the consolidate d financial statements	The Company	in the consolidate d financial statements	The Company	in the consolidate d financial statements	Cash Amount	Stock Amount	Cash Amount	Stock Amount	The Company	in the consolidate d financial statements	Other than the Subsidiar ies or Parent Company
General Manager	YEH,LU-C HANG													
CEO	CHOU,CHU N-KUANG													
CEO	CHOU,CHU N-HSIÉN													
General Manager of Business Group	YEH,JUNG- HUI													
General Manager of Business Group	CHANG,CH ANG-FU	18,059	18,059	856	856	4,849	4,849	0	0	0	0	5.03%	5.03%	None
Manager	LI,CHUNG- HSING													
Deputy General Manager	LIU,YING- TSO													
Deputy General Manager	CHEN,TIN G-HUANG													
Deputy General Manager	LIN, CHI-PING (Note1)													

(3) Remuneration of General Manager, and Deputy General Manager

2020 Linit: NT\$1 000. 9/

Note 1: Deputy General Manager, Lin, Chi-Ping, has been dismissed from duty adjustment on March 31, 2021

Range of remuneration paid to each of the Company's	Name of General Manager,	and Deputy General Manager
General Manager Deputy General Manager	The Company	Companies in the consolidated financial statements
Under NT\$ 1,000,000	Lin, Chi-Ping	Lin, Chi-Ping
NT\$1,000,000 (inclusive) ~ NT\$2,000,000		
(exclusive)		
NT\$2,000,000 (inclusive) ~ NT\$3,500,000	Yeh, Jung-Hui, Chang, Chang-Fu, Li, Chung-Hsing, Liu,	Yeh, Jung-Hui, Chang, Chang-Fu, Li, Chung-Hsing, Liu,
(exclusive)	Ying-Tso, Chen, Ting-Huang	Ying-Tso, Chen, Ting-Huang
NT\$3,500,000 (inclusive) ~ NT\$5,000,000	Yeh, Lu-Chang, Chou, Chun-Kaung, Chou, Chun-Hsien	Yeh, Lu-Chang, Chou, Chun-Kaung, Chou, Chun-Hsien
(exclusive)	Ten, Lu-Chang, Chou, Chun-Kaung, Chou, Chun-Hsien	Ten, Eu-Chang, Chou, Chun-Raung, Chou, Chun-Hsien
NT\$5,000,000 (inclusive) ~ NT\$10,000,000	_	_
(exclusive)		
NT\$10,000,000 (inclusive) ~ NT\$15,000,000	-	-
(exclusive)		
NT\$15,000,000 (inclusive) ~ NT\$30,000,000	-	-
(exclusive)		
NT\$30,000,000 (inclusive) ~ NT\$50,000,000	-	-
(exclusive)		
NT\$50,000,000 (inclusive) ~ NT\$100,000,000	_	_
(exclusive)		
NT\$100,000,000 or over	-	-
Total	9	9

## **Range of Remuneration**

(4) The names of the manager received the distribution of employee's remuneration and the distribution status
Unit: NT\$1,

					Unit: NT\$1,000; %
Title	Name	Stock Amount	Cash Amount	Total	Total amount as a percentage of net income after tax (%)
General Manager	YEH,LU-CHANG				
CEO	CHOU,CHUN-K UANG				
CEO	CHOU,CHUN-HS IEN				
General Manager of Business Group	YEH,JUNG-HUI				
General Manager of Business Group	CHANG,CHANG -FU	-	-	-	-
Senior Deputy General Manager	LI,CHUNG-HSIN G				
Deputy General Manager	LIU, YING-TSO				
Deputy General Manager	CHEN,TING-HU ANG				
Deputy General Manager	LIN, CHI-PING (Note1)				

Note 1: Deputy General Manager, Lin, Chi-Ping, has been dismissed from duty adjustment on March 31, 2021

(5) An analysis of the total compensation paid to the Company's directors, general manager and deputy general manager percentage of net income after tax for the most recent two-year period for the Company and all consolidated companies, respectively, and a description of the policy, standard and combination of compensation payments, the process for setting compensation, and the relationship to operating performance and future risks:

2020 Unit: NT\$1,000; %

2020

$\land$		20	19		2020						
	The Company		Companies in t financial s		The Co	ompany	Companies in the consolidated financial statements				
Year		Total amount		Total amount		Total amount		Total amount			
		as a		as a		as a		as a			
Title	Total	percentage	Total	percentage	Total	percentage	Total	percentage			
	remuneration	of net	remuneration	of net	remuneration	of net	remuneration	of net			
		income after		income after		income after		income after			
		tax		tax		tax		tax			
Directors	22,389	9.71%	22,389	9.71%	30,431	6.45%	30,431	6.45%			
General											
Manager and											
Deputy	22,361	9.70%	22,361	9.70%	23,764	5.03%	23,764	5.03%			
General											
Manager											

The policy, criteria and composition of compensation payments, the procedures for setting compensation, and the correlation with operating performance and future risks.

1. The remuneration for the Company's directors and managers is subject to less than 3% of annual profit pursuant to the Artilces of Incorporation; in case of profit, its 3%~12% shall be appropriated as the salary to employee; remuneration for directors and managers is calculated by its depth involved with operation, personal contribution and other criteria such as: whether any events imposing moral risks or causing adverse effect on corporate image occurred to them, improper internal management, staff malpractice, target achievement rate, profitability and others for integrative consideration, referring to peer industry standard and including them

into a proposal by Remuneration Committee Member for discussion and resolution by the Board of Directors.

2.In addition, the Company has purchased liability insurance for all directors and managers in the amount of US\$5,000,000 to mitigate the unknown risks borne by the Company and to pass on possible damages to directors and key employees and the Company in the performance of their duties through directors' and managers' liability insurance.

## (III) Implementation of Corporate Governance:

(1) Information on the operation of Board of Directors:A total of 4 meetings of the Board of Directors were held in 2020. The attendance of directors was as follows:

Title		Name	Attendance in Person	By Proxy	Attendance R (%)	late	Remarks
<u>cı</u> :	CHOLL		B	0			D 1 4 1
Chairman Vice	CHOU,	YEOU-YIH	4	0	100.00%		Re-elected Re-elected
Chairman	CHEN,F		4	0	100.00%		Re-elected
Directors	_ ·	esentative of Yutseng: CHUN-KUANG	3	0	75.00%		Re-elected
Directors	Represen Zenitex:	ntative of	4	0	100.00%		Re-elected
Directors	HSIEH,	SHIH-FU	4	0	100.00%		Re-elected
Directors	FANG,Y	'I-HSIUNG	4	0	100.00%		Re-elected
Independent Director	HSU,JU	I-MAO	4	0	100.00%		Re-elected
Independent Director	LIU,CH	UN	4	0	100.00%		Re-elected
Independent Director	HSIAO,	MIN-CHIH	4	0	100.00%		Re-elected
Meeting Date	(Period)		Content of the	Opinions and the Company's Handling of Independent Directors'			
March 20 (2020 1st Board Meet	ting)	Approval of our co			-	(	Dpinions
Brd Board Meeting) outstanding for three months beyond the normal credit period Di							ndependent Directors pproved
November 9 (2020Approval of our company to provide endorsement guarantee4th Board Meeting)							
March 22 (2021 1st Board Mee	eting)	Approval of financ Approval of our co	mpany to prov	ride endorseme	ent guarantee		
and for wh	nich records	of the Board of Dire or written statemen on on recusal of dir	nts are availabl	e: None			

(3) Objectives of strengthening the functions of the Board of Directors for the current and most recent years: The Board of Directors has established an Audit Committee and a Compensation Committee to assist the Board of Directors in performing its supervisory duties and to report its activities and resolutions to the Board of Directors on a regular basis, respectively.

			Evalua	
Evaluation cycle	Evaluation period	Evaluation scope	Evalua tion metho ds	Evaluation contents
Executed	2020.01.01-2	1. The Board of	The	Self-evaluation by the Board
once a year	020.12.31	Directors	board	1. Participation in the
5		2. Individual	of	Company's operation
		Board Members	directo	2. Enhancement of the decision
		3. Functional	rs,	quality of the functional
		Committee	individ	committee
			ual	3. Composition of the functional
			board	committee and the election of
			membe	committee members
			rs and	4. Election and continuous
			functio	learning of directors
			nal	5. Internal Control
			commi	Self-evaluation by the
			ttees	members of the Board
			comple	1. Understanding of the
			te their	Company goals and missions
			own	2. Director's understanding of
			perfor	their duties and responsibilities
			mance	3. Participation in the
			evaluat	Company's operation
			ion	4. Internal relation maintenance
			self-ass	and communications
			essmen	5. Election and continuous
			t	learning of directors
			questio	6. Internal Control
			nnaires	Self-evaluation by Audit
				Committee
				1. Participation in the
				Company's operation
				2. Understanding of the
				Functional Committee's duties
				and responsibilities
				3. Enhancement of the decision
				quality of the functional
				committee
				4. Understanding of the
				Functional Committee's duties
				and responsibilities
				5. Internal Control
				Self-evaluation by
				Compensation Committee
	1	1	l	Compensation Committee

## (2) Status of implementation on the evaluation of the Board of Directors

	Company's operation 2. Understanding of the Functional Committee's duties and responsibilities 3. Enhancement of the decision quality of the functional committee 4. Understanding of the Functional Committee's duties and responsibilities The results of the overall board evaluation for the year 2020, with an average score of 4.51-4.73 out of 5 for each component, indicated that the overall operation of the Company's board of directors was good, and the results were presented to the board of directors at its meeting on March 22, 2021. The Company will continue to enhance the effectiveness of corporate governance based on the results of the 2020 Board of Directors' evaluation.
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- (3) Supervisors' participation in the operation of the Board of Directors:
  - In order to promote corporate governance, the Company has established an audit committee to replace the supervisors in accordance with the Securities and Exchange Act, and re-elected three independent directors on June 10, 2015. Therefore, there is no supervisor participation in the operation of the board of directors.
- (4) Information on the implementation status of the audit committee:
  - 1. The Audit Committee of the Company consists of three independent directors. The purpose of the Audit Committee is to assist the Board of Directors in fulfilling its role of overseeing the quality and integrity of the Company in performing accounting, auditing, financial reporting processes and financial controls.
  - 2. The annual work highlights of the Audit Committee are as follows.
  - Financial Statement Review
  - Review of audit and accounting policies and procedures
  - Appraisal of internal control system and related policies and procedures
  - Significant asset or derivative transactions
  - Significant lending, endorsement or guarantee of funds
  - Supervision of regulatory compliance
  - Management Information Security
  - Company's risk management:
  - Qualifications, Independence and Performance Evaluation of Certified Public Accountants

• Appointment, Dismissal or Compensation of Certified Public Accountants

• Appointment and removal of finance, accounting or internal audit supervisors

3. The term of office of the current members: June 12, 2018 to June 11, 2021.

A total of 4 meetings (A) of the Audit Committee member were held in 2020. The qualification and attendance were as follows:

Title	Name	Attendance in Person (B)	By Proxy	Attendance Rate (%) (B/A) (Note)	Remarks
Convener	HSU,JUI-MAO	4	0	100.00%	
Committee member	LIU,CHUN	4	0	100.00%	
Committee member	HSIAO,MIN-C HIH	4	0	100.00%	

Other mentionable items:

I. (1) Matters listed in Article 14-5 of the Securities and Exchange Act.

(2) Other resolutions not approved by the Audit Committee and approved by two-thirds or more of all directors:

Meeting Date (Period)	Content of the Proposals	All Independent Directors' Opinions and the Company's Handling of Independent Directors' Opinions
	Approved Financial Statements for the Year 2019	
(2nd Committee 7th Meeting)	Approve the Company's 2019 Self-Assessment of Internal Control and Statement of Internal Control System	
/ un wiecening)	Approval of our company to provide endorsement guarantee and	
	loans of funds to others	
May 13	Approval of our company to provide endorsement guarantee and	
(2nd Committee	loans of funds to others	
8th Meeting)		
August 12	Approved Financial Statements for the 2020 Q2	All Independent
(2nd Committee	Approval of our company to provide endorsement guarantee	Directors
9th Meeting)		Approved
November 9	Approval of our company to provide endorsement guarantee and	
(2nd Committee	loans of funds to others	
10th Meeting)		
March 22	Approved Financial Statements for the Year 2020	
(2nd Committee	Approve the Company's 2020 Self-Assessment of Internal Control	
11th Meeting)	and Statement of Internal Control System	
	Approval of financial and accounting officer changes	
	Approval of our company to provide endorsement guarantee and	
Nana	loans of funds to others	

None.

(II) Status of implementation on recusal of Independent directors from proposals related to their interests: None.

(III) Communications among independent directors, supervisors and internal audit supervisors and the CPAs:

(1) The head of internal audit of the Company regularly communicates with the Audit Committee on the results of audit reports and makes internal audit reports at the Audit Committee meetings on a quarterly basis, and reports to the Audit Committee members immediately if there are special circumstances. There were no such special conditions in the year 2020. The Company's Audit Committee has good communication with the Head of Internal Audit. (2) The Company's certified public accountants report the results of their audits or reviews of the financial statements and other communications required by the relevant laws and regulations at each quarterly meeting of the Audit Committee, and report to the members of the Audit Committee immediately if there are any special circumstances. The Company's Audit Committee has good communication with the certified public accountants.

Meeting Date (Period)	Communication with internal audit supervisor	Communications with CPAs
March 20	Review of internal audit reports	Approved Financial Statements for the Year
(2nd Committee	Approve the Company's 2019 Self-Assessment	2019
7th Meeting)	of Internal Control and Statement of Internal	Review of the qualifications, performance
	Control System	and independence of the certifying
		accountant
May 13	Review of internal audit reports	Approved Financial Statements for 2020
(2nd Committee		Q1
8th Meeting)		
August 12	Review of internal audit reports	Approved Financial Statements for the
(2nd Committee		2020 Q2
9th Meeting)		
November 9	Review of internal audit reports	Approved Financial Statements for 2020
(2nd Committee		Q3
10th Meeting)		
March 22	Review of internal audit reports	Approved Financial Statements for the Year
(2nd Committee	Approve the Company's 2020 Self-Assessment	2020
11th Meeting)	of Internal Control and Statement of Internal	Review of the qualifications, performance
	Control System	and independence of the certifying
		accountant
Results: The above m	atters were reviewed or approved by the Audit	Committee and the independent directors had
no objection.		

(5) The Company and the Subsidiaries' Corporate Governance Status, Deviations from "the Corporate Governance Best Practice Principles for
TWSE/TPEx Listed Companies" and Reasons

		<u>`</u>	Implementation Status	Deviations from
				"the Corporate
Evaluation Item	Yes N	No	Abstract Illustration	Governance Best
				Practice Principles"
				and Reasons
1. Does the Company establish	$\vee$		The Company has established a Code of Corporate Governance Practices, which is	None.
and disclose the Corporate			disclosed on the Market Observation Post System and the Company's website.	
Governance Best-Practice				
Principles based on				
"Corporate Governance				
Best-Practice Principles for				
TWSE/TPEx Listed				
Companies"?				
2. Shareholding structure &				None.
shareholders' rights				
(1) Has the Company established	$\vee$		(1) The Code of Corporate Governance Practices has set forth the relevant contents	
internal operating			and is handled by the Company's spokesperson and acting spokesperson.	
procedures to deal with				
shareholders' suggestions,				
doubts, disputes and				
litigations, and implement				
based on the procedures?				
(2) Does the Company possess the	$\vee$		(2) The list of insiders' shareholdings is kept through a pre-post reporting system.	
list of its major				
shareholders as well as the				
ultimate owners of those				
shares?				
(3) Has the Company established	$\vee$		(3) The Company's internal control system includes the "Supervision of Subsidiaries"	
and implemented risk			and the "Written System for the Management of Related Party Transactions",	
management and			and has clearly delineated and operated the authority and responsibility for the	
firewall mechanisms with			management of personnel and property of each company.	

			Implementation Status	Deviations from
Evaluation Item	Yes	No	Abstract Illustration	"the Corporate Governance Best Practice Principles" and Reasons
its affiliates? (4) Has the Company established internal rules against insiders trading with undisclosed information?	~		(4) The Company's Code of Conduct on Integrity has stipulated that insiders are prohibited from engaging in insider trading using undisclosed information known to the Company.	
<ul> <li>3. Composition and responsibilities of the Board of Directors</li> <li>(1) Has the Board developed and implemented a diversified policy for the composition of its members?</li> </ul>	V		(1) The Code of Corporate Governance Practice has specified that the composition of the Board of Directors should consider diversity to ensure that the Board as a whole has the ability to exercise operational judgment, management and analytical supervision, and that it has the ability to implement the diversity policy and perform its duties as required by the following table (Note 2)	
(3) Has the Company voluntarily established other functional committees in addition to the Remuneration Committee and the Audit Committee?	V		(2) In addition to the establishment of the Compensation Committee in accordance with the law, the Company's Code of Governance Practice provides that the Company may establish various functional committees taking into account the size of the Board of Directors and the number of independent directors. The Company has also formally elected independent directors, amended its charter and established an audit committee in 2015, and will discuss the establishment of other functional committees after taking into account the above factors.	
(3) Does the Company establish a standard to measure the performance of the Board, and implement it annual?	V		(3) The Company's Board of Directors resolved on March 20, 2020 to establish the "Board of Directors' Performance Evaluation Method", the scope of which is to evaluate the performance of the Board of Directors and the functional committees established by the Company. The performance evaluation may be conducted by the Board of Directors through internal self-evaluation, self-evaluation by Board members and performance evaluation by an external independent organization or a team of	

			Implementation Status	Deviations from
Evaluation Item	Yes	No	Abstract Illustration	"the Corporate Governance Best Practice Principles" and Reasons
			<ul> <li>experts and scholars.</li> <li>The performance evaluation of the Board of Directors includes the following six major aspects.</li> <li>1. Participation in the Company's operation</li> <li>2. Internal control and risk management of the company</li> <li>3. Management of external and internal relations</li> <li>4. Composition and Capacity of the Board of Directors</li> <li>5. Board Decision Quality and Operation</li> <li>6. the implementation of the current work objectives and achieve</li> <li>The performance of the functional committees established by the Board of</li> <li>Directors is evaluated with respect to the following indicators.</li> <li>1. Operation of the current committee's work objectives</li> <li>The evaluation of the current performance of the Board as a whole is conducted by the Company's governance unit after the end of the year and the results are presented at the most recent Board of Directors for the 2020 was completed at the beginning of 2021 and the average score for each component of the evaluation was 4.51-4.73 out of 5, indicating that the overall operation of the Board of Directors of the Company was good and the results were presented to the Board of Directors at its meeting on March 22, 2021. The Company will continue to enhance the effectiveness of corporate governance based on the results of the 2020 Board of Directors' evaluation. (Please refer to page 34 for each evaluation)</li> </ul>	

			Implementation Status	Deviations from
Evaluation Item	Yes	No	Abstract Illustration	"the Corporate Governance Best Practice Principles" and Reasons
(4) Does the Company regularly evaluate the independence of CPAs?	V		(4) The Company's accounting unit evaluates the independence of the certified public accountants once a year and submits the results to the Audit Committee and the Board of Directors for their consideration and approval on March 22, 2021. The Company's financial unit has evaluated that Messrs. CHEN,CHIN-CHANG and LIN,YI-FAN, both of whom are certified public accountants, meet the Company's independence evaluation criteria (Note 1) and are qualified to serve as the Company's certified public accountants.	
4. Has the TWSE/TPEx listed company set up a dedication (or concurrent) corporate governance unit or appointed personnel responsible for corporate governance related matters (including but not limited to providing the directors and supervisors with required information to carry out their business, handling corporate registration and change of corporate registration related matters and taking the minutes of meetings)?			<ul> <li>In order to implement governance and enable the Board of Directors to perform its due functions to protect the rights and interests of investors, the Board of Directors resolved on March 22, 2021 to appoint the Chief of Finance, YU,SHU-YI, as the Head of Corporate Governance, Chief Yu had more than 3 years of experiences in the position of a finance supervisor for listed companies and the Unit is responsible for reporting directly to her.</li> <li>The primary responsibility of the Head of Corporate Governance is to provide the directors with information necessary to carry out their business and to assist them in complying with the latest regulatory developments relating to operations. In addition to complying with the provisions of the Act, the stock unit shall conduct the meetings of the board of directors and shareholders, prepare the minutes of the board of directors' and shareholders in accordance with the law, and follow the following principles.</li> <li>The Company discloses material information in a timely manner to protect investors' trading information.</li> <li>To maintain communication and exchange between the Board of Directors and the management team.</li> <li>To enhance the efficiency of the Board's operations, an internal performance evaluation of the Board's overall operations for the previous year is conducted annually and the results are presented to the Board.</li> </ul>	

			Implementation Status	Deviations from
Evaluation Item	Yes	No	Abstract Illustration	"the Corporate Governance Best Practice Principles" and Reasons
			<ol> <li>From time to time, we will provide information about the director's further education and complete the reporting of the required hours.</li> <li>We review the achievement of corporate governance evaluation indicators on an annual basis and provide improvement plans and countermeasures for the indicators that are not scored.</li> <li>To handle the registration of changes in the company's operations.</li> </ol>	
5. Has the Company established communication channels and dedicated sections for stakeholder (including but not limited to the shareholders, employees, clients and suppliers) on its website to respond to important issues of corporate social responsibility concerns?	~		The Company has an investor area on the Company's website with spokespersons and related business contact information, and interested parties can contact the Company by phone or e-mail.	
6. Has the Company appointed a professional shareholder service agency to deal with shareholder affairs?	V		The Company has appointed Taishin International Bank, a professional stockbroker, to conduct the shareholders' meeting.	None.
<ul> <li>7. Disclosure of information</li> <li>(1) Does the Company have a corporate website to disclose both financial standings and the status of</li> </ul>	~		(1)The Company maintains a corporate website (http://www.zenitron.com.tw/), which discloses financial operations and corporate governance information and is updated from time to time for investors' review.	

			Implementation Status	Deviations from
Evaluation Item	Yes	No	Abstract Illustration	"the Corporate Governance Best Practice Principles" and Reasons
<ul> <li>corporate governance?</li> <li>(2) Does the Company have other information disclosure channels (e.g. building an English website, appointing designated people to handle information on collection and disclosure, creating a spokesperson system, webcasting investor conferences)?</li> </ul>	~		(2) The Company has a spokesperson and an acting spokesperson. In addition to the Chinese version, the website is also available in English and Simplified Chinese. Important information about the corporate presentation, if any, is also available on the Company's website and on the Market Observation Post System.	
(3) Did the Company announce and declare the annual financial statement within two months at the end of the accounting year and announce and declare the Q1, Q2 and Q3 financial statement and monthly operational status prior to the deadline in the regulation?		~	(3) The Company's financial reports and operations for each month were announced and reported within the statutory deadlines.	

			Implementation Status	Deviations from
Evaluation Item	Yes	No	Abstract Illustration	"the Corporate Governance Best Practice Principles" and Reasons
8. Is there any other important information to facilitate a better understanding of the Company's corporate governance practices (e.g. including but not limited to employee rights, employee wellness, investor relations, supplier relations, rights of stakeholders, directors' and supervisors' training records, the implementation of risk management policies and risk evaluation measures, the implementation of customer relations policies, and purchasing insurance for directors and supervisors)?			<ol> <li>(1 Employee benefits: We have established various employee welfare measures, training and retirement systems to protect the rights and interests of employees, and have established employee handbooks for daily management in accordance with the law.</li> <li>(2) Employee Care: The Company establishes direct communication and care with employees through labor-management meetings and the operation of the Employee Welfare Committee.</li> <li>(3) Investor Relations: The Company has a spokesperson and a proxy spokesperson to provide a bridge between the Company and its investors. The Company has also set up investor contact information and information notification services on the Company's website, and provides appropriate and reasonable answers to incoming inquiries in order to maintain communication channels with its supplier relations: The Company maintains smooth communication channels with them.</li> <li>(5) Stakeholders' rights: The Company is committed to technological innovation and improved services to customers, creating a working environment for employees to grow, seeking a stable return on investment for shareholders, employees and society as a whole. We also set up contact information and email notification service on the company's website, and provide appropriate and reasonable answers to incoming inquiries in order to maintain communication.</li> <li>(6) Directors (including independent directors): All directors (including independent directors):</li></ol>	implemented the Code of Corporate Governance Practices for listed companies without significant differences.

	(11) Succession planning for the Company's board of directors and middle and senior
	management:
	1. The Company adopts a candidate nomination system for the election of directors,
	and the shareholders elect the directors from the list of director candidates.
	Currently, the directors are nominated by major shareholders and elected by the
	shareholders' meeting. Each director is equipped with professional competencies
	in management, industry knowledge and international perspective. During their
	term of office, annual refresher courses are arranged to assist directors in
	acquiring the necessary professional knowledge to perform their duties.
	2.In order to meet the needs of sustainable management and to ensure the smooth
	succession of middle and senior management talents, our company has divided
	the selected training model into four modules: management ability, professional
	ability, personal development and job rotation, which include human resources,
	financial risk, overseas dispatch, EMBA and language learning. The
	achievement of the annual work objectives of the foster care candidates will be
	included in the regular work appraisal in accordance with the "Appraisal
	Regulations" and the regular work appraisal will be used as the basis for
	assessing the year-end performance.
	3.In 2020, we provided internal training courses for middle and senior executives,
	mainly 27 interviews with vice presidents from practical work management and
	147 interviews on the seven habits of efficient people.
(IX) According to the latest result of	the Corporate Governance Evaluation System by the Corporate Governance Center of TWSE, explain the
amendments or propose the priorit	y measurements to the unimproved items.
The results of the "Corporate Gov	vernance Review" for the year 2020 were 36%-50%. For the following items not scored items, the following is
stated.	
	of the Notice of Meeting of Shareholders, the Handbook, the Annual Report of Shareholders and the Annual
	formation was prepared in English in 2021 which will be uploaded within the prescried due day
2. Whether the Company has an	intellectual property management plan that is linked to its operational objectives: The Company expects to
formulate a plan and report to	the Board of Directors in 2021.
	security risk management framework, information security policies and specific management plans: The
	relevant measures and report to the Board of Directors in 2021.
Other outstanding issues will be in	nproved gradually depending on the company's planning.

# Note 1: Independence criteria of accountant

Independence	Yes	No
1.Does the accountant not serve as a director or independent director of the Company or its affiliates?	$\checkmark$	
2.Is the accountant not a shareholder of the Company or a related company?	$\checkmark$	
3.Is the accountant not on the payroll of the Company or a related company?	$\checkmark$	
4. Has the accountant not provided audit services to the Company for more than seven consecutive years?	$\checkmark$	
5. Does the accountant confirm that his or her joint accounting firm has complied with the relevant independence standards?	$\checkmark$	
6.Has the CPA's co-practicing accountant not held any position as a director or manager of the Company or had any significant influence on the audit within one year after he/she left the office of the CPA's co-practicing accountant?	$\checkmark$	
7. Whether the non-audit service fees and services provided by the CPA firm during the financial reporting period did not violate the relevant independence standards.	$\checkmark$	

Note 2: Board members implement diversity policies and have the necessary competencies to carry out their duties.

1. Individual members possess the necessary competencies to perform their duties as follows.

Title	Name	Gend er	Age	National ity	Concurr ent Employe e	Dir Ye Takir Les	3 to	r's of ffice Mor	ss judgme	Accounti ng and financial analysis skills	Business Managem ent	Crisis Managem ent Capability	l Knowled	Internatio nal Market View	Leaders hip	Policy-mak ing ability	Industry Experience / Professional Competence
Chairman	CHOU,YEOU-YI H	Male	>50	R.O.C.					$\checkmark$	$\checkmark$	$\checkmark$	~	~	$\checkmark$	~	~	Business Management Electrical Components
Vice Chairman	CHEN,HSIN-YI	Male	>50	R.O.C.					$\checkmark$	$\checkmark$	$\checkmark$	~	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	Electrical Components
Directors	HSIEH,SHIH-FU	Male	>50	R.O.C.					$\checkmark$	$\checkmark$	$\checkmark$	~	~	$\checkmark$	$\checkmark$	$\checkmark$	TV/electrochemical s
Directors	FANG,YI-HSIUN G	Male	>50	R.O.C.					$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	Manufacturing/Elec trical Components
Directors	CHOU,CHUN-KU ANG	Male	<50	R.O.C.	$\checkmark$				$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	Electrical Components
Directors	CHOU,CHUN-HSI EN	Male	<50	R.O.C.	$\checkmark$				$\checkmark$	$\checkmark$	~	~	~	$\checkmark$	$\checkmark$	$\checkmark$	Electrical Components
Independ ent Director	LIU,CHUN	Male	>50	R.O.C.			~		$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	~	$\checkmark$	~	$\checkmark$	Industrial Computers
Independ ent Director	HSIAO,MIN-CHI H	Male	>50	R.O.C.			~		$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	~	$\checkmark$	~	~	Steel Pipe Industry
Independ ent Director	HSU,JUI-MAO	Male	>50	R.O.C.		~			$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	~	$\checkmark$	$\checkmark$	$\checkmark$	Financial Industry

(1) 22% of directors with employee status

(2) Independent directors accounted for 33%

- (6) If the Company has a compensation committee, it shall disclose its composition, duties and operations.
  - 1. The Company currently has a compensation committee in accordance with the "Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies".
  - 2. Three members of the Committee shall serve as members of the fourth term of the Committee.
    - The list/resume is as follows
  - 3.The duties of the Committee are to establish and regularly review policies, systems, standards and structures for the evaluation of the performance and compensation of directors and managers, and to regularly evaluate and set the compensation of directors and managers. The proposal will be submitted to the Board of Directors for discussion. (1) Information on Members of Compensation Committee

		Profe Requiremen Five Ye	One of the Follow ssional Qualificat nts, Together with ears' Work Exper	tion h at Least			Inde	pende	ence (	Criteri	a (No	te 2)				
Title (Note 1)	Name	or other academic department related to the business needs of the Company in a public	A judge, public prosecutor, attorney, Certified Public Accountant, or other professional or technical specialist who has passed a national examination and been awarded a certificate in a profession necessary for the business of the Company	Has work experienc e in the areas of commerc e, law, finance, or accountin g, or otherwise necessary for the business of the Company	1	2	3	4	5	6	7	8	9	10	Number of Other Public Companies in Which the Individual is Concurrently Serving as an Remuneration Committee Member	Remar k
Independe nt Director	HSU,JUI -MAO			$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	~	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	1	
Independe nt Director	HSIAO,			$\checkmark$	$\checkmark$	~	~	~	~	~	~	~	~	~	1	
Independe nt Director	LIU,CH			$\checkmark$	$\checkmark$	$\checkmark$	~	~	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	0	

Note 1: Please enter your status as a director, independent director or other.

Note 2: Please tick the corresponding boxes with " $\checkmark$ " that apply to a member during the two years prior to being elected or during the term(s) of office.

(1) Not an employee of the Company or any of its affiliates.

(2) Not a Director or Supervisor of the Company or its affiliates, (however, this does not apply, in case where the person is concurrently working as an Independent Director of the Company or its parent company, subsidiary or subsidiary of the same parent company established according to this Act or local country ordinances).

- (3) Not a natural-person shareholder who holds shares, together with those held by the person's spouse, minor children, or held by the person under others' names, in an aggregate amount of 1% or more of the total number of outstanding shares of the Company, or ranking in the top 10 in holdings.
- (4) Not a spouse, second-degree relative or third-degree relative of the managers in (1) or persons in (2) or (3)..
- (5) Not a director, supervisor, or employees of a corporate shareholder that directly holds five percent or more of the total number of outstanding shares of the Company or that holds shares ranking in the top five in holdings or is the representative being assigned as the director or supervisor of the Company by in accordance with Article 27, Paragraph 1 or 2 of the Company Act, (However, this does not apply, in case where the person is concurrently working as an Independent Director of the Company or its parent company, subsidiary or subsidiary of the same parent company established according to this Act or local country ordinances).
- (6) Not a director, supervisor or employee of other company which has over half of the number of directors' seats or shares with voting rights of the Company and is controlled by the same person (however, this does not apply, in case where the person is concurrently working as an Independent Director of the Company or its parent company, subsidiary or subsidiary of the same parent company established according to this Act or local country ordinances).
- (7) Not a director, supervisor or employee of other companies or institution which concurrently works as or in a spouse relationship to the chairman, general manager or personnel of relative duties of the Company (however, this does not apply, in case where the person is concurrently working as an Independent Director of the Company or its parent company, subsidiary or subsidiary of the same parent company established according to this Act or local country ordinances).
- (8) Not a director, supervisor, manager or a shareholder holing five percent or more of the shares of a company or institution that has a business or financial relationship with the Company, (however, this does not apply, in case where the specific company or institution holds over 20% but less than 50% of the total number of issued shares of the Company and the person is concurrently working as an Independent Director of the Company or its parent company, subsidiary or subsidiary of the same parent company established according to this Act or local country ordinances).
- (9) Not a professional who provides auditing, nor a professional who provides commercial legal, financial, accounting, or consulting services to the Company or its affiliates with the cumulated remuneration within the last two years less than NT\$500,000, nor is an owner, partner, director, supervisor, or manager, or the spouse of any of the above, of a sole proprietorship, partnership, company, or organization that provides such service to the Company or its affiliates, however, this does not apply for members of compensation committee, public acquisition audit committee or special committee for merger who exercise power in accordance with relevant laws and regulations in Securities and Exchange Act or Business Mergers and Acquisitions Act.
- (10) Not been a person of any conditions defined in Article 30 of the Company Act.

- $(2)\ Information\ on\ the\ Implementation\ Status\ of\ the\ Remuneration\ Committee$ 
  - 1. There are 3 members in the Remuneration Committee.
  - (2) Terms of Office of the current members: from June 12, 2018 to June 11, 2021. A total of 2 Remuneration Committee meetings (A) were held in the recent period. The qualification and attendance record of the Remuneration Committee members was as follows:

Title	Name	Attendance in Person (B)	By Proxy	Attendance Rate (%) (B/A) (Note)	Remarks
Convener	LIU,CHUN	2	0	100	
Independent Director	HSU,JUI-MAO	2	0	100	
Independent Director	HSIAO,MIN-CHIH	2	0	100	

Other mentionable items:

- 1. If the Board does not adopt or amend the recommendations of the Compensation Committee: None
- 2. Resolutions of the remuneration committee objected to by members or subject to a qualified opinion and recorded or declared in writing, the date of the meeting, session, content of the motion, all members' opinions and the response to members' opinion should be specified: In the most recent year, no member of the Remuneration Committee had any objection or reservation to the resolution of the Remuneration Committee: None.
- 3. Duties of Compensation Committee:
  - (1) The Compensation Committee of the Company regularly reviews the policies, systems, standards and structures of performance and compensation of the Company's directors and managers on an annual basis.
  - (2) Periodically review the Company's compensation practices and propose amendments.
  - (3) Periodically evaluate the compensation of directors and managers of the Company.
- 4. The reasons for the discussion of the Compensation Committee, the results of the resolution and the Company's handling of the opinions of the members

Maating Data	Contant of the monoral and follow up		The Company's Handling of the
Meeting Date (Period)	Content of the proposal and follow-up handling	Resolution	Opinions of
(1 chod)	nandring		Remuneration
			Committee
March 20		All compensation	Submitted to the
(4th Committee 4th Meeting)	2019 Schedule of Earnings Distribution for	committee members	board of directors and
	Employees and Directors	agreed to approve	approved by all
thi Weeting)		ugreed to upprove	directors present
August 12		All compensation	Submitted to the
(4th Committee	"Review the proposal on the Company's	committee members	board of directors and
5th Meeting)	Manager's 2020 compensation proposal"	agreed to approve	approved by all
Jui Meeting)		agreed to approve	directors present
March 22	2020 Schedule of Earnings Distribution for	All compensation	Submitted to the
(4th Committee	Employees and Directors	committee members	board of directors and
	Review of the new incentive plan	agreed to approve	approved by all
6th Meeting)	Review of the new incentive plan	agreed to approve	directors present

Note:

(1) The actual attendance rate (%) is calculated based on the number of meetings of the

Compensation Committee and their actual attendance during their employment.

(2) If there is a re-election of the Compensation Committee before the end of the year, both the new and old members of the Compensation Committee should be listed, and the date of re-election should be indicated in the Remarks column as the old, new or re-elected member. The actual attendance rate (%) is calculated based on the number of meetings of the Compensation Committee and their actual attendance during their employment.

(7) Deviations from "the Corporate Social Responsibility Best Practice Principles" and Reasons.

			Implementation Status	Deviations from "the
Evaluation Item	Yes	No	Abstract Illustration	Corporate Social Responsibility Best Practice Principles" and Reasons
1. Has the Company conducted risk assessment on environmental, social and corporate governance issues related to business operations of the Company in accordance with the concept of materiality and established relevant risk management policies or strategies?			The Company has established a code of corporate social responsibility practices, which was approved by the Board of Directors on March 23, 2015.	None.
2. Has the Company set up a dedicated (or concurrent) corporate social responsibility promotion unit which is authorized by the board of directors to be managed by the high-level management and reports to the board of directors?			The Company has established a corporate social responsibility code of practice, and the General Management Department is responsible for the promotion of CSR and reports to the Board of Directors on its handling.	
<ul> <li>3. Environment issues <ul> <li>(1) Has the Company established an appropriate environmental management system according to its industrial characteristics?</li> </ul> </li> <li>(2) Is the Company committed to improving the efficiency in the use of resources, and the use of recycled materials with low environmental impact?</li> <li>(3) Has the Company assessed the current and future potential risks and opportunities to the enterprise due to climate change and adopted countermeasures on issues related to the climate?</li> </ul>	> > >		<ul> <li>The Company is committed to the goal of environmental sustainability by complying with environmental laws and regulations and the relevant international standards.</li> <li>(1) The Company has conducted environmental management in accordance with the Waste Disposal Act and the regulations on energy conservation and carbon reduction.</li> <li>(2) The Company has implemented waste separation and recycling of recyclable resources and entrusted professional waste removal organizations to collect waste to reduce the impact on the environment.</li> <li>(3) The Company is not a manufacturing company and is exposed to potential environmental and operational risks, such as shortage of resources,</li> </ul>	Principles for TWSE/GTSM Listed Companies without significant differences.

			Implementation Status	Deviations from "the
Evaluation Item				Corporate Social
2	Yes	No	Abstract Illustration	Responsibility Best Practice
(4) Has the Company conducted statistics on the emission of greenhouse gas, water consumption volume and the total waste weight in the past two years and developed policies for energy-saving, reduction on greenhouse gas, water consumption volume or management of other wastes?	V		<ul> <li>increased costs of raw materials, instability in the transportation process, and extreme weather conditions that threaten the lives of employees, which may have a direct impact on the Company's operations and increase losses.</li> <li>(4) The Company is a professional semiconductor distributor and has no concerns that the production process will pollute the environment. Its environmental management and maintenance are mainly promoted through the management department and the cooperation of each unit, and the policies are as follows.</li> <li>1.Paper saving.</li> <li>(1) Promote the electronicization of document forms and processes to reduce the use of paper.</li> <li>(2) Promote double-sided printing; set up waste paper recycling bins to facilitate reuse of the reverse side of the paper.</li> <li>2.Electricity saving.</li> <li>(1) Replace energy-consuming lamps and lanterns: energy-saving LED applications are the main products.</li> <li>(2) Summer air conditioning temperature setting: the temperature is set to 26-28 degrees, and pay attention to whether the doors and windows are closed.</li> <li>(3) Promote office lights off during lunch break to save 1 hour.</li> <li>(4) Encourage colleagues to use the stairs more often and take the elevator less often.</li> <li>3. Water conservation:</li> <li>(1) Installing water-saving devices in the pantry and</li> </ul>	Principles" and Reasons

				Imple	ementation	Status			Deviations from "the
Evaluation Item						Corporate Social			
	Yes	No			Abstract	Responsibility Best Practice Principles" and Reasons			
	+		mopping	g room					
			avoid w						
			4.Total g						
			and was						
			Weig		eenhouse (	Gas Emis	ssions		
			Invent		Calculation		Increase	Increas	
				lectricity		(metric	(decrease)	e (decrea	
				degrees)	(kg/degree)	tons)	(metric tons)	(decrea se)	
			y Year				)	%	
			2020 1	120.011	0.509	570 76	7.70	1.250/	
			2020 1,	,139,011	(Note 1)	579.76	7.70	1.35%	
			2019 1,	,123,879	0.509	572.05	(19.39)	(3.28)%	
					ed based on	the powe	er emission	coefficient	
				dard in 20		COVID	10 .1 .		
					impact of the intervel of the iteration is the iteration of the iteration				
					e between e				
				-	crease in elec	etricity con	nsumption c	ompared to	
			the p	previous p	period.				
			Invento	ory Wa	ater consump	otion	Total was	ste	
			Ye	ear	(degrees)		(metric to	ons)	
			2020	)	7,160		27.45		
	2019 5,986 27.04								
			We w						
					time to				
			power s	suppry, s	save water	and pap	ber, etc. W	e nope to	

	Implementation Status Deviations fro							
Evaluation Item	Yes	No	Abstract Illustration	Corporate Social Responsibility Best Practice Principles" and Reasons				
<ul> <li>4. Social issues <ul> <li>(1) Has the Company formulated relevant management policies and procedures in accordance with relevant laws and regulations and international human rights conventions?</li> <li>(2) Has the Company established and implemented reasonable employee welfare measures (including remuneration, vacations and other welfares, etc.) and reflected management performances or outcomes on employees' remuneration?</li> <li>(3) Does the Company provide a safe and healthy working environment for employees and regularly carry out safety and health education for employees?</li> </ul> </li> </ul>	> >		<ul> <li>achieve the negative growth target of reducing greenhouse gas emissions by 2~3% compared to the previous year.</li> <li>The Company protects the legal rights and interests of its employees in accordance with the Labor Standards Law and other labor regulations.</li> <li>(1) We will provide timely information to our employees, and in addition to the rights protected by law, we will also provide other benefits to our employees, such as pensions, medical and accident insurance, or training and education subsidies; the appointment and dismissal of relevant employees and their salaries will be carried out in accordance with the Company's relevant practices to protect the basic rights of our employees.</li> <li>(2) The Company provides various welfare measures for employees in accordance with the Labor Standards Law and related laws and regulations, and provides market competitive benefits to motivate employees, in addition to regular appraisals and performance bonuses to share the results of earnings with colleagues.</li> <li>(3) The Company conducts annual employee health checks, regular workplace fire inspections, and access control with magnetic cards and electronic security to provide a safe and healthy work environment for employees, and conducts the "Labor Safety and Health Education Series"</li> </ul>	The Company has implemented the rules in accordance with the Corporate Social Responsibility Best Practice Principles for TWSE/GTSM Listed Companies without significant differences.				

			Imp	lementation Status	5	Deviations from "the	
Evaluation Item	Yes	No		Abstract Illustr		Corporate Social Responsibility Best Practice Principles" and Reasons	
				ntation details for	and the specific FY109 are listed in		
			Item	n Date	Remarks		
(4) Has the Company developed an effective training	$\checkmark$		Working environment fire inspection	2020.02.24	1 time per year		
program for employees?	$\checkmark$		Building public safety inspection	2020.10.20	1 time per year		
(5) Regarding the health and safety of products and services, customers' privacy, marketing and labelling, has the Company complied with relevant regulations				Fire Drill Education Training	2020.09.19	Disaster Drill for Information Personnel	
and international principles and developed relevant policy and compliant procedure to protect consumers' rights and interests?			Staff Health (Health Check, Medical Consultation)	2020.05.30-07.04 2020.12.28	Health check for all employees Doctor's Consultation		
(6) Has the Company established management policy for suppliers and asked the suppliers to comply with environmental friendly, occupational safety or labor rights and present its implementations?	V		when hir	ring new employ	a training plan form ees and give training the medium and long		
			insurance interests. the custo mailbox, informati related co	pany has taken to ensure co Consumers can fi mer service hotlin and the Com on on corporate ontents through the investment public			

			Implementation Status	Deviations from "the
Errolandian Itany			1	Corporate Social
Evaluation Item	Yes	No	Abstract Illustration	Responsibility Best Practice
				Principles" and Reasons
			has a dedicated email address to handle	
			complaints about the Company and reply to	,
			related questions.	
			(6) As a professional semiconductor distributor, the	
			Company evaluates the past background and	
			corporate image of suppliers before acting as an agent for product lines to ensure that the supply	
			of raw materials meets the requirements of	
			environmental restricted substances	
			management regulations and maintains good	
			relationships with suppliers. No major social	
			responsibility violations have occurred.	
5. Has the Company referenced the international			The Company discloses information related to the	
principles or guidelines for preparing			fulfillment of social responsibility through the	
generalized report to prepare its non-financial			Company's website and the Market Observation Post	
reports such as corporate social responsibility			System (MOPS), enhances the disclosure of relevant	
reports? Has the Company obtained			information, and explains the circumstances related	
confirmation or guarantee opinions from			to the promotion of CSR in the annual report, and	
third-party verification agencies regarding the			discloses the relevant regulations on the Company's website and the MOPS.	
aforementioned report?		maile il	ity in accordance with the Corporate Governance	Dest Prestice Principles for
			be between its operational and prescribed code: No diff	
			esponsibility, which was approved by the Board of Dir	
			ct, and the spirit of its operation and governance is in	
			mpany's website and the Market Observation Post Sys	
			l responsibility in order to meet the international trend	
			nance national economic contribution, improve the	
communities and society through corporate citiz	enship	, and	promote a competitive advantage based on corporate r	esponsibility.
7. Other important information about the Company that				
			participation, social contribution, social services, so	
		•	activities in accordance with the Company's CSR Co	ode of Practice and fulfills its
corporate social responsibility in accordance with r	elevar	nt laws	s and regulations.	

(8) The and the Subsidiaries' Ethical Corporate Management Best-Practice, Deviations from "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons:

The Company has always operated in accordance with the principle of integrity and has followed the relevant laws and regulations and internal control system to operate in good faith.

			Implementation Status	Deviations from "the
Evaluation Item	Yes	No	Abstract Illustration	Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
<ol> <li>Establishment of ethical corporate management policies and programs</li> <li>Does the company formulate its ethical corporate management policies approved by the Board of Directors and declare its ethical corporate management policies and procedures in its guidelines and external documents, as well as the commitment from its board and senior management to implement the policies?</li> <li>Does the company establish evaluation system for the risk of unethical conducts, regularly analyze and evaluate the operating activities with the risk of high-potential unethical conducts within its operating scope and formulate prevention programs and precaution measures against unethical conducts or listed activities stated in Article 2, Paragraph 7 of the "Ethical Corporate Management Best-Practice Principles for</li> </ol>	~		<ol> <li>The company has established Ethical Corporate Management Best Practice Principles. In addition, the Company has also revised the Code of Ethical Conduct, which was approved by the Board of Directors on March 23, 2015.</li> <li>In the course of its operations, the Company has implemented the management policy of integrity and has been actively implementing the operational management requirements of the Board of Directors and the management.</li> </ol>	None.
<ul> <li>TWSE/TPEx Listed Companies"?</li> <li>(3) Does the company establish clear statements regarding relevant procedures, guidelines of conduct, punishment for violation, and rules of appeal in its prevention programs against unethical conducts, ensure</li> </ul>	~		(3) The company regulates the newcomers to sign an employee commitment when reporting to the company, requiring all colleagues to comply with the principle of honesty, integrity and	None.

			Implementation Status	Deviations from "the
Evaluation Item	Yes	No	Abstract Illustration	Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
its implementation, and regularly review and revise the aforementioned programs?			self-discipline work to avoid any illegal behavior	
<ul> <li>2. Fulfill ethical management <ul> <li>(1) Does the company evaluate business partners' ethical records and include ethics-related clauses in business contracts?</li> </ul> </li> <li>(2) Does the company establish an exclusively dedicated unit supervised by the Board to be in charge of the promotion of corporate ethical management, regularly (at least once a year) report its ethical management policies and prevention programs against unethical conducts, and supervise its implementations?</li> </ul>	~		<ol> <li>The Company has agreed to the sunshine integrity and anti-bribery clauses in the form of commercial terms and conditions or pledges to our suppliers and customers to eliminate improper practices and establish a good cooperation relationship for coexistence and development.</li> <li>The Company has established Ethical Corporate Management Best Practice Principles, and the Finance Department is responsible for the promotion of ethical corporate governance and reports to the Board of Directors on its handling.</li> </ol>	
<ul><li>(3) Does the company establish policies to prevent conflicts of interest and provide appropriate communication channels, and implement it?</li></ul>	V		(3) The Company's personnel shall recuse themselves from any conflict of interest in the execution of business, and the relevant regulations are set forth in the "Code of Ethical Conduct" as a policy to prevent conflicts of interest.	None.

			Implementation Status	Deviations from "the
			Â	Ethical Corporate
Evaluation Item				Management
Evaluation item	Yes	No	Abstract Illustration	Best-Practice Principles
				for TWSE/TPEx Listed
				Companies" and Reasons
(4) Has the company established effective systems for both			(4) The accounting and internal control systems	None.
accounting and internal control to facilitate ethical			established by the Company for the purpose of	
corporate management? Does the company's			operating with integrity are in accordance with	
internal audit unit prepare relevant audit plans based			the relevant laws and regulations, and are	
on the evaluation results of risk of the unethical			operated effectively through the performance	
conducts from the internal audit unit? Is the			of internal and external audit functions.	
compliance of prevention program against unethical				
conducts audited by either internal auditors or				
CPAs?				
(5) Does the company regularly hold internal and external			(5) The Human Resources Department will hold	None.
educational trainings on ethical management?			internal and external education training	
			regularly.	
3.Operation of the company's complaint system			The Human Resources Department of the Company	None.
(1) Does the company establish both a specific complaint	$\checkmark$		is responsible for establishing work rules and	
and reward system and a convenient complaint			related personnel regulations, and establishing	
channel? Can the accused be reached by an			appropriate reporting channels. If an employee	
appropriate person for follow-up?	$\sim$		violates the rules of honest management, he or she	
(2) Does the company establish standard operating	~		will be disciplined according to the seriousness of	
procedures for investigating accusation cases, and			the case, and the identity of the complainant will not	
follow-up measures and relevant confidential			be disclosed.	
system to be adopted after the completion of the				
investigation?	$\sim$			
(3) Does the company provide proper whistleblower				
protection?				

		1	Implementation Status	Deviations from "the
Evaluation Item	Yes	No	Abstract Illustration	Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
<ul> <li>4. Strengthening information disclosure</li> <li>(1) Does the company disclose its ethical corporate management policies and the results of its implementation on the company's website and MOPS?</li> </ul>	V		The Company's website has a special area for investors, in which information about corporate governance-related organizations and important company regulations are disclosed on the Company's website for stakeholder inquiries. The information will be disclosed on the Company's website and on the Market Observation Post System. The Company has a dedicated department responsible for maintaining the information content of the Company's website on a regular basis so that the website can fully disclose information related to the Company's integrity and corporate governance operations.	None.

5. If the company has established the ethical corporate management policies based on the "Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies", please describe any discrepancy between the policies and their implementation: On March 24, 2014 and March 23, 2015, the Company's Board of Directors approved the "Ethical Corporate Management Best Practice Principles" and "Code of Ethical Conduct", respectively, and disclosed the related regulations on the Company's website and the Market

Observation Post System. Based on the management philosophy of integrity, transparency and accountability, we have established an integrity-based policy and set out clearly and thoroughly in the Code of Conduct a program to prevent dishonest behavior, including operating procedures, behavioral guidelines and education and training, so as to establish a good corporate governance and risk control mechanism and create a sustainable business environment.

			Implementation Status	Deviations from "the
				Ethical Corporate
Evaluation Itom				Management
Evaluation Item	Yes	No	Abstract Illustration	Best-Practice Principles
				for TWSE/TPEx Listed
				Companies" and Reasons

- 6. Other important information to help understand the operation of the Company's integrity management (such as the Company's review and amendment of the Company's code of ethical conduct): The Company has established a code of ethical conduct and an additional code of ethical conduct, and keeps an eye on the development of domestic and international codes of ethical conduct and reviews and improves them in order to enhance the effectiveness of the Company's integrity management.
  - (9) If the Company has established a code of corporate governance and related regulations, it should disclose its inquiry methods. In the Investor Zone of the Company's website, a corporate governance section is set up and the articles of incorporation, the election of directors and supervisors, and the rules and regulations of the shareholders' meeting are placed for investors to inquire.
  - (10) Other Important Information for the Enhancing the Understanding of the Company's Corporate Governance Operations may be disclosed: The Company will promptly disclose material information and corporate presentation information, and will post the relevant information on the Market Observation Post System and the Company's website.

#### (11) Implementation Status for Internal Control System

1. Statement of Internal Control

Zenitron . Corporation Internal Control System Statement

Date: March 22, 2021

In 2020, the Company conducted an internal audit of its internal control system and hereby declares the following:

1. The Company acknowledges and understands that the establishment, enforcement and maintenance of the internal control system are the responsibility of the Board of Directors and management, and that the company has already established such a system. The aim of the system is to provide reasonable assurance of the achievement of objectives in the effectiveness and efficiency of operations (including profits, performance, and safeguard of asset security), reliability, timeliness, and transparency of reporting, and compliance with applicable laws and regulations.

2. There are inherent limitations to even the most well designed internal control system. As such an effective internal control system can only reasonably ensure the achievement of the aforementioned goals. Moreover, the operating environment and situation may change, impacting the effectiveness of the internal control system. However, self-supervision measures were implemented within the Company's internal control policies to facilitate immediate rectification once procedural flaws have been identified.

3. The Company judges the design and operating effectiveness of its internal control system based on the criteria provided in the Regulations Governing the Establishment of Internal Control Systems by Public Companies (hereinafter referred to as the "Regulations"). The criteria introduced by the "Governing Regulations" cover the process of management control and consist of five major elements, each representing a different stage of internal control: 1. Control environment, 2. Risk assessment, 3. Control activities, 4. Information and communications, and 5. Monitoring activities. Each of the elements in turn contains certain audit items. Please refer to "Governing Regulations" for details.

4. The Company has adopted the aforementioned measures for an examination of the effectiveness of the design and implementation of the internal control system.

5. Based on the findings of the aforementioned examination, the Company believes it can reasonably assure that the design and implementation of its internal control system as of Thursday, December 31, 2020 (including supervision and management of subsidiaries), including the effectiveness and efficiency in operation, reliability in financial reporting and compliance with relevant regulatory requirements, have achieved the aforementioned objectives.

6. This declaration constitutes part of the Company's annual report and prospectus, and shall be disclosed to the public. If any fraudulent information, concealment or unlawful practices are discovered in the content of the aforementioned information, the Company shall be held liable under Article 20, Article 32, Article 171 and Article 174 of the Securities and Exchange Act. 7. This statement was passed by the Board of Directors on March 22, 2021, with none of the eight attending Directors expressing dissenting opinions, and the remainder all affirming the content of this Statement.

Zenitron . Corporation Chairman: Chou, Yeoh-Yih General Manager:Yeh, Lu-Chang

2. In case that a CPA was engaged to conduct a Special Audit of Internal Control System. its audit report shall be provided: None.

- (12) For the most recent year and up to the printing date of the annual report, the Company and its internal personnel have been punished by law, the consequence might have material impact on the equity or stock price, hence, please specify the punishment details, and the major deficiencies and improvements: None
- (13) Significant resolutions of the shareholders' meeting and the board of directors for the most recent year and up to the date of printing of the annual report:
  - 1. Important resolutions of the shareholders' meeting.
    - Approved in the shareholders' meeting on June 12, 2020:
    - (1) Recognition of 2019 Business Report and Financial Statements
    - (2) Recognition of the distribution of earnings for fiscal year 2019: Cash dividends NT\$207,600,000, where NT\$0.9708 per share. (Capital surplus NT\$6,300,000, NT\$0.0294 per share is appropriated together)
    - (3) Approved revision proposal of the "Articles of Incorporation".
    - Performance: The Company has appropriated earning surplus in July 2020.
  - 2. Important resolutions of the shareholders' meeting.
  - Approved in the Board meeting on March 20, 2020:
  - (1) 2019 Schedule of Earnings Distribution for Employees and Directors
  - (2) 2019 Business Report and Financial Statements
  - (3) 2019 Schedule of Earnings Distribution
  - (4) Distribution of Cash from Capital surplus
  - (5) 2020 Operating Plan
  - (6) The Company's 2019 Self-Assessment of Internal Control and Statement of Internal Control System
  - (7) Amendment to the "Articles of Incorporation"
  - (8) Amendment to the "Regulations Governing the Preparation of Financial Statements" of the Company
  - (9) Establishment of the "Board of Directors' Performance Evaluation Method" of the Company
  - (10) Assessment of the independence and suitability of the certified public accountants
  - (11) To apply for or renew lines of credit, derivative financial instruments, provide endorsement guarantees and lend funds to others in order to increase working capital
  - (12) Handle the matters for General Meeting of Shareholders for the year 2020

Approved in the Board meeting on March 22, 2021:

- (1) 2020 Schedule of Earnings Distribution for Employees and Directors
- (2) The new incentive plan
- (3) 2020 Business Report and Financial Statements
- (4) 2020 Schedule of Earnings Distribution
- (5) 2020 Schedule of Earnings Distribution in cash dividends
- (6) 2021 Operating Plan
- (7) The Company's 2020 Self-Assessment of Internal Control and Statement of Internal Control System
- (8) Assessment of the independence and suitability of the certified public accountants
- (9) Financial and accounting officer changes
- (10) Establishment of the Company's Corporate Governance Officer
- (11) To apply for or renew lines of credit, derivative financial instruments, provide endorsement guarantees and lend funds to others in order to increase working capital
- (12) Re-election of Directors
- (13) Nomination of Directors and Independent Director Candidates
- (14) Release of new directors and their representatives from restrictions on working concurrently in competing companies
- (15) Handle the matters for General Meeting of Shareholders for the year 2021
- (14) For the most recent year and as of the printing date of the annual report, if the directors or supervisors have dissenting opinions on important resolutions passed by the board of directors and there are records or written statements of such dissenting opinions, the main content of which: None.

(15) Summary of the resignation and dismissal of the chairman, president, head of accounting, head of finance, head of internal audit, head of corporate governance, and head of research and development of the Company for the most recent year and as of the date of printing of the annual report:

Title	Name	Date of Taking Office		Reasons for resignation or dismissal
Kieneral Manager	Chou, Chun-Kuang	September 1, 2017	September 1, 2020	Duty adjustment
Accounting/Financial Supervisor	Yeh, Lu-Chang	Jul. 01, 2000	Mar. 22, 2021	Duty adjustment

# (IV) Information on CPA Professional Fees:

# (1) Scale

CPA Firm Name	CPA ]	Name	Duration of Audit	Remark
PwC Taiwan	Chen, Chin-Chang	Lin, Yi-Fan	2020	

#### Current & Unit: NTD\$ 1,000

	Reason for government			
	sponsorship	Audit	Exclusion	Total
Scal	e by amount			
1	Less than 2,000		$\checkmark$	1,770
2	2,000 (included) ~4,000			
3	4,000 (included) ~6,000	$\checkmark$		5,400
4	6,000 (included) ~8,000			
5	8,000 (included) ~10,000			
6	More than 10,000 (included)			

(2) Non-audit government sponsorship for CPA, CPA firm and its affiliates accounts for more than one fourth part of audit government sponsorship:

Currency	&	Unit:	NTD\$1,000
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CPA Firm	CPA	Audit by government		it governm	ent spons	sorship		Duration of	Remark
name	Name	sponsorship	avatam	Indutrial registration	Human resources	Others	Subtotal	CPA audit	Remark
PwC Taiwan	Chen, Chin-Ch ang Lin, Yi-Fan	5,400					5,400	2020/01/01 2020/12/31	
					570	1,200	1,770	2020/01/01 2020/12/31	Note

Note: Other non-audit governmetn sponsorship: It is for the research and analysis on group transfer pricing, NT\$1,000,000 and Report by Country, NT\$200,000.

#### (V) Information on Replacement of Certified Public Accountants: None

- (1) About the preceding accountant: Not applicable
- (2) About the succeeding accountant: Not applicable
- (3) Reply from the previous accountant on the matters set out in Article 10, Subparagraph 6 (1) and (2)-3 of the Principles: Not applicable
- (VI) If the chairman, general manager, or manager in charge of financial or accounting matters of the Company has worked in the firm of the certified public accountant or its affiliates within the last year, the name, title, and period of employment in the firm of the certified public accountant or its affiliates should be disclosed: None.

### (VII) Any Transfer of Equity Interests and/or Pledge of or Change in Equity Interests by A Director, Supervisor, Managerial Officer, or Shareholder with a Stake of More than 10 Percent during the Most Recent Year or During the Current Year up to the Date of Publication of the Annual Report:

(1) Changes in shareholding	5 01 <b>un co</b> tore, cup er (18015	,		<i>j</i> ====================================	Unit: sha
		20	)20	As of Apr.	13, 2021
			Number of		Number of
Title	Name	Shares	pledged	Shares	pledged
	Ivaille	Increase	shares	Increase	shares
		(decrease)	Increase	(decrease)	Increase
			(decrease)		(decrease)
Chairman	CHOU,YEOU-YIH	0	0	0	0
Director and Vice Chairman	CHEN,HSIN-YI	0	0	0	0
Directors	FANG, YI-HSIUNG	0	0	0	0
Directors	HSIEH,SHIH-FU	0	0	0	0
Directors	Yutseng Investment Co., Ltd.	0	0	0	0
Representative of Director and CEO	CHOU,CHUN-KUANG	0	0	0	0
Directors	Zenitex Investment Co., Ltd.	0	0	0	0
Representative of Director and CEO	CHOU,CHUN-HSIEN	0	0	0	0
General Manager	YEH,LU-CHANG	0	0	0	0
General Manager of Business Group	YEH,JUNG-HUI	0	0	0	0
General Manager of Business Group	CHANG,CHANG-FU	0	0	0	0
Deputy General Manager	LIU, YING-TSO	0	0	0	0
Deputy General Manager	CHEN, TING-HUANG	2000	0	0	0
Senior Deputy General Manager	LI,CHUNG-HSING	0	0	0	0
Independent Director	LIU,CHUN	0	0	0	0
Independent Director	HSIAO,MIN-CHIH	0	0	0	0
Independent Director	HSU,JUI-MAO	0	0	0	0

(1) Changes in shareholdings of directors, supervisors, managers and majority shareholders:

- (2) Information on the transfer of shares: The Company's directors, supervisors and 10% shareholders transfer their shares to the general investing public through the centralized securities market.
- (3) Information on pledge of equity interest: None.

(VIII) Information on the Relationship between any of the top Ten Shareholders (Related Party	',
Spouse, or Kinship within the Second Degree)	

Apr.	13,	2021;	Unit:	shares;	%
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NAME (NOTE 1)	OWN SHAREHOLDIN G		SPOUSE & MINOR SHAREHOLDIN GS		SHAREHOLDING BY NOMINEE ARRANGEMENT		Apr. 13, 2021; Unit: shareTHENAMESANDRELATIONSHIPSOFTHETOPTENSHAREHOLDERSWHOARE RELATED PARTIESOR WHO ARE RELATEDTOEACHOTHERASSPOUSESORSECONDDEGREERELATIVES.(NOTE 3)		R E M A R K S	
	Number of shares	Share holdin g ratio( Note 2)	Number of shares	Share holdin g ratio	Number of shares	Share holdin g ratio	Name	Relation		
Zenitex Investment Co., Ltd.	9,862,828	4.61%	0	0.00%	0	0.00%	CHOU,C HUN-HS			
Representative: CHOU,CHUN-HSI EN	3,557,925	1.66%	5,000	0.00%	0	0.00%	IEN CHOU,L I-MEI-C HEN CHOU,C HUN-KU ANG CHOU,Y EOU-YI H	Chairman of the company Director of the company Director of the company Supervisor of the company		
ZENIBOSS CORPORATION	7,045,916	3.30%	0	0.00%	0	0.00%	CHOU,Y EOU-YI	Chairman of		
Representative: CHOU,YEOU-YIH	5,192,074	2.43%	9,552	0.00%	0	0.00%	H CHOU,C HUN-KU ANG	the company Supervisor of the company	Supervisor of	
Yutseng Investment Co., Ltd.	6,090,840	2.85%	0	0.00%	0	0.00%	CHOU,C HUN-KU			
Representative: CHOU,CHUN-KU ANG	3,430,502	1.60%	977,883	0.46%	0	0.00%	ANG CHOU,L I-MEI-C HEN CHOU,Y EOU-YI H CHOU,C HUN-HS IEN	Chairman of the company Director of the company Director of the company Supervisor of the company		
CHOU,YEOU-YIH	5,192,074	2.43%	9,552	0.00%	0	0.00%	CHOU,L I-MEI-C	Husband and wife		

NAME (NOTE 1)	OWN SHAREHOLDIN G		SPOUSE & MINOR SHAREHOLDIN GS		SHAREHOLDING BY NOMINEE ARRANGEMENT		THENAMESANDRELATIONSHIPSOFTHETOPTHETOPSHAREHOLDERSWHOARERELATED PARTIESORWHO ARERELATEDTOEACHOTHERASSPOUSESORSECONDDEGREERELATIVES.(NOTE 3)		
	Number of shares	Share holdin g ratio( Note 2)	Number of shares	Share holdin g ratio	Number of shares	Share holdin g ratio	Name	Relation	
							HEN CHOU,C HUN-KU ANG CHOU,C HUN-HS IEN	Father and son Father and son	
Taishin International Bank Trust Account - CHOU,LI-MEI-CH EN Trustee: CHOU,LI-MEI-CH EN	5,000,000	2.34%	0	0.00%	0	0.00%	CHOU,Y EOU-YI H CHOU,C HUN-KU ANG CHOU,C HUN-HS IEN	Husband and wife Mother and son Mother and son	
Tung Ho Steel Enterprise Corp.	3,825,000	1.79%	0	0.00%	0	0.00%	None	None	
Representative: HOU,CHIEH-TEN G	0	0.00%	0	0.00%	0	0.00%	None	None	
CHOU,CHUN-HSI EN	3,557,925	1.66%	5,000	0.00%	0	0.00%	CHOU,Y EOU-YI H CHOU,L I-MEI-C HEN CHOU,C HUN-KU ANG	Father and son Mother and son Brothers	
LIU,LAI-TIEN	3,486,000	1.63%	0	0.00%	0	0.00%	None	None	
CHOU,CHUN-KU ANG	3,430,502	1.60%	977,883	0.46%	0	0.00%	CHOU,Y EOU-YI H CHOU,L	Father and son Mother and son Brothers	

NAME (NOTE 1)	OWN SHAREHOLDIN G		SPOUSE & MINOR SHAREHOLDIN GS		SHAREHOLDING BY NOMINEE ARRANGEMENT		THE NAMES AND RELATIONSHIPS OF THE TOP TEN SHAREHOLDERS WHO ARE RELATED PARTIES OR WHO ARE RELATED TO EACH OTHER AS SPOUSES OR SECOND DEGREE RELATIVES. (NOTE 3)		R E M A R K S
	Number of shares	Share holdin g ratio( Note 2)	Number of shares	Share holdin g ratio	Number of shares	Share holdin g ratio	Name	Relation	
							I-MEI-C HEN CHOU,C HUN-HS IEN		
Standard Chartered International Commercial Banking is entrusted with the custody of the SPDR Portfolio Emerging Markets of the SPDR(R) Index Share Fund.	2,762,000	1.29%	0	0.00%	0	0.00%	None	None	

Note 1: All of the top ten shareholders should be listed, and the names of corporate shareholders and their representatives should be listed separately if they are corporate shareholders.

Note 2: The calculation of the percentage of shareholding refers to the calculation of the percentage of shareholding in the name of oneself, one's spouse, minor children or the use of others, respectively.

Note 3: The shareholders listed in the preceding paragraph include both legal and natural persons, and the relationships between them should be disclosed in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

### (IX) The number of shares held by the Company, its directors, supervisors, managers and businesses directly or indirectly controlled by the Company in the same re-invested business and the consolidated percentage of shareholding are calculated as follows

Dec. 31, 2020 Unit: shares; %

						Unit: snare	
Re-invested businesses	The Company's investment		, 1	sors, Managers and Direct or Indirectly sses	Total investment		
(Note 1)	Number of shares         Shareholding		Number of shares	Shareholding ratio	Number of shares	Shareholding ratio	
Supertronic International Corp.	18,703,759	100.00%	-	-	18,703,759	100.00%	
RAYTRONIC CORPORATION	1,520,000	100.00%	-	-	1,520,000	100.00%	
Zenitron (HK) Limited	510,000	1.47%	34,272,648	98.53%	34,782,648	100.00%	
Cordial Investment Corporation	7,700,000	100.00%	-	-	7,700,000	100.00%	
Zenicom (HK) Limited	23,800,000	100.00%	-	-	23,800,000	100.00%	
Zenitron (Shanghai) International Trading Co., Ltd.	-(Note)	100.00%	-	-	-(Note)	100.00%	
ZTHC (Shanghai) Co., Ltd.	-(Note)	100.00%	-	-	-(Note)	100.00%	
Zenitron (Shenzhen) Technology Co., Ltd.	-(Note)	100.00%	-	-	-(Note)	100.00%	
Shanghai Zenitron Electronic Trading Co., Ltd.	-(Note)	100.00%	-	-	-(Note)	100.00%	

Note : Limited Liability Company, no shares issued.

# **IV. Capital Overview**

# (I) Capital and Shares (1) Source of Capital

	rí – – – –	e of Capital Authorized	Capital	Paid-ir	n Capital		Remark	
Year/M onth	Par Value(NT \$)	Number of shares	Amount	Number of shares	Amount	Source of Share Capital	Capital Increased by Assets Other than Cash	Other
1997 06	10	5,800,000	58,000,000	5,800,000	58,000,000	Capital increase by cash NT\$30,000,000	None	_
1997 11	10	13,700,000	137,000,000	13,700,000	137,000,000	Capital increase by cash NT\$50,000,000 Capital increase from retained earnings NT\$29,000,000	None	_
1998 08	10	30,000,000	300,000,000	19,700,000	197,000,000	Capital increase by cash NT\$60,000,000	None	-
1999 06	12	50,000,000	500,000,000	36,000,000	360,000,000	Capital increase by cash NT\$103,900,000 Capital increase from retained earnings NT\$59,100,000	None	Note 1
1999 12	60	50,000,000	500,000,000	40,000,000	400,000,000	Capital increase by cash NT\$40,000,000	None	Note 2
2000 06	10	60,000,000	600,000,000	53,000,000	530,000,000	Capital increase from retained earnings NT\$120,000,000 Capital increase from employee bonus NT\$10,000,000	None	Note 3
2001 04	10	170,000,000	1,700,000,000	70,000,000	700,000,000	Capital increase from retained earnings NT\$159,000,000 Capital increase from employee bonus	None	Note 4
2001 05	45	170,000,000	1,700,000,000	80,000,000	800,000,000	NT\$11,000,000 Capital increase by cash NT\$100,000,000	None	Note 5
2002 06	10	170,000,000	1,700,000,000	81,330,666	813,306,660	Issuance from Consolidated Capital Increase NT\$13,306,660	None	Note 6
2002 08	10	170,000,000	1,700,000,000	92,190,346	921,903,460	Capital increase from retained earnings NT\$97,596,800 Capital increase from employee bonus NT\$11,000,000	None	Note 7
2003 08	10	170,000,000	1,700,000,000	100,765,570	1,007,655,700	Capital increase from retained earnings NT\$73,752,240 Capital increase from employee bonus NT\$12,000,000	None	Note 8
2004 02	10	170,000,000	1,700,000,000	100,888,070	1,008,880,700	Conversion of Employee Stock Options NT\$1,225,000	None	Note 9
2004 03	10	170,000,000	1,700,000,000	101,155,070	1,011,550,700	Conversion of Employee Stock Options NT\$2,670,000	None	Note 10

	Par	Authorized	Capital	Paid-ir	n Capital		Remark	
Year/M onth	Value(NT \$)	Number of shares	Amount	Number of shares	Amount	Source of Share Capital	Capital Increased by Assets Other than Cash	Other
2004 05	10	170,000,000	1,700,000,000	101,458,911	1,014,589,110	Conversion of Corporate Bond NT\$3,038,410	None	Note 11
2004 07	10	250,000,000	2,500,000,000	101,585,911	1,015,859,110	Conversion of Employee Stock Options NT\$1,270,000	None	Note 12
2004 09	10	250,000,000	2,500,000,000	108,983,664	1,089,836,640	Capital increase from retained earnings NT\$55,977,530 Capital increase from employee bonus NT\$18,000,000	None	Note 13
2004 11	10	250,000,000	2,500,000,000	109,018,664	1,090,186,640	Conversion of Employee Stock Options NT\$350,000	None	Note 14
2005 01	10	250,000,000	2,500,000,000	109,027,414	1,090,274,140	Conversion of Employee Stock Options NT\$87,500	None	Note 15
2005 09	10	250,000,000	2,500,000,000	115,862,534	1,158,625,340	Conversion of Employee Stock Options NT\$837,500 Capital increase from retained earnings NT\$53,513,700 Capital increase from employee bonus NT\$14,000,000	None	Note 16
2005 10	10	250,000,000	2,500,000,000	122,766,152	1,227,661,520	Conversion of Employee Stock Options NT\$465,000 Conversion of Corporate Bond NT\$68,571,180	None	Note 17
2006 04	10	250,000,000	2,500,000,000	171,302,029	1,713,020,290	Conversion of Employee Stock Options NT\$2,475,000 Conversion of Corporate Bond NT\$62,524,950 Issuance from Consolidated Capital Increase NT\$420,358,820	None	Note 18
2006 05	10	250,000,000	2,500,000,000	178,540,724	1,785,407,240	Conversion of Employee Stock Options NT\$950,000 Conversion of Corporate Bond NT\$71,436,950	None	Note 19
2006 07	22	350,000,000	3,500,000,000	201,742,599	2,017,425,990	Conversion of Employee Stock Options NT\$1,420,000 Conversion of Corporate Bond NT\$30,598,750 Capital increase by cash NT\$200,000,000	None	Note 20
2006 08	10	350,000,000	3,500,000,000	210,202,599	2,102,025,990	Capital increase from retained earnings NT\$84,600,000	None	Note 21

	Par	Authorized	Capital	Paid-in	Capital		Remark	
Year/M onth	Value(NT \$)	Number of shares	Amount	Number of shares	Amount	Source of Share Capital	Capital Increased by Assets Other than Cash	Other
2006 10	10	350,000,000	3,500,000,000	210,827,099	2,108,270,990	Conversion of Employee Stock Options NT\$3,550,000 Conversion of Corporate Bond NT\$2,695,000	None	Note 22
2007 01	10	350,000,000	3,500,000,000	211,198,585	2,111,985,850	Conversion of Employee Stock Options NT\$1,350,000 Conversion of Corporate Bond NT\$2,364,860	None	Note 23
2007 04	10	350,000,000	3,500,000,000	211,353,585	2,113,535,850	Conversion of Employee Stock Options NT\$1,550,000	None	Note 24
2007 05	10	350,000,000	3,500,000,000	209,353,585	2,093,535,850	Capital reduction by Treasury Stock NT\$20,000,000	None	Note 25
2007 07	10	350,000,000	3,500,000,000	209,608,585	2,096,085,850	Conversion of Employee Stock Options NT\$2,550,000	None	Note 26
2007 10	10	350,000,000	3,500,000,000	213,318,138	2,133,181,380	Conversion of Employee Stock Options NT\$950,000 Conversion of Corporate Bond NT36,145,530	None	Note 27
2008 01	10	350,000,000	3,500,000,000	214,519,273	2,145,192,730	Conversion of Employee Stock Options NT\$9,575,000 Conversion of Corporate Bond NT2,436,350	None	Note 28
2008 04	10	350,000,000	3,500,000,000	210,804,273	2,108,042,730	Conversion of Employee Stock Options NT\$2,850,000 Capital Reduction by Treasury Stock NT\$ 40,000,000	None	Note 29
2008 07	10	350,000,000	3,500,000,000	211,134,273	2,111,342,730	Conversion of Employee Stock Options NT\$3,300,000	None	Note 30
2008 10	10	350,000,000	3,500,000,000	211,161,773	2,111,617,730	Conversion of Employee Stock Options NT\$275,000	None	Note 31
2008 12	10	350,000,000	3,500,000,000	206,161,773	2,061,617,730	Capital Reduction by Treasury Stock NT\$ 50,000,000	None	Note 32
2009 08	10	350,000,000	3,500,000,000	206,266,773	2,062,667,730	Conversion of Employee Stock Options NT\$1,050,000	None	Note 33
2009 10	10	350,000,000	3,500,000,000	206,545,523	2,065,455,230	Conversion of Employee Stock Options NT\$2,780,750	None	Note 34
2009 12	10	350,000,000	3,500,000,000	209,536,151	2,095,361,510	Conversion of Employee Stock Options NT\$15,450,000 Conversion of Corporate Bond NT\$14,456,280	None	Note 35

	Par	Authorized	Capital	Paid-in	Capital		Remark	
Year/M onth	Value(NT \$)	Number of shares	Amount	Number of shares	Amount	Source of Share Capital	Capital Increased by Assets Other than Cash	Other
2010 04	10	350,000,000	3,500,000,000	210,656,947	2,106,569,470	Conversion of Employee Stock Options NT\$3,545,000 Conversion of Corporate Bond NT\$7,662,960	None	Note 36
2010 07	10	350,000,000	3,500,000,000	211,283,033	2,112,830,330	Conversion of Employee Stock Options NT\$3,000,000 Conversion of Corporate Bond NT\$3,260,860	None	Note 37
2010 10	10	350,000,000	3,500,000,000	211,439,446	2,114,394,460	Conversion of Employee Stock Options NT\$1,075,000 Conversion of Corporate Bond NT\$489,130	None	Note 38
2011 01	10	350,000,000	3,500,000,000	211,893,573	2,118,935,730	Conversion of Employee Stock Options NT\$3,400,000 Conversion of Corporate Bond NT\$1,141,270	None	Note 39
2011 04	10	350,000,000	3,500,000,000	212,457,594	2,124,575,940	Conversion of Employee Stock Options NT\$1,075,000 Conversion of Corporate Bond NT\$4,565,210	None	Note 40
2011 07	10	350,000,000	3,500,000,000	212,873,614	2,128,736,140	Conversion of Employee Stock Options NT\$2,065,200 Conversion of Corporate Bond NT\$2,065,200	None	Note 41
2011 10	10	350,000,000	3,500,000,000	213,122,864	2,131,228,640	Conversion of Employee Stock Options NT\$2,492,500	None	Note 42
2012 01	10	350,000,000	3,500,000,000	213,170,364	2,131,703,640	Conversion of Employee Stock Options NT\$475,000	None	Note 43
2012 04	10	350,000,000	3,500,000,000	213,277,364	2,132,773,640	Conversion of Employee Stock Options NT\$1,070,000	None	Note 44
2012 08	10	350,000,000	3,500,000,000	213,352,364	2,133,523,640	Conversion of Employee Stock Options NT\$750,000	None	Note 45
2012 11	10	350,000,000	3,500,000,000	213,403,364	2,134,033,640	Conversion of Employee Stock Options NT\$510,000	None	Note 46
2013 01	10	350,000,000	3,500,000,000	213,423,364	2,134,233,640	Conversion of Employee Stock Options NT\$200,000	None	Note 47
2013 04	10	350,000,000	3,500,000,000	213,482,614	2,134,826,140	Conversion of Employee Stock Options NT\$592,500	None	Note 48
2013 10	10	350,000,000	3,500,000,000	213,538,364	2,135,383,640	Conversion of Employee Stock Options NT\$557,500	None	Note 49

	Par	Authorized	Capital	Paid-in	Capital		Remark	
Year/M onth	Value(NT \$)	Number of shares	Amount	Number of shares	Amount	Source of Share Capital	Capital Increased by Assets Other than Cash	Other
2014 01	10	350,000,000	3,500,000,000	213,583,864	2,135,838,640	Conversion of Employee Stock Options NT\$455,000	None	Note 50
2014 04	10	350,000,000	3,500,000,000	213,704,364	2,137,043,640	Conversion of Employee Stock Options NT\$1,205,000	None	Note 51
2014 07	10	350,000,000	3,500,000,000	213,742,364	2,137,423,640	Conversion of Employee Stock Options NT\$380,000	None	Note 52
2014 10	10	350,000,000	3,500,000,000	213,758,614	2,137,586,140	Conversion of Employee Stock Options NT\$162,500	None	Note 53
2015 03	10	350,000,000	3,500,000,000	213,799,864	2,137,998,640	Conversion of Employee Stock Options NT\$412,500	None	Note 54
2015 08	10	350,000,000	3,500,000,000	213,824,864	2,138,248,640	Conversion of Employee Stock Options NT\$250,000	None	Note 55

Note 1: Approved by Letter (88) Tai-Tsai-Cheng (1) No. 32096 on Apr. 15, 1999 Note 2: Approved by Letter (88) Tai-Tsai-Cheng (1) No. 97993 on Nov. 9, 1999 Note 3: Approved by Letter (89) Tai-Tsai-Cheng (1) No. 43309 on May. 18, 2000 Note 4: Approved by Letter (90) Tai-Tsai-Cheng (1) No. 120516 on Apr. 23, 2001 Note 5: Approved by Letter (90) Tai-Tsai-Cheng (1) No. 123591 on May. 15, 2001 Note 6: Approved by Letter (91) Tai-Tsai-Cheng (1) No. 0910132378 on Jun. 21, 2002 Note 7: Approved by Letter (91) Tai-Tsai-Cheng (1) No. 0910145797 on Aug. 19, 2002 Note 8: Approved by Letter (92) Tai-Tsai-Cheng (1) No. 0920127502 on Jun. 20, 2003 Note 9: Approved by the Letter Ching-Shou-Shang-Tzu No. 09301014120 on Feb. 2, 2004. Note 10: Approved by the Letter Ching-Shou-Shang-Tzu No. 09301052260 on Mar. 26, 2004. Note 11: Approved by the Letter Ching-Shou-Shang-Tzu No. 09301079150 on May 10, 2004. Note 12: Approved by the Letter Ching-Shou-Shang-Tzu No. 09301131840 on Jul. 29, 2004. Note 13: Approved by the Letter Ching-Shou-Shang-Tzu No. 09301173580 on Sep. 14, 2004. Note 14: Approved by the Letter Ching-Shou-Shang-Tzu No. 09301208340 on Nov. 3, 2004. Note 15: Approved by the Letter Ching-Shou-Shang-Tzu No. 09401008660 on Jan. 24, 2005. Note 16: Approved by the Letter Ching-Shou-Shang-Tzu No. 09401182450 on Sep. 29, 2005. Note 17: Approved by the decree Ching-Shou-Shang-Tzu No. 09401205930 on Oct. 18, 2005. Note 18: Approved by the Letter Ching-Shou-Shang-Tzu No. 09501063490 on Apr. 11, 2006. Note 19: Approved by the Letter Ching-Shou-Shang-Tzu No. 09501096310 on May 25, 2006. Note 20: Approved by the Letter Ching-Shou-Shang-Tzu No. 09501154950 on Jul. 24, 2006. Note 21: Approved by the Letter Ching-Shou-Shang-Tzu No. 09501189080 on Aug. 25, 2006. Note 22: Approved by the Letter Ching-Shou-Shang-Tzu No. 09501242180 on Oct. 25, 2006. Note 23: Approved by the Letter Ching-Shou-Shang-Tzu No. 09601013870 on Jan. 18, 2007. Note 24: Approved by the Letter Ching-Shou-Shang-Tzu No. 09601079950 on Apr. 16, 2007. Note 25: Approved by the Letter Ching-Shou-Shang-Tzu No. 09601105580 on May 15, 2007. Note 26: Approved by the Letter Ching-Shou-Shang-Tzu No. 09601172310 on Jul. 23, 2007. Note 27: Approved by the Letter Ching-Shou-Shang-Tzu No. 09601254450 on Oct. 17, 2007. Note 28: Approved by the Letter Ching-Shou-Shang-Tzu No. 09701012720 on Jan. 21, 2008. Note 29: Approved by the Letter Ching-Shou-Shang-Tzu No. 09701093070 on Apr. 18, 2008. Note 30: Approved by the Letter Ching-Shou-Shang-Tzu No. 09701177430 on Jul. 31, 2008. Note 31: Approved by the Letter Ching-Shou-Shang-Tzu No. 09701265840 on Oct. 20, 2008. Note 32: Approved by the Letter Ching-Shou-Shang-Tzu No. 09701317790 on Dec. 18, 2008. Note 33: Approved by the Letter Ching-Shou-Shang-Tzu No. 09801172890 on Aug. 04, 2009. Note 34: Approved by the Letter Ching-Shou-Shang-Tzu No. 09801241310 on Oct. 22, 2009. Note 35: Approved by the Letter Ching-Shou-Shang-Tzu No. 09901012680 on Jan. 20, 2010. Note 36: Approved by the Letter Ching-Shou-Shang-Tzu No. 09901078550 on Apr. 20, 2010. Note 37: Approved by the Letter Ching-Shou-Shang-Tzu No. 09901161800 on Jul. 19, 2010. Note 38: Approved by the Letter Ching-Shou-Shang-Tzu No. 09901235730 on Oct. 19, 2010. Note 39: Approved by the Letter Ching-Shou-Shang-Tzu No. 10001013380 on Jan. 20, 2011. Note 40: Approved by the Letter Ching-Shou-Shang-Tzu No. 10001081730 on Apr. 25, 2011. Note 41: Approved by the Letter Ching-Shou-Shang-Tzu No. 10001162800 on Jul. 25, 2011. Note 42: Approved by the Letter Ching-Shou-Shang-Tzu No. 10001239440 on Oct. 18, 2012.

Note 43: Approved by the Letter Ching-Shou-Shang-Tzu No. 10101014870 on Jan. 30, 2012. Note 44: Approved by the Letter Ching-Shou-Shang-Tzu No. 10101070610 on Apr. 19, 2012 Note 45: Approved by the Letter Ching-Shou-Shang-Tzu No. 10101160880 on Aug. 06, 2012. Note 46: Approved by the Letter Ching-Shou-Shang-Tzu No. 10101231870 on Nov. 08, 2012. Note 47: Approved by the Letter Ching-Shou-Shang-Tzu No. 10201011630 on Jan. 27, 2013. Note 48: Approved by the Letter Ching-Shou-Shang-Tzu No. 102010169480 on Apr. 17, 2013. Note 49: Approved by the Letter Ching-Shou-Shang-Tzu No. 10201213440 on Oct. 22, 2013. Note 50: Approved by the Letter Ching-Shou-Shang-Tzu No. 10301010670 on Jan. 20, 2014. Note 51: Approved by the Letter Ching-Shou-Shang-Tzu No. 10301010670 on Apr. 17, 2014. Note 52: Approved by the Letter Ching-Shou-Shang-Tzu No. 10301147750 on Jul. 17, 2014. Note 53: Approved by the Letter Ching-Shou-Shang-Tzu No. 10301218270 on Oct. 21, 2014. Note 54: Approved by the Letter Ching-Shou-Shang-Tzu No. 10301218270 on Oct. 21, 2014. Note 55: Approved by the Letter Ching-Shou-Shang-Tzu No. 10401044550 on Mar. 13, 2015. Note 55: Approved by the Letter Ching-Shou-Shang-Tzu No. 10401044550 on Mar. 13, 2015.

Apr. 13, 2021

Type of		Authorized Capital		D	0	122	0		1-	
Shares	Issued Shares	Unissued Shares	Total	ĸ	е	m	а	ſ	K	s
Registered Common Stock	213,824,864 shares	136,175,136 shares	350,000,000 shares							

(2) Relevant Information for Shelf Registration Form: None

(3) Status of Shareholders

						110,20
Status of Shareholders Items	Governme	Financial Institutions	Other Juridical Persons	Individual	Foreign Institutions & Natural Persons	Total
Number of employees	0	8	146	28,369	78	28,601
Shares	0	5,135,000	33,530,393	159,282,776	15,876,695	213,824,864
Shareholding ratio	0.00%	2.40%	15.68%	74.49%	7.43%	100.00%

(4) Shareholding Distribution Status

				Apr. 13, 2021
Shareholding	r level	Number of	Shares	Shareholding
Shareholding		shareholders	Shares	ratio
1 ~	999	10,867	408,365	0.19%
1,000 ~	5,000	13,054	28,530,531	13.34%
5,001 ~	10,000	2,347	19,544,803	9.14%
10,001 ~	15,000	701	8,976,589	4.20%
15,001 ~	20,000	543	10,252,748	4.80%
20,001 ~	30,000	409	10,610,795	4.96%
30,001 ~	40,000	178	6,438,110	3.01%
40,001 ~	50,000	120	5,614,432	2.63%
50,001 ~	100,000	215	15,400,027	7.20%
100,001 ~	200,000	81	11,632,414	5.44%
200,001 ~	400,000	40	11,093,914	5.19%
400,001 ~	600,000	15	7,453,506	3.49%
600,001 ~	800,000	4	2,875,427	1.34%
800,001 ~	1,000,000	4	3,674,777	1.72%
1,000,001 and above	•	23	71,318,426	33.35%
Total		28,601	213,824,864	100.00%

(5) List of Major Shareholders

Apr. 13, 2021

Shareholding Shareholder's Name	Shares	Percentage
Zenitex Investment Co., Ltd.	9,862,828	4.61%
ZENIBOSS CORPORATION	7,045,916	3.30%
Yutseng Investment Co., Ltd.	6,090,840	2.85%
CHOU,YEOU-YIH	5,192,074	2.43%
Taishin International Bank Trust Account - CHOU,LI-MEI-CHEN	5,000,000	2.34%
Tung Ho Steel Enterprise Corp.	3,825,000	1.79%
CHOU,CHUN-HSIEN	3,557,925	1.66%
LIU,LAI-TIEN	3,486,000	1.63%
CHOU,CHUN-KUANG	3,430,502	1.60%
Standard Chartered International Commercial Banking is entrusted with the custody of the SPDR Portfolio Emerging Markets of the SPDR(R) Index Share Fund.	2,762,000	1.29%

(	6)	) Market Price.	Net Worth.	Earnings, a	and Dividends 1	per Share for the	past two years

					Unit: N1\$1
Item		Year	2019 (Distribution in 2020)	2020 (Distribution in 2021)	As of (Mar. 31, 2021)
	Maximu		24.45	22.45	27.80
	Minimu	m	20.40	15.35	21.80
per share	Average	;	21.77	19.89	24.00
Earnin	Before of	distribution	20.60	22.46	23.37
gs per share	After di	stribution	19.60	20.56(Note 1)	21.47 (Note 1)
Earnin gs per		ed Average of Shares	213,825 thousand shares	213,825 thousand shares	213,825 thousand shares
	Earning s per share	Before adjustment	1.08	2.21	0.90
2)		After adjustment	1.08	2.21(Note 1)	-
	Cash div	vidend	1.0002	1.90(Note 1)	-
Divide nds	Bonus shares	Dividends from Retained Earnings	-	-(Note 1)	-
per Share	shares	Dividends from Capital Surplus	-	-(Note 1)	-
	Accumu Undistri	ilated ibuted Dividends	-	-	-
Invest		Earnings Ratio ) (Note 5)	20.16	9.00	6.67
ment return analys	(Note 3)	/	21.77	10.47(Note 1)	-
is	Cash Di Rate (N	vidend Yield ote 4)	4.59%	9.55% (Note 1)	-

Unit: NT\$1

Note 1: The resolution on the distribution of the 109 earnings has been approved by the board of directors and has not yet been recognized by the shareholders' meeting. The amount of cash dividends and bonus distribution has been approved by the board of directors and has not yet been submitted to the shareholders' meeting.

Note 2: The Price / Earnings Ratio = average closing price per share for the year / earnings per share.

Note 3: The Price / Dividend Ratio = average closing price per share for the year / cash dividend per share.

Note 4: The Cash Dividend Yield Rate = cash dividend per share / average closing price per share for the year.

Note 5: The cost/benefit ratio for the first quarter of 2021 has been converted on a one-year basis.

#### (7) Dividend Policy and Implementation Status

1. Dividend Policy of the Company:

The Company's dividend policy, as set forth in the Company's Articles of Incorporation, is as follows: "The Company shall first make up prior years' deficits and pay all taxes and contributions in accordance with the law, and then set aside 10% of its legal reserve (except when the legal reserve has reached the total capitalization), and set aside or reverse the special reserve as required by law, and then set aside the remainder as distributable earnings for the year, and consolidate the undistributed earnings at the beginning of the period. The Board of Directors shall prepare a proposal for distribution and submit it to the shareholders for resolution.

Dividends are paid on the basis of at least 50% of the current year's distributable earnings, and cash and stock dividends are appropriately distributed in accordance with the Company's operating strategy and capital planning, with cash dividends paid each year being limited to no less than 20% of the actual amount of earnings distributed in that year.

The Board of Directors is authorized to distribute all or part of the dividends and bonuses payable in cash to the Company by the presence of at least two-thirds of the directors and by a resolution of a majority of the directors present at the latest shareholders' meeting.

When the Company has no deficit, the Board of Directors is authorized to distribute all or part of the legal reserve (exceeding 25% of the paid-in capital) and the capital reserve in accordance with the Company Law in the form of cash when two-thirds or more of the directors are present and a majority of the directors present resolve to do so and submit it to the latest shareholders' meeting.

2. Status of Dividend Payments

On March 22, 2021, the Board of Directors resolved the appropriation of earnings for the year 2020. The appropriation of earnings has not yet been recognized by the shareholders' meeting.

3.Expected dividend policy: There were no significant changes in the Company's dividend policy.

(8) The effect of the proposed gratis stock allotment at the shareholders' meeting on the Company's operating results and earnings per share:

The Company's 2020 earnings distribution proposal is not applicable because there is no gratis stock allotment.

(9) Remuneration of Employees and Directors:

1. The percentage or scope of remuneration for employees, directors and Director as set forth in the Articles of Incorporation:

The percentage or scope of remuneration for The Company employees, directors and Director as set forth in the Articles of Incorporation:

If the Company makes a profit in a year, 3% to 12% should be appropriated as compensation to employees and up to 3% as compensation to directors, but if the Company still has accumulated losses, the amount of compensation should be retained before the remaining balance is appropriated. Employee compensation may be in the form of stock or cash, and may be paid to employees of affiliated companies who meet certain criteria.

2. The basis for estimating the amount of compensation to employees and Directors, the basis for calculating the number of shares for employee compensation distributed in stock, and the accounting treatment if the actual amount of allotment differs from the estimated amount:

Compensation to employees and directors is estimated on the basis of the pre-tax net income for the year ended, taking into account the legal reserve and other factors, and is recognized as operating expenses for the year. In addition, the Company has not allotted stock dividends this year.

3.Information on allotment of employees' remuneration and directors' remuneration approved by the Board of Directors.

2020; Unit: NT\$1,000;

(1) Disclosure of information	Amount
Proposed Employee Compensation - Stock	0
Proposed Employee Compensation - Cash	18,000
Proposed allotment of directors' emoluments	15,000
The amount of the proposed employee stock bonus and its proportion to the aggregate amount of individual or individual financial report net income after tax and total employee compensation for the period.	None
(2) Earnings per share related information (Unit: NT\$)	
Original earnings per share	2.21
Estimated earnings per share	2.21

3-1 If there is any difference between the estimated amount of the expense and the amount recognized in the year of recognition, the amount of the difference, the reasons for the difference, and the circumstances under which the difference was handled should be disclosed.

The Company has no such circumstances

4. The actual allotment of employees', directors' and supervisors' remuneration in the previous year (including the number of shares allotted, the amount and the price of shares), the difference between the allotment and the recognition of employees' bonuses and directors' and supervisors' remuneration, and the amount of the difference, the reasons for the difference and the circumstances under which the difference was handled, should be stated:

The actual amount of directors' and supervisors' remuneration of NT\$6,000 thousand and employees' remuneration of NT\$9,000 thousand for 2019 is no different from the amount proposed by the board of directors on March 20, 2020.

(10) Buyback of Treasury Stock: None.

- (II) Corporate Bond: None.
- (III) Preferred Shares: None.
- (IV) Issuance of Overseas Depositary Receipts: None.
- (V) Employ Stock Warrants: None.
- (VI) New Restricted Employee Shares: None.
- (VII) Issuance of New Shares for Acquisition or Exchange of Other Companies' Shares: None.
- (VIIII) Implementation of capital utilization plan: None.

## **V. Operations Profile**

#### (I) Business Content

(1) Scope of Business

- 1. Main business scope
  - A. General import and export trade business (except licensing business)
  - B. Import and export of various electronic parts and components (except controlled products)

C. Domestic and foreign agent manufacturers of the product distribution tender quotation business (except futures)

D. CC01050 Data Storage Media Manufacturing and Duplicating

- E. CC01070 Telecommunication Equipment and Apparatus Manufacturing
- F. CC01080 Electronic Parts and Components Manufacturing
- G. F401021 Restrained Telecom Radio Frequency Equipments and Materials Import

H. F113070 Telecommunications equipment wholesale industry

I. F213060 Retail Sale of Telecommunication Apparatus

J. I301010 Software Design Services

- K. F113030 Wholesale of Precision Instruments
- L. F116010 Wholesale of Photographic Equipment

M. F401010 International Trade

- N. F213040 Retail Sale of Precision Instruments
- O. F216010 Retail Sale of Camera Equipment
- P. E205010 Instrument and Meters Installation Engineering
- Q. CB01020 Office Machines Manufacturing
- R. CB01010 Machinery Manufacturing
- S. CC01030 Electrical Appliances Manufacturing
- T. CC01040 Lighting Equipment Manufacturing
- U. CC01060 Wired Communication Equipment and Apparatus Manufacturing
- V. CC01090 Manufacture of Batteries and Accumulators
- W. CE01010 Precision Instruments Manufacturing

X. CE01030 Optical Instruments Manufacturing

Y. CC01990 Other Electrical Engineering and Electronic Machinery Equipment Manufacturing (electrical switches optoelectronic converters, optical fiber electro-coupling connector)

Z. CG01010 Jewelry and Precious Metals Products Manufacturing

AA. E701010 Telecommunications Construction

AB. E701030 Controlled Telecommunications Radio-Frequency Devices Installation Engineering

AC. F113020 Wholesale of Electrical Appliances

AD. F113050 Wholesale of Office Machinery and Equipment

AE. F118010 Wholesale of Computer Software

AF. F119010 Wholesale of Electronic Materials

AG. F213010 Retail Sale of Household Appliance

AH. F213110 Retail Sale of Batteries

AI. F214010 Retail Sale of Motor Vehicles

AJ. F208050 Retail Sale of Over-the-counter drugs class B

AK. C199990 Other Food Manufacturing Not Elsewhere Classified (Ganoderma lucidum powder,

Ganoderma lucidum tablets, Ganoderma lucidum capsules)

AL. F203010 Retail Sale of Food, Grocery and Beverage

AM. F102160 Wholesale of Assist Food Products

AN. ZZ99999 All business items that are not prohibited or restricted by law, except those that are subject to special approval.

#### 2. Percentage of Operation

Unit: NT\$ 1,000.00

	Year	2	2020
Type of Products	ſ	Amount	Percentage of
		7 mount	Operation
Digital Integrated Circuits		2,986,180	8.68%
Linear integrated circuits		6,419,802	18.66%
Logic and specific applications		3,472,390	10.10%
Integrated Circuits		5,472,590	10.1070
Diodes		1,278,804	3.72%
Power field effect transistors		3,454,197	10.04%
Transistors		392,448	1.14%
Passive components		557,833	1.62%
Memory Card		11,904,476	34.60%
Modules and others (Note 1)		3,935,039	11.44%
Total		34,401,169	100.00%

Note 1: Including labor income.

3. Main distributorship of semiconductor brands:

A. WESTERN DIGITAL CORPORATION

B. ROHM CO., LTD.

C. INFINEON

D. VISHAY INTERTECHNOLOGY ASIA PTE LTD

E. CYPRESS SEMICONDUCTOR CORP

F. Fuji Electric Co., Ltd.

G. TAIYO YUDEN

H. Diodes incorporated Taiwan Co., Ltd.

I. MICROCHIP CORP.

J. PARADE TECHNOLOGIES LTD

K. Global Mixed-mode Technology

L. POWER FOREST TECHNOLOGY CORP

M. ELAN MICROELECTRONICS CORP

N. INVENSENSE INC

O. NICHICON CORPORATION

P. SENSORTEK

Q. BIWIN

4. Main distributorship of semiconductor products:

A. STORAGE PRODUCT (MEMORY CARD, SSD, eMMC)

B. IC (LINEAR, LOGIC, DIGITAL, ASSP)

C. TRANSISTOR

D. POWER MOSFET

E. DIODE (Small Signal, SCHOTTKEY, Fast Rectifier Diode)

F. LED

G. POWER MODULE, GSM/MODEM

H. RESISTOR

I. CAPACITOR (Laminated Capacitor, Tantalum Capacitor, Functional Polymer Capacitor) J. CAMERA MODULE

K. MCU SOLUTION

L. G SENSOR/GYRO SENSOR

M. T-CON

N. IoT module

5. Act as agent and distribute new products planned to be developed

We continue to cultivate the PC and peripheral, power supply, and consumer product markets, and maintain the IT industry's momentum by continuously introducing new products to meet the ever-evolving needs of applications.

In response to the new normal life caused by the epidemic, causing the reduction in the movement of people and contact needs, this will further catalyze the technology development of Internet of Things, which is used in production, medical monitoring and service reception of related Internet of Things devices as the main growth momentum. Depending on the user and the environment, relevant IoT devices integrate the required AI computing, image recognition, high-speed transmission and other hardware. The related functions will require higher processing performance of related semiconductors, network integration, and power consumption. Therefore, from the upstream chip to the downstream end product, cloud big data, 5G transmission, data center and artificial intelligence will be the focus of future development. We are also focusing on the application of our key points and expanding our agency product line so that we can provide better service.

#### (2) Industry Overview

1. Industry Status and Development

The current vertical division of labor in the global information industry has highlighted the increasing importance of electronic component distributors. For upstream suppliers, distributors can replace a dense and complete marketing channel network; for downstream manufacturers, the distributors have complete logistics and inventory management, and can achieve order confirmation, goods preparation and delivery services in the shortest time. In addition, distributors can provide customers with information about new products and new industry development areas to assist customers in designing and planning new products as well as transmitting downstream market information to the original manufacturers. Thus, the electronic components distributor has become an indispensable part of the global information electronics industry system.

With the booming electronics industry and the increase in the number of semiconductor manufacturers, Taiwan's role in Asia has gradually emerged. Domestic semiconductor parts distributors are striving to transform themselves into global component handling professionals, with some investing in the .00 component channel market and others cultivating the strength of professional design consultants. They are moving toward the concept of professional division of "service" and "integrated marketing. The industrial characteristics of the semiconductor component distributor are mainly "agency model" and "channel establishment". Due to the nature of the agent business, the distributors have to sign an agent contract with the original manufacturer to protect its own agency. Generally speaking, an agent contract is usually signed once a year and can be renewed or automatically effective if both parties do not disagree at the end of the contract. Marketing strategy, contract time, sales performance and other factors may cause changes in product distribution rights, so there may be uncertainty and risk of cooperation with the original manufacturer. Hence, the marketing channels and customer relationships held by the distributor are the guarantee of continuous cooperation between the two parties. For large professional semiconductor component distributors, their continuous cooperation with the original manufacturers should be maintained, and can even help them obtain more product lines from the suppliers for distribution.

In terms of "channel establishment", customer satisfaction has become an important indicator of revenue, especially in the marketing-oriented industry. Hence, the key to success in the parts and components distribution industry is to pick up products for their customers in the shortest possible time. As mastering the channel means mastering the market, all enterprises are striving to increase their sales outlets to form a dense network of marketing channels to provide the best service to their customers. Therefore, the value of a professional semiconductor component distributor is to create the best value for the product by taking into consideration the product characteristics, market conditions and appropriate channels.

It is worth noting that the global semiconductor M&A trend has resumed, with global semiconductor acquisitions climbing again to \$28 billion in 2019 from \$25.9 billion in 2018, driven by M&A deals in networking and wireless ICs, and semiconductor suppliers looking for medium- to long-term high-growth products and automotive applications, or retooling their businesses in response to new trends.

More importantly, semiconductor companies are aggressively pursuing the next generation of technologies, including 5G and self-driving cars, and are therefore actively pursuing mergers and acquisitions. Under this circumstance, it is still necessary to pay attention to the changes in the product agency lines of domestic semiconductor channel companies driven by global small and medium-sized acquisitions. After all, the M&A transactions conducted by the global electronic components industry in recent years often lead to the integration of the respective channel partners of the two merged companies, and this trend will also reduce the overall number of channel partners of electronic components suppliers.

In fact, at the end of 2020, TI terminated the agency with the two leading semiconductor distributors, and in the future, TI will cooperate with the commissioning OEM industry and small and medium-sized logistics industry in order to expand the management of customer relationship. In other words, the chip makers will no longer go through semiconductor distributors, but will instead replace the distributors and interact directly with the small and medium-sized customers which they had less contact with in the past. For the reason explained above, this also more or less reflects the changes in the semiconductor channel market. In addition to the decline in global electronic component margins, suppliers have to strengthen their own sales channels to maintain profitability and keep technology and products in their own hands, meaning that the original physical-store and agent-based approach is developing into online stores and direct stores. Among them, the analog semiconductor field is changing the fastest, and the increasing integration of chips is one of the reasons for the changing channel ecology in the semiconductor market. However, semiconductor distributors still have relative competitive value in the supply chain of the semiconductor market, including the technical capability of FAEs (application engineers), and the close relationship between the channel providers and the original manufacturers and customers, which are more difficult to be replaced by the direct operation of chip vendors.

Looking ahead to the dawn of epidemic prevention in 2021, related technology tools such as remote working, non-contact, AI, and image recognition will take 5G and Internet of Things as the key to development, and then deepen the integration with industrial, medical, and car networking fields to generate business models and industrial forms with new application scenarios. For example, Smart Medical will focus on remote medical care, wearable devices and status tracking, making detection capability and accuracy a key product. On the other hand, the growth momentum of smart life comes from the comfort of automation, home security and sanitation monitoring. As the demand for smart terminals has not faded, coupled with the epidemic, the renewed emphasis on physiological data measurement for health applications, the expected release of new products and the postponement of international competitions by one year, the products will continue to perform well in 2021. In view of the 5G communication, consumer electronics, and the expected recovery of the automotive and cell phone consumption, the demand for IC design, packaging and foundry for upstream key components of semiconductors can be cautiously optimistic. Overall, the business opportunities arising from the post-epidemic era are not only driving the development trend of the industry, but also changing the lifestyle of consumers. After experiencing the challenges rising up in 2020, companies and consumers will be able to respond to the epidemic more positively and proactively in 2021, and to welcome the recovery of the industry after the rain with the new normal.

2. Upstream, midstream and downstream industrial linkages

A. The Company is a professional distributor of semiconductor components, and its upstream, midstream and downstream connections are described as follows:

In the production and distribution structure of the information electronics industry, semiconductor component distributors play an important role as a bridge between upstream component suppliers and downstream production manufacturers, with the upstream being mainly domestic and foreign manufacturers of various information, communication, and consumer electronics products, and the downstream being manufacturers of information, communication, and consumer electronics products. The midstream channel providers a complete sales network to upstream manufacturers, and provide downstream manufacturers with professional technical skills and extensive knowledge of semiconductor parts and components to provide integration and application consulting services to downstream manufacturers, and channel providers can integrate the needs of downstream manufacturers to purchase from upstream manufacturers to obtain the greatest price advantage, and with systematic warehouse management and diversified distribution In addition, the channel can integrate the needs of downstream manufacturers to purchase from upstream manufacturers to obtain the greatest price advantage, and with systematic warehousing and diversified distribution brands, the products are sold to the downstream industry.

B. Upstream, midstream and downstream linkage diagram

Major domestic and				
international				
semiconductor component		Semiconductor		Information, electronic
manufacturers of	$\rightarrow$	Components	$\rightarrow$	communication products
information,		Marketing Channel		manufacturing
communication and				
consumer electronics				

Semiconductor component distributors play a two-way communication role between OEMs and customers, providing multiple services such as market information collection, business marketing, product promotion, logistics/inventory management, technical support, and financial leverage, as well as careful maintenance of their own operations and profitability in order to sustain in the ever-changing electronics industry.

#### 3. Various development trends and competition of products

A. Product development trends

The Company is a distributor of semiconductors for handheld devices, computers and peripherals (IT/Computing), consumer electronics, telecommunications & communications, industrial electronics, and automotive applications. Industrial Electronics), Automotive (Automotive), etc. Uncertainty and fears generated by the COVID-19 epidemic are growing, but upstream technology providers must continue to focus their long-term investments, maintain interactions with partners and potential customers, and seek stability in specific markets, while emerging technologies such as 5G, data centers, AI and the Internet of Things (IoT), high-performance computing, and smart edges will underpin the economic recovery.

The following are highlights by client application area:

a. Handheld devices (including cell phones, smart watches and bracelets, etc.)

According to the report of Topology Research Institute, smartphone shipments will decline for two consecutive years in 2020 due to the impact of the new pneumonia epidemic and the depressed terminal consumption. The outlook for 2021 is that smartphones will return to 9% annual growth rate as the epidemic eases, the economy recovers and the base period is low. The 5G cell phone penetration rate will grow from 1% to 19% in 2020 and is expected to reach 38% in 2021, with Huawei and Apple

accounting for more than 60% of the market in 2020 and Xiaomi, OPPO and Vivo making up for the 5G cell phone market share left by Huawei in 2021.

Due to the stagnant growth of smartphones, brand manufacturers have started to experiment with more types of products, including smart watches/bracelets, TWS Bluetooth phones, AR/VR devices, and other emerging products that can be used as extensions of smartphone functions; among them, smart video can be transferred to AR/VR devices with functions such as body tracking; audio can be extended to TWS Bluetooth headsets with voice Audio can be extended to TWS Bluetooth headsets and connected to various functional applications with voice assistant; smart watch/bracelet can handle message notifications from smartphones and serve as a device for physiological data collection.

Therefore, even though the overall wearable device market is impacted by the COVID-19 epidemic in 2020, the overall market will still maintain an upward growth trend as brand manufacturers increase their investment. Smart bracelets are expected to grow by 3% to 82.9 million units in 2020, while smart watches are expected to grow by 30.2% to 78.9 million units. The reason why the growth rate of smart bracelet is lower than that of smart watch is because the base period is higher, the manufacturers are less likely to choose the lower-priced and more limited smart bracelet when they invest in this industry, and most of them will aim to develop the smart watch. Therefore, the existing brands in the market continue to launch low-cost bracelet products, but more focus is placed on the watch products, new entrants will also use the smart watch market as the main entry point, resulting in the smart watch market will continue to have good growth in 2020.

b. Computer and its surrounding IT&Computing (PC including Desktop and traditional Notebook)

Market research agency Canalys recently released its PC market outlook report, pointing out that global PC shipments have been increasing since the second quarter of 2020, with total shipments expected to reach 458 million units in 2020, an annual increase of 17 percent. It is worth mentioning that due to the impact of the epidemic, the demand for desk-top machine replacement from enterprises and education has dropped significantly, making the shipment of desk-top machines decline by 23.1% in 2020. Looking ahead to 2021, Canalys expects global PC shipments to grow 1.4% annually to 464 million units, driven by continued growth in laptops.

Looking back at the global PC market in 2020, Canalys research shows that global demand for laptops and tablets is growing strongly due to remote opportunities, thus boosting overall PC sales. PC shipments (including desktops, laptops and tablets) are expected to reach 143 million units by the fourth quarter of 2020, up 35% year-over-year, while overall PC shipments are expected to reach 458 million units in 2020, up 17% year-over-year.

The number of laptops to be shipped in 2020 is expected to reach 241 million units, up 27.9% from 188 million units last year, while the number of tablets to be shipped will reach 156 million units, up 26.5% from 123 million units last year, due to strong demand for remote work and learning.

However, compared to the dramatic growth of laptops and tablets, the sales of desktop computers this year have become very weak. The overall 2020 shipment is estimated to be around 60 million units, down 23.1% compared to 79 million units last year, mainly due to the impact of the epidemic and a significant drop in demand for desk-top replacements from businesses and education.

Therefore, Canalys predicts that, with the demand for remote work and study

continuing, PC growth will continue into 2021, and laptop shipments will continue to grow, but at a slower pace, with annual growth shrinking to 3.3%. However, driven by notebooks, global PC shipments are expected to maintain growth in 2021, increasing 1.4% annually to 464 million units.

c. Consumer

Consumer electronics are electronic products that are used by consumers in their daily lives. They are specific household appliances that contain .00 electronic components and are usually used for entertainment, communication, and paperwork purposes, such as audio equipment, TV sets, DVD players, and even electronic clocks. An important characteristic of consumer electronics is the tendency to lower prices over time. Thanks to the efficiency of manufacturers and improvements in technology, consumer electronics products are constantly evolving.

The new epidemic in 2020 has drastically changed the global lifestyle of human beings. The traditional habits of people moving to work, school, consumption, and travel have been forced to change, and under the new normal living conditions brought about by the epidemic, people are gradually experiencing more convenience, energy saving, and higher security from smart home devices because they are isolated from home. The trend of home economy is on the rise, and the characteristics of energy saving, automation, convenience, health promotion and affordable price will be the key to promote the continued growth of the smart home IoT device market.

According to Guidehouse Insights, despite the global economic impact of the outbreak, the smart home device market has remained largely stable as many consumers continue to purchase smart home devices that improve their lives and provide added value. However, he also warned that the side effects of the economic downturn brought by the epidemic will still affect the consumer market to some extent, including mass unemployment, resulting in a stagnation of the overall market growth in the short term.

However, Strategy Analytics estimates that the overall market is expected to recover gradually after 2021, with related consumer spending reaching \$62 billion and growing at a CAGR of 15% to \$88 billion by 2025. The overall market is supported by smart thermometers, smart surveillance cameras, smart doorbells, smart lights and other devices that are easy to install and can be purchased online and delivered to your home. On the other hand, the demand for more complex smart home devices that require professional installation has declined, as people are still worried about being in contact with outsiders or even sharing the same space during the epidemic. The overall market is not expected to return to normal until 2023 or even later.

According to Bill Ablondi, director of Strategy Analytics' Smart Home strategy consulting services, the survey of consumers and suppliers shows that some smart home devices have increased in demand due to the epidemic, such as security cameras, smart doorbells, and smart thermometers, with the younger age group in particular having the highest purchase intentions.

d. Telecom&Communication

According to the MIC, the global communications industry is expected to grow in 2021, with the four markets of "consumer (e.g., smartphones)," "5G telecom networks," "enterprise networks," and "data centers" driving the growth of the global communications market in 2021, with an estimated 8.1% growth in output value to \$613.3 billion, of which mobile devices account for about 70%. Smartphone shipments worldwide will be hit by the epidemic in 2020, but the market is expected to grow by a positive 9% in 2021, with 1.35 billion units shipped. For 5G cell phones, the shipment volume will be 230 million units in 2020, with a penetration rate of 18.4%, of which

mainland China accounts for more than 60%. The top three brands of 5G cell phones are Huawei (33%), Apple (31%) and Samsung (13%), and the estimated shipment of 5G cell phones will reach 540 million units in 2021, with an annual growth rate of 136%.

There are three key trends in the communications industry in 2021. The first is smartphones. The U.S. continues to tighten controls on Huawei. After Huawei loses its cell phone market, the global landscape is bound to be in a new situation. According to the MIC, the key point will be whether Apple is actively developing low-cost models. If Apple supports the local supply chain in mainland China, it will have a negative impact on the revenue performance of Taiwan's mobile communications industry. On the other hand, with 5G supporting large bandwidth and the continuous upgrading of product features, software and hardware specifications such as screens, lenses, and artificial intelligence, Taiwan's communications industry can still look forward to the business opportunities brought by the 5G replacement wave in 2021. The second key is the commercialization of 5G in South Korea, which will serve as an important reference for domestic telecom operators. According to the MIC, since the commercialization in April 2019, the ARPU performance of South Korean telecom operators is better than that of the 4G era, and has even stopped falling and turned positive. 5G helps telecom operators' revenue, and the 5G applications provided by telecom operators, such as high-quality audio and video AR/VR and cloud gaming services, have the opportunity to bring higher traffic and service volume than 4G users. In addition, mobile carriers in Europe and the U.S. will accelerate the construction of 5G networks in 2021, with open networks, private networks, marginal computing and other topics to enhance market enthusiasm will be another focus of 5G. The third key is in the area of networking. The observation focuses on fixed network service providers' continued expansion of FTTH network construction, promotion of 1Gbps+ home end services, and introduction of new generation 10G PON networks. In addition, 5G network drives the 25G fiber optic field to take off, and the future demand for enterprise and data center related networking equipment is expected to have positive performance.

e. Industrial Electronics

Taiwan's industrial computer production in the first three quarters of 2020 is about \$26 billion, a decline of 2.7% compared to 2019, mainly due to the shortage of spare parts and logistics delays caused by the COVID-19 outbreak and the delay in project development due to the continued epidemic. In addition, the overall economic recession has made manufacturers more conservative and cautious, resulting in limited orders for industrial computers. However, from the demand side, in response to the needs of epidemic prevention and medical treatment, the promotion of temperature detection systems, respirators and medical equipment, etc., it is estimated that the overall industrial computer production value in Taiwan is still expected to reach NT\$35.4 billion in 2020.

Looking ahead to 2021, although the global economy is still waiting for time to recover, as the order deferral situation eases, countries will increase public infrastructure investment to revitalize the economy and the new lifestyle brought by the new epidemic will drive the digital transformation of individual vertical applications. For example, the manufacturing industry can enhance its "survivability" by introducing smart manufacturing; the retail industry is in need of digital transformation in response to "non-contact" interactions; the logistics industry is increasing the demand for AMR/AGV to reduce manpower dependence; and countries

are increasing their public infrastructure budgets to revitalize their economies, Taiwan's industrial computer output will have the opportunity to grow and take advantage of the development of Internet of Things and AI technologies to open up new business opportunities.

f. Automotive

According to Topology Research Institute, as the global consumer market demand gradually recovers, it is estimated that the global vehicle shipment will reach 83.5 million units in 2021. In the fourth quarter this year, major automakers and Tier 1 operators began to replenish their inventories, which in turn drove up demand for automotive semiconductors. Global automotive chip production is estimated to reach \$18.67 billion in 2020 and \$21 billion in 2021, representing an annual growth rate of 12.5%.

In 2020, the automotive chip market was hit by trade friction between the U.S. and China and the epidemic. In addition to the supply side, factories have been shutting down since the beginning of the year due to the epidemic, while the demand side has also been affected by policies related to the prevention of epidemics at home, which has significantly reduced people's willingness to purchase vehicles. The broken supply chain also makes international car manufacturers postpone the release of new cars to market, which in turn has an obvious impact on the car market.

Even though the automotive market is facing serious challenges, major automotive semiconductor companies are still actively developing and expanding the automotive chip market. The main reason for this is that the validation time for newly developed automotive chips is longer, and each vehicle manufacturer has its own certification specifications to meet. If one can get ahead of the game, there is a chance of entering the supply chain for the new vehicles to be released after 2023. For example, NXP has collaborated with TSMC on 5nm automotive processors; ST and BOSCH have collaborated on automotive microcontrollers; With the completion of the Cypress acquisition, INFINEON's automotive NOR Flash and microcontrollers (MCU) strengthen INFINEON's complete portfolio of automotive-related solutions.

Overall, in-vehicle information and communication, ADAS, self-driving cars and electric vehicles are irreversible trends in the automotive industry and are key drivers for the growth of automotive semiconductors. Whether to win in the market in the future will depend on the speed of advanced process introduction and mastery of automotive power semiconductor production. Topology Research Institute also highlighted that the global semiconductor industry is currently limited by the shortage of wafer fab capacity supply, and the shortage problem will not be solved in the near future. A similar situation is expected in the automotive sector, so IDMs with their own fabs will have a greater competitive advantage in the automotive market.

#### B. Competition situation

In the past, the revenue of the products distributed by Taiwan's distributors was concentrated on components for notebook computers, memory, and motherboards, and this concentration was due to the fact that most of the customers in Taiwan's system business were concentrated in this area. With the advent of the post-PC era and IA products, notebook computers and their peripherals have been reduced to single-digit growth, and the key to success for semiconductor distributors lies in their ability to continue to identify the killer applications with market potential and then distribute the necessary key components for them. Such emerging applications include smartphones, LED lighting, industrial control, intelligence, automotive electronics, IOT, networking and other related product groups.

In terms of the structure of semiconductor distributors, large distributors usually have

strong operational resources and represent a large number of products. If the product price fluctuations come from these high-volume products, the risk is naturally very high. The other category of small and medium-sized channel operators have relatively fewer operating resources, and most of the products they represent are for special applications and more technical support, and the specifications and markets are not fixed, so the competition in the industry is relatively less intense. The risk is also from wrong product development direction.

Semiconductor distributors who demonstrate familiarity with the local market and customer base, as well as the ability to provide technical support, will have the opportunity to secure distributorship with leading semiconductor companies. Our company is one of the most extensive semiconductor component agents in Taiwan. We are currently the agent of linear ICs, diodes, power field effect transistors, transistors, passive ICs, specific ICs, memory ICs, digital ICs and control ICs, memory cards, panels, etc. We have a wide range of products to provide customers with the convenience of purchasing them all at once. We offer a wide range of products to provide customers with the convenience of one-time purchase. Skilled application engineers (FAE) can help customers to shorten product design time and increase market competitiveness; marketing staff keep an eye on industry dynamics and add new brands and products for distribution in a timely manner so that our new product development can be ahead of the industry. As the Company provides value-added services to the market as a whole, it will continue to grow in the competitive market in the future.

At present, most of the agency granted by major international semiconductor companies are compound distributorship contracts, not exclusive contracts, resulting in dozens of companies playing the role of midstream semiconductor distributor in the domestic semiconductor industry.

In recent years, under the promotion of the Market Development Division and business units, the Company has successfully acquired the distribution rights of key components of wireless communication products, optoelectronics products and video multimedia, and continues to cooperate with downstream system manufacturers to develop products, so as to quickly raise the level of technical support and development and achieve the effect of product integration.

(3) Technology and R&D profile:

Research and development expenses and technologies or products successfully developed in the most recent year and as of the date of publication of the annual report: The Company is a semiconductor distributor and not a manufacturer, so it is not applicable.

The company believes that professional semiconductor parts and components marketing and distribution channels for sustainable management, so the company established "Market Development Division". In addition to market research and new product market development, the company also explores new products and new applications through its existing agent system to keep abreast of market trends and introduce new products from time to time to achieve product integration effects.

In addition to providing the best service, we also provide different solutions to help our customers reduce the time to market. We have developed application design solutions in various fields such as power management (Server power/Industrial and 5G, optoelectronics, peripherals/HMI, communication, video, multimedia devices, MCU, etc.). In addition to continuing its efforts to develop new markets based on its existing product lines and marketing, the Company expects to strengthen its distribution or agency development of products and markets related to IOT, automotive electronics, smart home and other related opportunities in the future.

Classification	Product Application	Solution Description			
by Properties	Areas				
Handheld	Wearing device	Integration of wireless communication			
devices		modules,			
Computers	PC (personal computer),	After the launch of USB4 and the upgrade of			
and their	NB (laptop), Tablet	PC specifications, PC peripheral related			
peripherals	(Tablet), Server (server)	accessories such as Docking/HUB/Cable			
		related solutions. Take and control the			
		ReDriver/ReTimer in Type-C and MUX			
		solution.			
Telecom and	Telecom for 5G base	5G base station deployment and terminal			
Communicati	stations, switches, XPON	device modulation and security solutions			
on		POE+ENT in Switch Market Solution			
Industrial	Security monitoring,	Wireless communication solutions, new energy			
Electronics	instruments, etc.	devices, and grid management systems.			
Automotive	Charging Pile and OBC	Electric vehicle charging pile with OBC, BMS			
Electronics	Car AV, ADAS	and self-driving system. In-car audio-visual			
		entertainment system solutions.			
Consumer	Home Appliance Board,	Home appliance boards in motor drive			
Electronics	Smart Home	applications, smart lighting solutions, home			
		appliance/small home appliance motor drive			
		solutions. Home security, smart doorbell, smart			
		lock and other solutions			

- (4) Long- and short-term business development plans
  - (1) Short-term development plan
    - A. Strengthen marketing and product planning capabilities.
      - a. Strengthen the market planning ability of the Product Division, fully grasp the market pulse, and analyze the future market trend and scale, respond to the market dynamics to the original suppliers and assist the sales department to promote products.
      - b. To adjust the product mix of the agent's products in line with the product development trend of the agent's product line, and develop its derivative products to expand the added value of the agent's distribution.
      - c. Continuously plan to introduce products that meet new market applications, with special emphasis on the 3C market and emerging applications and industries (such as smart grid, Internet of Things, industrial control applications, automotive electronics, smart home, and energy-saving industries).
    - B. Continuously strengthen the R&D and application engineering process capabilities
      - a. Integrate the company's overall product and technology resources, so as to provide TURNKEY SOLUTION as a whole technology to recommend the products we represent to our customers.
      - b. Actively cultivate software, firmware and hardware talents, cooperate with the Market Development Division to plan the introduction of technology-oriented products, and seek cooperation with IC DESIGN HOUSE to develop products that meet future market trends and incorporate them into the company's marketing scope.
    - C. Strengthen operational and financial management
      - a. Emphasis on internal talent training will be combined with internal resources and external professionals to arrange close courses to improve the overall professionalism of employees; in addition, in order to improve the quality of customer service, we emphasize the implementation of target management to comprehensively improve the operating performance of each business unit.
      - b. To obtain long-term, low-cost capital in the capital market for future operational growth, and to assist the Company in completing its development plans and financial improvement through a sound internal control system and operating procedures.
      - c. Strengthen management to improve the efficiency of the company's manpower and capital utilization, reduce unnecessary processes and waste of human resources, so that the company can maintain good growth and profitability in the competitive market.
  - (2) Long-term development plan
    - A. Focus on seven major product applications

In the face of increasingly fierce competition in the electronics industry, Zenitron strives to become a "value-added application design solution provider" by strengthening its own R&D capabilities, moving beyond traditional component trading to provide customers with total solutions that accelerate their time-to-market and create irreplaceable value for Zenitron. To match the solution-oriented sales model, the company not only integrates the existing marketing business team, but also devotes itself to training FAE and R&D design personnel. We have been working on application design solutions for seven major areas, including "handheld devices", "computers and peripherals", "power management", "consumer electronics", "communication and networking", "industrial power", and "automotive electronics". In addition to focusing on the integration of existing agency lines, we have also established a market development office to actively seek new agency lines to strengthen the competitiveness of each solution.

B. Strengthen FAE technical support and design development capabilities to focus on solution sales strategy

Becoming a "technology-leading value-added channel provider" is the company's business strategy. Therefore, mastering new technologies and cultivating professional R&D talents to develop high quality application design solutions are important goals for the company's human resources development. The provision of solutions not only reduces the R&D cost and time for customers, but also cultivates customer loyalty and widens the gap

with competitors. On the other hand, the cultivation of our own technology will help the company to obtain new product distribution rights and strengthen the competitiveness of our product lines.

C. Invest in related electronic access-related businesses to expand the depth of service in the parts and components industry

In addition, the company is also constantly seeking new market opportunities to increase its competitiveness. In the long term, the Company will continue to focus on the semiconductor component channel as its core business. In the future, the Company will focus on its own business and extend its investment in electronic channel-related businesses by investing in upstream IC design houses or strategic alliances with the industry. By investing in upstream IC design houses or strategic alliances with peers, we will be able to grasp the pulse of the technology and semiconductor industries, increase product distribution opportunities, create revenue growth and profit streams, and expand the depth of services provided by the component channel industry to upstream, midstream and downstream related companies.

#### (II) Market and Production and Sales Overview

#### (I) Market Analysis

1. Major products (services) sold (provided) in the region

	UIIII. N I \$ 1,000.00						
Yea	ar 20	20					
Sales Area	Sales amount	%					
China	30,326,197	88.15					
Taiwan	3,301,677	9.60					
Other	773,295	2.25					
Total	34,401,169	100					

Unit: NT\$ 1,000.00

#### 2. Market share

The Company's 2020 revenue was NT\$34,401,169,000, which is approx. 2% market share of revenue of major publicly traded semiconductor component specialty marketers. We are not only a key distributor/distributor for WD, ROHM, FUJI, CYPRESS, IFX, MICROCHIP, etc. in Asia Pacific region, but also continue to plan and introduce new products to meet new markets and applications. The professional technology and services provided to downstream electronic information manufacturers are also highly valued and recognized by the industry.

#### 3. Future market supply and demand and growth

(1) Global semiconductor industry is expected to grow by a positive 6.2% in the coming year.

The continued impact of the outbreak in 2020 will have a significant impact on the end-consumer market, with overall demand falling sharply. Benefit from IC inventory replenishment and the COVID-19 epidemic, there is a growth in remote applications, a boost in the demand for 5G infrastructure, high performance computing (HPC), notebooks, etc. The WSTS (Worldwide Semiconductor Trade Statistics Society) estimates that the global semiconductor market (including memory) is expected to grow by 3.3% to \$426 billion in 2020, with almost every industry being hit hard by the impact of the epidemic, except for the semiconductor industry still able to maintain the growth. Looking ahead to 2021, HPC, 5G and AI will become the three major growth drivers, and WSTS predicts that the global semiconductor industry will grow at a positive 6.2% annually.

The new normal life in the era of the COVID-19 epidemic will continue to drive remote business opportunities, the demand for home economy and medical care. In addition, 5G communication applications will gradually mature in 2021 and the long-distance business opportunity will continue to last. Online work, learning and shopping will become the norm. With the popularity of Chromebook and other home economy products, the momentum is

expected to continue until the first quarter of 2021.

In response to the epidemic, causing the reduction in the movement of people and contact needs, this will further catalyze the technology development of Internet of Things, which is used in production, medical monitoring and service reception of related Internet of Things devices as the main growth momentum. Depending on the user and the environment, relevant IoT devices integrate the required AI computing, image recognition, high-speed transmission and other hardware. In addition, Always On and gesture operation will become another key development point. The related functions will require higher processing performance of related semiconductors, network integration, and power consumption.

Multi .00 computing architecture (such as multi-core or CPU+GPU+ASIC) is the current development direction actively tried by the major manufacturers. Through the optimal distribution of multi-.00 computing work, the power constraints are met while achieving the computing needs. As emerging applications continue to develop, ASICs (Application Specific Integrated Circuits) with application-specific computing power and low power consumption are the main focus of multi-.00 computing architectures, attracting the devotion of many companies and start-up teams, bringing the structural changes in the industry.

In 2020, the semiconductor industry is expected to grow significantly, driven by the demand for 5G communication technology and HPC efficient computing, and bring the demand for advanced foundry processes and high-end wafer packaging and testing. IC design, on the other hand, is driving the growth of networking applications and automotive chips under the proliferation of IoT applications.

5G will increase the number of innovative applications worldwide in 2021, as the technical limitations of past 4G technologies in the Internet of Things have led to limited development of large-scale IoT systems (its industrial IoT systems). With the potential of new connectivity capabilities, 5G allows developers and consumers to combine many different devices and sensors into a large system, or even cover an entire city, ultimately making smart cities can be realized, not just a vision. It is used in IoT systems to improve their data processing capabilities, help detect and prevent dangerous situations and manage complex supply chains.

5G will lead the market in a vertical way, and a wide range of vertical applications will become 5G killer applications (smart health, smart transportation, etc.), instead of completely technology-driven market direction, driven by industry demand for application transformation, which can mainly improve WiFi issues, including: (1) information security; (2) performance: interference, capacity (Capacity), etc.; (3) mobility: where 5G open network architecture is conducive to digital integration (IT+CT+OT), AR and VR applications, reducing error rates through virtual-real integration to assist smart manufacturing, highly integrated Video as IoT Sensor, revolutionizing security mechanisms, moving toward smarter manufacturing and improving the accuracy of Autonomous Guided Vehicle (AGV.), AGV (Automated Guided Vehicle) accuracy.

(2) Non 3C application semiconductors market grows year by year

Among 3C applications, the semiconductor market share for consumer electronics and computer applications continues to decline from 52.4% in 2013 to 44.0% in 2021, while the semiconductor market share for communication applications shows a growing trend. The semiconductor market for non-3C applications is growing by year, and the market share of automotive and industrial semiconductors has been growing with the development of smart and automation products in recent years; in 2020, the demand will decline due to the impact of the epidemic, and the demand for computers and consumer electronics will increase, so the share will decline slightly.

(3) Global semiconductor market is dominated by IC chips, with Memory accounting for the highest share

The global semiconductor market is dominated by IC chips, accounted for more than 80% of the total market, with optoelectronic semiconductors in second place.

Memory ICs have benefited from increased demand in recent years, resulting in higher prices, and they are the highest production value category along with Logic Ics. The ratio increased

significantly in 2018 due to the impact of increased memory capacity of cell phones, demand for mining machines and the launch of 4K TV.

Analog and Logic's share and production value have mostly shown a stable growth trend, except for 2018, which was affected by memory.

The timing of the market recovery will depend on the status of the outbreak control. If the epidemic can be substantially controlled by the introduction of vaccines, the overall semiconductor market is expected to regain growth momentum in the second quarter of 2021.

If the U.S. government strengthens the scope of export controls on Huawei, it will have a short-term impact on Taiwan's semiconductor industry, but in the long run, Taiwan manufacturers will be able to regain growth momentum in the market share shift.

The development of the global semiconductor industry in the past few decades has been led by PCs, NBs, wireless communication products and cloud computing, and the industry will continue to evolve in the future. However, in 2020, due to the epidemic, countries and cities are under partial or total lockdown, and the risk of individual unemployment and business closure is rapidly increasing, which in turn causes a steep drop in demand for non-essential consumer electronics. However, the epidemic has also affected work, living habits and consumer behavior, which further affects electronics-related industries and component companies, however, it also generates new demand, such as:

medical equipment for epidemic prevention: respirators, forehead temperature guns, ear temperature guns, blood oxygen machines.

Government expenses: 5G infrastructure (base stations, small base stations, fiber optic networks)

Home economy consumer expenses: mega data centers, servers, solid state drives, game consoles, headset devices, smart watches, true Bluetooth wireless

Online office teaching hardware: NB, Chrombook, Surface

4. Competitive Niche

(1) Solid management team

The company's main management team has more than years of experience at the managerial level, and the management team has a good business philosophy and cooperation tacit understanding, in addition to a complete training program to enable employees to quickly complete the new knowledge of the industry and work mastery, but also to establish a full staff marketing service consciousness, in order to provide customers with and time and professional services. In addition, through monthly management meetings, the company effectively grasps the industry environment and market trends, and constantly conceives business strategies for semiconductor component distributors in order to create market value for distributors.

(2) Clear product and market positioning

With years of experience in marketing semiconductor components, we have developed into a professional distributor of semiconductor components. Our original product lines are based on linear ICs, analog ICs and discrete .00 devices, especially in the power conversion/power management and consumer electronics related product markets.

(3) Professional product service capability

As the global information industry is gradually moving toward international division of labor and integration, professional semiconductor component distributors need to play an active role in industry integration in the promotion of product marketing. Due to the global production model, the value provided by professional semiconductor component distributors to their customers is no longer limited to product and price, but extends to logistic support. We also have a team of Application Engineers (FAE) who not only support the sales staff to introduce products to customers, but also actively assist customers in solving various engineering problems so that the new

products developed by customers can be launched in the market ahead of others to enhance the overall efficiency and increase the satisfaction of the end market.

(4) Highly recognized channel value by suppliers

Our company has established a professional market value as a semiconductor component distributor in our professional marketing organization, and has been cooperating with suppliers for more than 30 years in our original product lines. With our professional marketing ability and complete distribution network, we have been able to increase the number of new product lines, and domestic and foreign IC design companies also highly recognize our agency sales ability and are willing to cooperate with us to develop and sell products, showing that we have successfully established the value of a professional semiconductor parts distributor.

(5) Accurate and efficient inventory management

The company uses computerized import and export system to closely monitor the purchase and inventory of various products, in order to grasp the market trends, the supply and demand status between customers and suppliers, and effectively improve the efficiency of material import and export and streamline inventory management costs to meet the needs of customers and time-to-order (BTO/JIT) purchase of materials.

- 5. Favorable and unfavorable factors of development prospect and countermeasures
  - (1) Favorable factors
    - A. Agency and completeness of supply of a wide variety of parts and components.

The Company is the distributor of WD, ROHM, FUJI, INFINEON, MICROCHIP, CYPRESS, and other major brands, providing the semiconductor components required by the electronic information industry to meet the convenience of customers' one-time purchase. WD is a global leader in flash memory technology research, development, manufacturing, product design, consumer branding and retail distribution, and INFINEON is the technology leader in power field-effect transistors (MOSFETs) and the world's largest manufacturer of these products. The brands we represent continue to develop new products to create new market needs and maintain a competitive advantage.

B. Continue to plan for non-3C niche markets and develop new products Line.

Negotiate and cultivate new agent lines to develop new products and new markets that meet future market trends. Energy saving industry, industrial control, white goods, automotive electronics (new energy vehicles), smart home, IOT, wearable devices, unmanned aerial vehicles, etc. are the markets to focus and cultivate.

C. Complete marketing organization and industry professionalism oriented market development office/business unit.

The product department is responsible for planning the overall marketing plan for each agent's products and analyzing the future market trend and scale. The Business Unit specializes in its specific industries and regions, providing specialized services and long-term customer relationship development, including PC and peripheral markets, power supplies, consumer electronics, network communications, and other favorable markets. Our head office in Taiwan is located in Taipei, and we have set up business units in Hsinchu, Taichung and Kaohsiung to serve our customers in close proximity. In the highly growing Mainland China market, Zengqi has sales and logistics centers in Hong Kong, Southern China, Eastern China, Northern China, and Southwest China.

D. Professional technical support team to provide customers with immediate solutions: The

The company quickly grasps the latest technology market trends, communicates the latest product solutions to customers and provides immediate services, and holds seminars with suppliers on related industries and product information to discuss with customers to grasp the latest information. The Company provides total solution for our products and responds to customers' technical questions about components quickly, save R&D cost and shorten time to market for new products.

- (2) Adverse factors and countermeasures:
  - A. General electronic products continue to low price fermentation profit space is constantly compressed
    - Countermeasures:
    - a. Enhance employee education and training, stimulate self-learning awareness among employees, and implement overall marketing management to improve the company's production and competitiveness.
    - b. To instruct the product manager to reflect the overall market competition to the suppliers in a timely and strict manner, and to actively seek the suppliers' price support in order to expand the business performance and increase the profit.
    - c. Develop high margin markets, such as industrial computers, servers, etc.
    - d. Set up R&D application engineering team to assist customers to use our products to complete the design more quickly to grasp the market opportunities and ensure higher profits and market, and timely introduction of new agent products to grasp the market out of the old and replace the new business opportunities.
  - B. Deteriorating competition and increased risk of bad debts
    - Countermeasures:
    - a. Strengthen the management of credit and account recovery, and instruct the Customer Service Department, the Business Department and the Finance Department to gain an in-depth understanding of customers' operating conditions and implement customer credit and credit evaluation. The finance department collates the accounts receivable collection situation on a monthly basis and forwards it to the head of the business department to urge the business colleagues to collect the accounts receivable on time.
  - C. Short product life cycle
    - Countermeasures:
    - a. Weekly meeting of each sales department to review the status of parts and components used by customers for production and development of models and import/sales.
    - b. Standardize sales forecast, ordering (stocking) / purchasing process, use computerized information management system to clearly obtain inventory aging analysis, and instruct product managers to set up handling methods and preventive measures to be taken.
  - D. Industry consolidation, the larger the better

Countermeasures:

- a. Strengthen staff education and training, fully familiar with the products and related application technology of each distribution brand, fully exploit the value of professional semiconductor distribution channels, and provide customers with the convenience of one-time purchase.
- b. Strengthen the cultivation of niche markets, provide a more flexible and long-term cooperative approach to customer management, and strengthen the company's overall team service standards to gain customer recognition and consolidate and develop better customer-supplier relationships.
- (2) Significant uses of major products and production processes

#### 1. Important applications of the main products

Main Product Categories	Product Name and Usage
Linear integrated circuit (LINEAR)	Operational amplifiers, comparators, voltage stabilized ICs, bandwidth regulation, digital/analog converters, audio ICs, image processing, sound processing, video processing, DC motor drivers, integrated circuits for telephones and communications, etc.
Logic and application-specific	Logic processing, microcontroller (MCU), USB chip

Main Product Categories	Product Name and Usage
integrated circuits	digital signal processor (DSP), optical disk drive products,
	computer motherboards, satellite positioning systems,
	LCD monitors/TVs, digital cameras, and other uses.
Embedded Flash/Memory Card,	NAND flash memory ICs/memory cards and solid state
Solid State Drive (NAND FLASH	drives for tablet PCs, notebooks, digital cameras, cell
MEMORY IC/CARD & SSD),	phones, GPS, Gaming, etc.
SRAM	
Distributed semiconductor	It is used for signal amplification, signal switching, signal
component (including transistors,	control, signal display and voltage stabilization,
power field effect transistors,	rectification, and circuit driving of electronic circuits.
diodes, light emitting diodes, etc.)	
	Wafer and array resistors, tantalum capacitors, laminated
Passive components	capacitors, functional polymer capacitors, voltage control
	oscillators for mobile phones, SAW FILTER, etc.
Modules and others	Power modules, camera modules for cell phones,
	SENSOR, FLASH Memory, etc.

2. Production process: The Company is a semiconductor distributor and not a manufacturer, so it is not applicable.

- (3) Supply of major raw materials: The Company is a semiconductor distributor, not a manufacturer, so it is not applicable.
- (4) The names of customers who have accounted for more than 10% of the total purchase (sales) and the amount and proportion of purchase (sales) in any of the last two years1. Name of suppliers who have accounted for more than 10% of total imports in any year of the

1. Name of suppliers who have accounted for more than 10% of total imports in any year of the last two years

	Unit: NT\$ 1,000.00											
		2019 (Note	1)			2020 (No	ote1)			As of Q1, 202	21 (Note 1)	
Item	Name	Amount	Percent (%)	Relati on with Issuer	Name	Amount	Percent (%)	Relati on with Issuer	Name	Amount	Percent(%)	Relation with Issuer
1	Supplier A (Note 2)	3,574,020	14.97	None	Supplier A (Note 2)	8,103,091	23.17	None	Supplier D (Note 2)	1,561,546	17.17	None
2	Supplier B	2,855,072	11.95	None	Supplier B	3,747,641	10.72	None	Supplier C	1,244,119	13.68	None
3					Supplier C	3,639,078	10.40	None	Supplier B	1,204,975	13.25	None
4	Others	17,453,143	73.08	None	Others	19,483,014	55.71	None	Others	5,082,804	55.90	None
	Net Total Supplies	23,882,235	100.00	-	Net Total Supplies	34,972,824	100.00	-	Net Total Supplies	9,093,444	100.00	-

Note1: From 2019 to the first quarter of 2021, the Company adopted IFRSs and presented the consolidated financial information.

Note 2: Supplier D is the parent company of Supplier A; with businss consideration, Supplier A's products were supplied by Supplier D by orders starting from November of 2020

The main suppliers of our products are memory cards, power field transistors, integrated circuits, and diodes, etc. Our main suppliers include Rohm, WD, INFINEON, MICROCHIP, and Fuji International, etc. Since we have maintained long term relationships with our former suppliers, we have been among the top ten suppliers over the years because of our stable distribution rights.

2. Information on customers who have accounted for more than 10% of total sales in any of the last two years

	Unit: NT\$ 1,000.00										00.00	
	2019 -	- Consolidate	d (Note	1)	2020	) - Consolida	ted (Note	1)	As	of Q1, 2021	(Note 1)	
Item	Name	Amount	Percent	Relation with Issuer	Name	Amount	Percent	Relation with Issuer	Name	Amount	Percent	Relation with Issuer
1	Customer A	2,969,687	11.00	None	Customer A	6,350,843	18.46	None	Customer A	1,935,440	18.49	None
2	Other	24,023,182	89.00	None	Other	28,050,326	81.54	None	Other	8,532,633	81.51	None
	Net sales	26,992,869	100.00		Net sales	34,401,169	100.00		Net sales	10,468,073	100.00	

Note 1: From 2019 to the first quarter of 2021, the Company adopted International Financial Reporting Standards (IFRSs) and presented the consolidated financial information.

We are mainly engaged in the sales of semiconductor components, and our main customers are well-known domestic electronic product manufacturers, such as Xiaomi for smart phones, ASUS, Gigabyte, and MICRO STAR for motherboard manufacturers; INVENTEC, TECH-FRONT, TECH-COM, and Compal for notebook computer manufacturers; OPTOTECH, Delta, and Hon Hai for power supply and communication peripherals; and VIEWQUEST and PREMIER for digital camera manufacturers. In addition, the Company established Zengqiang (Hong Kong) subsidiary in 1998 in order to strengthen the demand for parts and components for manufacturers relocated to Hong Kong and Mainland China, and the business scale of the Hong Kong subsidiary grew rapidly due to the accelerated westward expansion of domestic manufacturers. Overall, the amount and proportion of sales to each of the Company's major customers may increase or decrease depending on the industry trend, business conditions or strategic adjustments of the customer.

(5) Production volume for the last two years: omitted (Not applicable to the Company as a semiconductor distributor and non-manufacturer)

Year		20	)19		2020				
Sales Volume	Domest	ic Sales	Foreigr	n Sales	Domes	tic Sales	Foreigr	n Sales	
Main Products	Quantity	Value	Quantity	Value	Quantity	Value	Quantity	Value	
Digital Integrated	12 100	5 (1.1.51	100.040	0 107 100	10,000	222.055	070.001	2 ((2 225	
Circuits	13,180	561,151	190,849	2,107,199	18,999	323,955	272,391	2,662,225	
Linear integrated circuits	158,810	459,019	662,947	4,806,173	191,487	591,382	666,376	5,828,420	
Logic and specific applications									
Integrated circuits	9,386	573,238	115,410	2,480,459	8,625	356,427	153,138	3,115,963	
Diodes	167,527	145,296	1,703,256	1,273,080	151,704	140,984	1,753,383	1,137,820	
Power Field Effect									
Transistors	93,262	335,438	948,846	2,881,373	78,486	293,922	1,123,909	3,160,275	
Transistors	58,116	50,484	496,721	317,956	68,571	52,880	531,035	339,568	
Passive components	2,301	3,683	674,639	579,129	3,485	6,431	652,902	551,402	
Memory Card	6,183	1,402,447	26,163	5,851,910	5,852	1,245,884	56,125	10,658,592	
Modules and others	20,347	343,754	547,490	2,821,080	43,180	289,812	931,372	3,645,227	
Total	529,112	3,874,510	5,366,321	23,118,359	570,389	3,301,677	6,140,631	31,099,492	

(6) Sales volume for the last two years:

(III) The number of workers, average years of service, average age and education distribution of employees in the industry for the last two years and as of the printing date of the annual report:

Ye	ear	2019	2020	As of 2021 March 31
Number of	Business Technology of Products	526	516	520
employees	Administration and Management	197	199	198
	Total	723	715	718
Average age		36.82	36.82	37.8
Average Length	of Service	6.04	6.04	6.6
	PhD	0	1	1
	Master	42	45	46
Education	College	596	579	585
Distribution	Distribution High School		87	84
	Below high school	0	3	3

#### (IV) Environmental Expenditure Information

- 1. In accordance with the provisions of the law, those who should apply for a pollution facility installation permit or a pollution discharge permit, or those who should pay pollution prevention and control fees, or those who should establish a special unit for environmental protection, the application, payment or establishment of the situation: The Company is not a manufacturing industry, so it is not applicable.
- 2. The Company's investment in major equipment for environmental pollution control and its use and potential benefits: The Company is not a manufacturing industry, so it is not applicable.
- 3. In the latest fiscal year and as of the day that annual report is printed, the company has improved the environmental pollution, and if there is a pollution dispute, the company should explain the handling process: The company is a professional technology integration marketing distributor, so there is no pollution in our business scope.
- 4. In the latest fiscal year and as of the day that annual report is printed, all losses caused to the Company due to environmental pollution (included liability and the environmental protection assessment result showed violation of laws and regulations; punishment date, punishment document No., Article No. with violation, clause details with violation and punishment details shall be specified, and current and future potential amount forecast and countermeasures shall be disclosed; in case of failure of reasonable forecast, facts which failed to be forecasted shall be specified): None
- 5. The current pollution status and the impact of its improvement on the company's earnings, competitive position and capital expenditure and its expected significant environmental capital expenditure in the next two years: None.
- 6. In response to the EU Restriction of Hazardous Substances Directive (RoHS):
  - (1) We are a distributor of semiconductors and electronic components (we do not manufacture any products ourselves) and serve as an agent for the sale of semiconductors and electronic components from international semiconductor companies in Europe, the United States and Japan, as well as domestic IC design companies. Our main sales customers include domestic and foreign manufacturers of electronic information, network communications and consumer electronics products.
  - (2) We do not sell our products directly to Europe, but mainly to domestic and foreign manufacturers of electronic information products.
  - (3) Our main agent suppliers have all completed the development of new products and related production processes in accordance with the EU Environmental Directive (RoHS), and

according to the customer's new product model development schedule requirements (whether RoHS certification is required), we provide products that comply with environmental certification for system manufacturers to use in production.

(4) In order to meet the different material production requirements of leaded and unleaded materials, our company has planned the related material and storage operations and has completed all the related operations.

#### (V) Labor relations

- (1) Employee welfare measures, training, training, retirement system and its implementation status, and the agreement between labor and management and various employee rights and interests protection measures:
  - 1. Employee Benefit Measures
    - A. In addition to general benefits such as labor insurance, health insurance, group insurance, and pension benefits, our employees are provided with a complete system of education and training, annual bonuses, and employee compensation.
    - B. On April 9, 1999, the Company obtained approval from the competent authorities to set up the Employee Welfare Committee under the letter No. 129635 of Labor 4, 1988, which is responsible for handling various employee benefits, including birthday parties, birthday gifts, holiday gifts, employee travel activities, annual employee health check-ups, wedding and funeral subsidies, emergency relief and educational training subsidies.
  - 2. Further education and training.
    - Our company attaches great importance to the learning and development of our employees, and training is planned in two parts: internal training and external training.
    - (1) Internal training

Our internal training is divided into three categories: management courses, newcomer training courses and professional training courses, all of which are taught by internal professional colleagues, or by external professional instructors.

<sup>①</sup>Management Course: Training for supervisors to improve their management skills and strategic abilities.

**②Newcomer Training** 

For new employees, we will introduce the Group, the company's management philosophy, the personnel rules and regulations, the company's internal processes and regulations, the operation of common information systems and the introduction of laws and regulations.

<sup>③</sup>Professional Training

Each department conducts professional training and product training from time to time according to work progress and professional needs.

Based on the total of the three types of courses mentioned above, the participation of the Company's employees' internal training in 2020 is as follows:

	<u>v</u>		
Total Training	Total Training	Total Training	
Attendance	Hours	Expenses	
874 people-time	1,311 hours	11,908	
or people-time	1,511 110018	11,908	

(2) External Training

Our employees can apply for external professional training courses according to their work and personal learning needs, or be assigned by their supervisors. Employees'participation in external professional training in 2020 is as follows:

Total Number of	Total Training	Total Training
Trainees	Hours	Expenses
21 people	148hours	54,163

List of Trained Managers	Training Courses	Training Hours
Yeh Lu-Chang	Accounting Supervisor Continuing Education Course	16 hours
Yeh Xiu-Qi	Accounting Supervisor Continuing Education Course	12 hours
Zhang Yu-Ling	Corporate Governance Policy Analysis - Audit Law Compliance Practices	6 hours
Xiong Zong-Jun1. Big data and internal control audit three lines of defense2. Corporate Governance and Auditing Case Studies		12 hours

Managers' participation in corporate governance-related training:

#### 3. Retirement System

In accordance with the official letter Pei-Shi-Lau-Er-Zhi No. 09832095900 dated April 13, 2009 from the Bureau of Labor Affairs of Taipei City Government, it is approved that the Labor Standards Law shall be applied to the industry to which the Company belongs from March 1, 1998 in accordance with the official letter Tai-Lau-Dong-I-Zhi No. 037287 dated September 1, 1997 from the Labor Affairs Commission of the Executive Yuan.

In order to establish long-term harmonious labor relations, the Company established the Employees' Retirement Reserve Fund Supervisory Committee in December 1998 and obtained the approval of the Taipei County Labor Bureau for registration in the letter Pei-Fu-Lau-Er-Zhi No. 396072 dated December 16, 1998, and regularly contributes 2% of the total amount paid to the retirement reserve fund:

(1) Seniority prior to March 1, 1998 is recognized, but the pension base is not calculated.

(2) For the first fifteen years of service after March 1, 1998, two basis points will be granted for each year of service; for the sixteenth year of service, one basis point will be granted for each year of service, up to a maximum of forty-five basis points. If it is less than six months, it will be counted as six months; if it is more than six months, it will be counted as one year.

(3) Starting from July 1, 2005, in accordance with the Labor Pension Act, monthly contributions of 6% of employees' salaries are made to the Labor Insurance Bureau's individual labor pension accounts.

4. Agreement between the Labor and the Management

All regulations and measures of the Company regarding labor relations are in accordance with the relevant laws and regulations and are therefore well implemented. Any new or amended measures regarding labor relations are fully agreed and communicated between employers and employees and sent to the labor-management meeting for approval before being finalized.

The Company has implemented the above benefits and retirement system.

- (2) For the most recent year and as of the printing date of the annual report, the losses suffered by the Company as a result of labor disputes, and disclose the estimated amount of current and potential future losses and the measures to be taken, and if the amount cannot be reasonably estimated, the facts that cannot be reasonably estimated.
  - (1) Up to now, the Company has not had any significant labor disputes, and the employees and employers are in harmony with each other, and there are no losses arising from labor disputes.
  - (2) Current and possible future measures in response.
    - A. To fully comply with labor laws and regulations and to enhance welfare measures.
    - B. Establish open and honest communication and grievance channels between employers and

employees.

- C. Establish an operation management system with full participation of all employees.
- (3) Current and potential future losses: The Company has always adhered to the management policy of harmony and honesty, and if there are no other external changes, labor relations should become more normal and harmonious, and no losses will occur.

#### (VI) Important Contracts:

Supply and sales contracts, technical cooperation contracts, construction contracts, long-term loan contracts and other contracts of significance to investors' interests that are still in effect in the recent year

Nature of Contract	Agent Firm	Date of commencement of agency contract	Main content	Restrictions
Agent Contract	TAIWAN CO., LTD.	2017.04.01-2018.03.31 Annual automatic renewal	semiconductor parts	None
	Infineon Technologies Asia Pacific Pte Ltd	2015.08.01 - Agreement terminated	semiconductor parts	None
	Microchip Technology Ireland Limited	2018.11.8 to termination	semiconductor parts	None
	Realtek Semiconductor	2016.01.01 - Agreement terminated	Sales agent for semiconductor parts	None
	FUJI ELECTRIC TAIWAN CO., LTD.	2020.4.1~2022.3.31 Automatic renewal for one year	Sales agent for semiconductor parts	None
	Diodes Taiwan, Inc.	2014.12.15 - Agreement terminated	Sales agent for semiconductor parts	None
	Vishay Intertechnology Asia PTE LTD	2008.04.01 - Agreement terminated	Sales agent for semiconductor parts	None
	CYPRESS SEMICONDUCTOR Corporation	2008.11.24-2010.11.23 Automatic annual renewal	Sales agent for semiconductor parts	None
	Western Digital Technologies, Inc.	2018.7.12~2021.7.11 Extended for a year after termination	Sales agent for semiconductor parts	None

# **VI. Financial Information**

#### (I) Condensed Balance Sheet and Income Statement in the Past Five Years

(1) Condensed Balance Sheet and Statement of Comprehensive Income - Adopt International Financial Reporting Standards:

1. Individual Balance Sheet - Based on IFRS: (consolidated)

	11 11101 / 1000		Duseu o		ondated)		Unit: NT\$1,000
		Financ	cial analysis fo	or the past five	years (Note1~N	lote 2)	Financial information as
	Year	2016	2017	2018	2019	2020	of Mar. 31, 2021 (Note 3)
Item							( - )
Current asset	ts	11,791,586	14,163,339	15,973,739	13,493,379	18,490,142	16,495,692
Property, Pla Equipment		494,887	474,478	460,307	449,200	440,004	434,299
Intangible as	sets	_	_	-	-	-	-
Other assets		395,986	370,166	280,147	284,521	360,031	1,191,343
Total assets		12,682,459	15,007,983	16,714,193	14,227,100	19,290,177	18,121,334
Current	Before distribution	7,740,230	10,025,588	12,166,280	9,633,359	14,243,165	12,886,322
liabilities	After distribution	8,003,662	10,414,749	12,529,780	9,847,259	14,649,465 (Note 4)	13,292,622 (Note 4)
Non-current	liabilities	195,306	164,881	181,561	188,033	245,454	237,170
Total	Before distribution	7,935,536	10,190,469	12,347,841	9,821,392	14,488,619	13,123,492
liabilities	After distribution	8,198,968	10,579,630	12,711,341	10,035,292	14,894,919 (Note 4)	13,529,792 (Note 4)
Equity attribus shareholders company	utable to of the parent	4,746,923	4,781,766	4,366,352	4,405,708	4,801,558	
Capital stock	:	2,138,249	2,138,249	2,138,249	2,138,249	2,138,249	2,138,249
Capital surpl		1,020,594	963,289	965,034	965,034	958,734	958,734
Retained	Before distribution	1,060,871	1,222,566	1,218,257	1,085,221	1,361,862	1,560,656
earnings	After distribution	797,439	833,405	854,757	877,621	955,562 (Note 4)	1,154,356 (Note 4)
Other interes	ts	527,209	457,662	44,812	217,204	342,713	340,203
Treasury stock		_	_	_	_	_	_
Non-controll	ing interests	_	35,748	_	_	_	_
Total shareholders'	Before distribution	4,746,923	4,817,514	4,366,352	4,405,708	4,801,558	4,997,842
equity	After distribution	4,483,491	4,428,353	4,002,852	4,191,808	4,395,258 (Note 4)	4,591,542 (Note 4)
						. /	· · · · /

Note 1: The financial statements for the years from 2016 to 2020 were audited and approved by CPAs.

Note 2: The Company has no asset revaluation.

Note 3: The financial statements for the first quarter of 2021 have been reviewed by CPAs.

Note 4: Note 1: The resolution on the distribution of the 2020 earnings has been approved by the board of directors and has not yet been recognized by the shareholders' meeting. The amount of cash dividends and bonus distribution has been approved by the board of directors and has not yet been submitted to the shareholders' meeting.

2. Condensed Stater	nent of Com	prenensive li	ncome - Base	ed on IFRS (	consolidated	Unit: NT\$1,000
Year	Financ	cial analysis	for the past f	five years (N	lote 1)	Financial information as of
Item	2016	2017	2018	2019	2020	Mar. 31, 2021 (Note 2)
Operating revenue	22,266,768	27,575,938	31,079,867	26,992,869	34,401,169	10,468,073
Gross profit	1,331,170	1,477,754	1,813,109	1,483,789	1,621,186	555,900
Operating profit (loss)	343,610	490,162	694,040	385,569	426,977	253,969
Non-operating income and expenses	(8,477)	26,572	(154,615)	(78,142)	128,079	(8,407)
Net income before income tax	335,133	516,734	539,425	307,427	555,056	245,562
Continuing business units	292,596	432,055	409,036	230,581	472,025	192,557
Loss of suspended business unit	_	_	_	_	_	-
Net income (loss)	292,596	432,055	409,036	230,581	472,025	192,557
Other comprehensive income(Income after tax)	(259,777)	(76,912)	(412,163)	172,275	137,725	3,727
Total comprehensive income	32,819	355,143	(3,127)	402,856	609,750	196,284
Equity attributable to shareholders of the parent company	292,596	432,492	406,646	230,581	472,025	192,557
Net income attributable to non-controlling interests	_	(437)	2,390	_	_	_
Comprehensive income attributable to shareholders of the parent company	32,819	355,580	(6,844)	402,856	609,750	196,284
Comprehensive income attributable to non-controlling interests	_	(437)	3,717	_	_	-
Earnings per share	1.37	2.02	1.90	1.08	2.21	0.90

2. Condensed Statement of Comprehensive Income - Based on IFRS (consolidated)

Note 1: The financial statements for the years from 2016 to 2020 were audited and approved by CPAs. Note 2: The financial statements for the first quarter of 2021 have been reviewed by CPAs.

	J. marviad			dual)- Based	on n KS.		Unit: NT\$1,000
		Financ	ial analysis fo	or the past five	e years (Note1~	Note 2)	Financial
Item	Year	2016	2017	2018	2019	2020	information as of Mar. 31, 2021 (Note 3)
Current asset	s	7,980,279	10,097,919	10,628,977	8,101,683	11,638,694	
Property, Plan Equipment	nt and	416,440	398,127	386,569	382,711	376,212	
Intangible as	sets	_	-	—	_	_	
Other assets		2,014,293	2,210,413	2,448,605	2,526,420	2,719,063	
Total assets		10,411,012	12,706,459	13,464,151	11,010,814	14,733,969	
Current	Before distribution	5,470,959	7,761,805	8,918,289	6,424,930	9,747,597	
liabilities	After distribution	5,734,391	8,150,966	9,281,789	6,638,830	10,153,897 (Note 4)	
Non-current		193,130	162,888	179,510	180,176	184,814	
Total	Before distribution	5,664,089	7,924,693	9,097,799	6,605,106	9,932,411	
liabilities	After distribution	5,927,521	8,313,854	9,461,299	6,819,006	10,338,711 (Note 4)	
Equity attribu shareholders parent compa	of the	4,746,923	4,781,766	4,366,352	4,405,708	4,801,558	Not applicable
Capital stock	-	2,138,249	2,138,249	2,138,249	2,138,249	2,138,249	
Capital surpl		1,020,594	963,289	965,034	965,034	958,734	
Retained	Before distribution	1,060,871	1,222,566	1,218,257	1,085,221	1,361,862	
earnings	After distribution	797,439	833,405	854,757	877,621	955,562 (Note 4)	
Other interest	ts	527,209	457,662	44,812	217,204	342,713	
Treasury stoc	:k	_	_	—	_	—	
Non-controll: interests	ing	_	_	_	_	_	
Total	Before distribution	4,746,923	4,781,766	4,366,352	4,405,708	4,801,558	
shareholders' equity	After distribution	4,483,491	4,392,605	4,002,852	4,198,108	4,395,258 (Note 4)	

Note 1: The financial statements for the years from 2016 to 2020 were audited and approved by CPAs.

Note 2: The Company has no asset revaluation.

Note 3: In accordance with Article 7 of the Guidelines Governing the Preparation of Financial Reports by Securities Issuers (IFRS version), the Company is not required to prepare a separate financial report for the first quarter of fiscal year 2021.

Note 4: Note 1: The resolution on the distribution of the 2020 earnings has been approved by the board of directors and has not yet been recognized by the shareholders' meeting. The amount of cash dividends and bonus distribution has been approved by the board of directors and has not yet been submitted to the shareholders' meeting.

T. Individ		Sheet (Indiv	idual)- Based	1 011 11 KS.		Unit: NT\$1,000
Year	Financial information as of					
Item	2016	2017	2018	2019	2020	Mar. 31, 2021 (Note 2)
Operating revenue	13,401,666	, ,	19,875,551	15,469,871	20,128,205	
Gross profit	669,935	614,872	794,545	692,791	648,480	
Operating profit (loss)	123,358	77,060	272,576	179,599	22,321	
Non-operating income and expenses	186,715	367,371	200,543	99,340	455,433	
Net income before income tax	310,073	444,431	473,119	278,939	477,754	
Continuing business units	310,073	444,431	473,119	278,939	477,754	
Loss of suspended business unit	_	_	_	_	_	
Net income (loss)	292,596	432,492	406,646	230,581	472,025	
Other comprehensive income(Income after tax)	(259,777)	(76,912)	(413,490)	172,275	137,725	
Total comprehensive income	32,819	355,580	(6,844)	402,856	609,750	Not applicable
Equity attributable to shareholders of the parent company	_	_	_	_	_	
Net income attributable to non-controlling interests	_	_	_	_	_	
Comprehensive income attributable to shareholders of the parent company	_	_	_	_	_	
Comprehensive income attributable to non-controlling interests	_	_	_	_	_	
Earnings per share	1.37	2.02	1.90	1.08	2.21	

4. Individual Balance Sheet (individual)- Based on IFRS:

Note 1: The financial statements for the years from 2016 to 2020 were audited and approved by CPAs. Note 2: In accordance with Article 7 of the Guidelines Governing the Preparation of Financial Reports by Securities Issuers (IFRS version), the Company is not required to prepare a separate individual financial statements for the first quarter of fiscal year 2021.

		1	5
Year	Accounting firm	CPAs	Audit opinion
2020	PricewaterhouseCoopers	CHEN, CHIN-CHANG	Unqualified
2020	Taiwan	, LIN,YI-FAN	opinion
2010	PricewaterhouseCoopers	CHEN, CHIN-CHANG	Unqualified
2019	Taiwan	, LIN,YI-FAN	opinion
2018	PricewaterhouseCoopers	CHEN, CHIN-CHANG	Unqualified
2018	Taiwan	, LIN,YI-FAN	opinion
2017	PricewaterhouseCoopers	LIN,YI-FAN,	Unqualified
2017	Taiwan	WANG,HUI-HSIEN	opinion
2016	PricewaterhouseCoopers	TU,PEI-LING,	Unqualified
2010	Taiwan	WANG,HUI-HSIEN	opinion
	Year 2020 2019 2018 2017	YearAccounting firm2020PricewaterhouseCoopers Taiwan2019PricewaterhouseCoopers Taiwan2018PricewaterhouseCoopers Taiwan2017PricewaterhouseCoopers Taiwan2017PricewaterhouseCoopers Taiwan2017PricewaterhouseCoopers Taiwan2016PricewaterhouseCoopers	2020PricewaterhouseCoopers TaiwanCHEN,CHIN-CHANG , LIN,YI-FAN2019PricewaterhouseCoopers TaiwanCHEN,CHIN-CHANG , LIN,YI-FAN2018PricewaterhouseCoopers TaiwanCHEN,CHIN-CHANG , LIN,YI-FAN2018PricewaterhouseCoopers TaiwanCHEN,CHIN-CHANG , LIN,YI-FAN2017PricewaterhouseCoopers TaiwanLIN,YI-FAN, WANG,HUI-HSIEN2016PricewaterhouseCoopers TU,PEI-LING,

(2) Name of the accountants and their audit opinion for the last five years

# II. Financial analysis for the past five years:

$(\Gamma)$	) Financial analys	sis (consoli	idated)-Adopt	t International	Financial R	eporting Standards	:
	, J		/ 1			1 8	

$\sim$	Year		/ 1	is for the past	*	Ų	Financial
Analysis Items				1	5	,	information as
		2016	2017	2018	2019	2020	of Mar. 31, 2021
							(Note 2)
Fina	Debt to asset ratio	62.57	67.90	73.87	69.03	75.10	74.66
ncia	Long term capital to property,						
1	plant and equipment ratio						
stru		998.65	1,050.07	988.01	1,022.64	1,147.03	1,111.84
ctur		yy0.05	1,000107	200.01	1,022.01	1,117.05	1,111.01
e (%)							
	Comment motio	152.34	141.27	131.29	139.77	129.81	124.00
	Current ratio Quick ratio	97.43	84.16	82.48	95.13	84.44	124.09 81.30
(%)	Interest coverage ratio	607.66	543.07	362.20	259.10	554.36	909.42
	Receivables turnover (times)(Note 4)	3.95	4.64	4.24	3.48	4.11	4.41
	Average cash recovery day	92.40	78.66	86.08	104.88	88.80	82.76
Oper	Inventory turnover (times)(Note 4)	4.85	5.17	4.96	4.83	5.79	6.20
ating capa	Accounts receivables turnover (times)	7.61	7.50	7.79	7.52	8.63	9.80
city	Days sales outstanding	75.25	70.59	73.58	75.56	63.03	58.87
	Property, plant and equipment turnover (times)	45.07	56.89	66.49	59.35	77.37	95.76
	Total asset turnover (times)	1.73	1.99	1.95	1.74	2.05	2.20
	Return on assets (%)(Note 3)	2.70	3.81	3.61	2.48	3.39	4.63
Durf	Return on equity (%)(Note 3)	5.95	9.03	8.90	5.25	10.25	16.39
Profi tabili	Pre-tax net profit to paid-in capital ratio (%) *(Note 3)	15.67	24.16	25.22	14.37	25.95	45.93
ty	Net profit ratio (%)	1.31	1.56	1.31	0.85	1.37	1.83
	Earnings per share (NT\$)	1.37	2.02	1.90	1.08	2.21	0.90
C-1	Cash flow ratio (%)	10.81	(9.60)	(15.43)	23.51	(17.13)	2.40
Cash flow	Cash flow adequacy ratio	53.40	(17.33)	(32.41)	23.24	(38.27)	(52.26)
flow	Cash reinvestment ratio (%)	10.32	(23.48)	(46.75)	39.13	(50.69)	6.34
Leve	Operating leverage	1.77	1.57	1.47	1.73	1.78	1.27
rage	Financial leverage	1.24	1.31	1.42	2.00	1.40	1.13

Please explain the reasons for the changes in each financial ratio for the last two years. (Analysis is waived if the change is less than 20%)

The following table shows the changes in financial ratios of the Company of 20% or more for the last two years

Year			Changes	Explanation
Analysis item	2019	2020	ratio	
Interest coverage ratio	259.10	554.36	113.96%	1
Property, plant and equipment turnover (times)	59.35	77.37	30.36%	1
Return on assets (%)	2.48	3.39	36.69%	1
Return on equity (%)	5.25	10.25	95.24%	1
Pre-tax net profit to paid-in capital ratio (%)	14.37	25.95	80.58%	1
Net profit ratio (%)	0.85	1.37	61.18%	1
Earnings per share (NT\$)	1.08	2.21	104.63%	1
Cash flow ratio (%)	23.51	(17.13)	(172.86)%	2
Cash flow adequacy ratio	23.24	(38.27)	(264.67)%	2
Cash reinvestment ratio (%)	39.13	(50.69)	(229.54)%	2
Financial leverage	2.00	1.40	(30.00)%	1

1. The increase in operating income and net income before (after) tax was mainly due to the increase in net sales as a result of the growth in 2020.

2. Increased receivable, also earlier preparation and response to customer needs leading to increase of inventory as a result of the growth in 2020.

Note 1: The financial statements for the years from 2016 to 2020 were audited and approved by CPAs.

Note 2: The financial statements for the first quarter of 2021 have been reviewed by CPAs.

Note 3: Some of the rates for the first quarter of 2021 have been converted on a one-year basis.

Note 4: The related ratios of receivables and inventories are calculated on a gross basis.

<u> </u>	(II) Financial analysis (individual)-Adopt International Financial Reporting Standards: Year Financial analysis for the past five years (Note 1) Financial								
	Year	cial analysis	Financial						
							information		
		2016	2017	2018	2019	2020	as of Mar. 31,		
-	ysis Items						2021 (Note 2)		
	Debt to asset ratio	54.41	62.36	67.57	59.98	67.41			
ncia 1	Long term capital to property, plant and equipment ratio								
stru		1,186.26	1,241.97	1,175.95	1,198.26	1,325.41			
ctur		1,100.20	1,271.97	1,175.75	1,170.20	1,525.71			
e									
(%)									
<u> </u>	Current ratio	145.87	130.09	119.18	126.09	119.40			
	Quick ratio	99.01	87.10	77.48	87.35	74.57			
	Interest coverage ratio	771.21	685.08	437.53	354.97	805.73			
	Receivables turnover (times)(Note 3)	3.21	3.83	3.59	3.09	4.10			
1	Average cash recovery day	113.71	95.30	101.67	118.12	89.02			
Oper	Inventory turnover (times)(Note 3)	4.91	5.79	5.43	4.66	5.47			
	Accounts receivables turnover (times)	7.41	7.39	7.18	6.87	8.99	Not applicable		
city	Days sales outstanding	74.34	63.03	67.21	78.32	66.72			
	Property, plant and equipment turnover (times)	32.12	43.21	50.65	40.21	53.04			
	Total asset turnover (times)	1.25	1.52	1.51	1.26	1.56			
	Return on assets (%)	3.10	4.28	3.96		4.08			
Profi	Return on equity (%)	5.96	9.07	8.89	5.25	10.25			
tabili ty	Pre-tax net profit to paid-in capital ratio (%)	14.50	20.78	22.12	13.04	22.34	]		
	Net profit ratio (%)	2.18	2.45	2.04	1.49	2.34			
1	Earnings per share (NT\$)	1.37	2.02	1.90	1.08	2.21			
Cash	Cash flow ratio (%)	13.66	(13.26)	(10.57)	30.97	(23.69)	]		
flow	Cash flow adequacy ratio	64.68	(17.31)	(26.71)	50.59	(33.37)	]		
liow	Cash reinvestment ratio (%)	8.65	(25.16)	(27.76)	33.74	(48.40)	]		
Leve	Operating leverage	2.26	3.35	1.67	1.89	10.14	]		
rage	Financial leverage	1.60	70.05	2.05	2.55	(0.49)			

(II) Financial analysis (individual)-Adopt International Financial Reporting Standards:

Please explain the reasons for the changes in each financial ratio for the last two years. (Analysis is waived if the change is less than 20%)

The following table shows the changes in financial ratios of the Company of 20% or more for the last two years.

Year				
			Changes	
Analysis Items	2019	2020	ratio	Explanation
Interest coverage ratio	354.97	805.73	126.99%	1
Receivables turnover (times)	3.09	4.10	32.69%	1
Average cash recovery day	118.12	89.02	(24.64)%	1
Payable turnover ratio (time)	6.87	8.99	30.86%	1
Property, plant and equipment turnover (times)	40.21	53.04	31.91%	1
Total asset turnover (times)	1.26	1.56	23.81%	1
Return on assets (%)	2.59	4.08	57.53%	1
Return on equity (%)	5.25	10.25	95.24%	1
Pre-tax net profit to paid-in capital ratio (%)	13.04	22.34	71.32%	1
Net profit ratio (%)	1.49	2.34	57.05%	1
Earnings per share (NT\$)	1.08	2.21	104.63%	1
Cash flow ratio (%)	30.97	(23.69)	(176.49)%	2
Cash flow adequacy ratio	50.59	(33.37)	(165.96)%	2
Cash reinvestment ratio (%)	33.74	(48.40)	(243.45)%	2
Operating leverage	1.89	10.14	436.51%	3
Financial leverage	2.55	(0.49)	(119.22)%	3

1. The increase in sales costs and net income before (after) tax was mainly due to the increase in net sales as a result of the growth in

2. Increased receivable, also earlier preparation and response to customer needs leading to increase of inventory as a result of the growth in 2020.

3. The decrease in operating income was mainly due to the fluctuation of the exchange rate of the Taiwan dollar in 2020 and the change in the composition of product sales.

Note 1: The financial statements for the years from 2016 to 2020 were audited and approved by CPAs.

Note 2: In accordance with Article 7 of the Guidelines Governing the Preparation of Financial Reports by Securities Issuers (IFRS version), the Company is not required to prepare a separate individual financial statements for the first quarter of fiscal year 2021.

Note 3: The related ratios of receivables and inventories are calculated on a gross basis.

Calculation formulas for the financial analysis for the past five years:

1. Financial structure

(1) Debt to assets ratio = total liabilities / total assets.

(2) Ratio of long term funds to property, plant, and equipment (total equity + non-current liabilities) / net worth of property, plant and equipment.

- 2. Solvency
  - (1) Current ratio = current assets / current liabilities.
  - (2) Quick ratio = (current assets inventory contract property prepaid items) / current liabilities.
- (3) Times interest earned ratio=net income before tax and interest expense/interest expense.
- 3. Operating capacity
  - (1) Account receivable turnover (including accounts receivable and notes receivable resulted from business operation) = net sales / average balance of account receivable (including accounts receivable and notes receivable resulted from business operation).
  - (2) Days sales in account receivable = 365 / account receivable turnover.
  - (3) Inventory turnover = cost of goods sold / average inventory.
  - (4) Account payable turnover (including accounts payable and notes payable resulted from business operation) = operating costs / average balance of account payable (including accounts payable and notes payable resulted from business operation).
  - (5) Average days in sales = 365 / inventory turnover.
  - (6) Property, plant and equipment turnover = net sales / average net worth of property, plant and equipment.
  - (7) Total assets turnover = net sales / average total assets.
- 4. Profitability
  - (1) Ratio or return on total assets = [net income + interest expense  $\times$  (1 tax rate)] / average total assets.

(2) Return on equity = net income / average net equity.

- (3) Profit ratio = net income / net sales.
- (4) Earnings per share = (net income preferred stock dividend) / weighted average stock shares issued (Note
- 5. Cash flow

4)

- (1) Cash flow ratio = net cash flow from operating activity / current liabilities
- (2) Cash flow adequacy ratio = (net cash flow from operating activities within five year / (capital expenditure + inventory increase + cash dividend) within five year
- (3) Cash reinvestment ratio = (net cash flow from operating activity cash dividend) / (total fixed assets + long term investment + other non-current assets + working capital). (Note 5)
- 6. Leverage
  - (1) Operation balance = (net operating income operating variable cost and expense) / operating income.
  - (2) Financial balance = operating income / (operating income interest expense).
- Note 4: The above formula for calculating earnings per share should be measured with special attention to the following items.
  - 1.Based on the weighted-average number of common shares, rather than the number of shares outstanding at the end of the year.
  - 2. The weighted-average number of shares should be calculated by considering the period of liquidity of the shares.
  - 3.For any capital increase from earnings or capital surplus, the percentage of capital increase should be adjusted retroactively in the calculation of earnings per share for prior years and semiannual periods, without regard to the issuance period of such capital increase.
  - 4.If the preferred shares are non-convertible cumulative preferred shares, the dividends for the year, whether paid or unpaid, should be deducted from net income after tax or increased by net loss after tax. If the preferred stock is non-cumulative, the preferred stock dividends should be deducted from net income if there is after-tax profit; if there is a loss, no adjustment is required.
- Note 5: The above formula for calculating earnings per share should be measured with special attention to the following items.
  - 1.Net cash flow from operating activities represents the net cash inflow from operating activities in the cash flow statement.
  - 2.Capital expenditures represent the annual cash outflows from capital investments.
  - 3.Increases in inventories are included only if the ending balance is greater than the opening balance, and are calculated as zero if inventories decrease at year-end.
  - 4.Cash dividends include cash dividends on common stock and preferred stock.
  - 5. Gross property, plant and equipment represents the total amount of property, plant and equipment before accumulated depreciation.
- Note 6: The issuer should distinguish each operating cost and operating expense into fixed and variable depending on their nature, and where estimates or subjective judgments are involved, note the reasonableness and maintain consistency.
- Note 7: If the Company's stock has no par value or the par value per share is not NT\$10, the calculation of the ratio of paid-in capital in the preceding paragraph is based on the ratio of equity attributable to the owners of the parent company in the balance sheet.

#### (III) Supervisors' /Audit Committee's Report for the Most Recent Year

## Zenitron Corporation Audit Committee's Review Report

The Board of Directors has prepared the Company's 2020 Business Report, parent company only financial statement and consolidated financial statement, as well as the proposal of earnings distribution. The financial statements have been certified by Chen, Jin-Chang and Lin, Yi-Fan, CPAs of PwC Taiwan and reports been verified. The aforementioned business report, together with the financial reports and proposal of earnings distribution have been reviewed and determined to be correct and accurate by the Audit Committee members of Zenitron Corp., in accordance with Article 14-4 of the Securities and Exchange Act and Article 219 of the Company Act, we hereby submit this report.

Submitted to:

2021 Annual General Meeting of Zenitron Corporation

Chairman of the Audit Committee:

Hsu, Jui-Mao

March 22, 2021

## INDEPENDENT AUDITORS' REPORT TRANSLATED FROM CHINESE

To the Board of Directors and Shareholders of Zenitron Corporation

# **Opinion**

We have audited the accompanying consolidated balance sheets of Zenitron Corporation and its subsidiaries (the "Group") as at December 31, 2020 and 2019, and the related consolidated statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2020 and 2019, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission.

# **Basis for opinion**

We conducted our audit of the consolidated financial statements as at and for the year ended December 31, 2020 in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and generally accepted auditing standards in the Republic of China; and in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants, Financial Supervisory Commission Letter No. 1090360805 of February 25, 2020 and generally accepted auditing standards in the Republic of China for our audit of the consolidated financial statements as at and for the year ended December 31, 2019. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Group's 2020 consolidated financial statements. These matters were addressed in the context of our audit of the consolidated financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Group's 2020 consolidated financial statements are stated as follows:

# Valuation of allowance for uncollectible accounts receivable

## Description

Refer to Note 4(8)(9), Note 5(1) and Note 6(4) for accounting policies on accounts receivable, accounting estimates and assumptions on impairment assessment as well as details of related impairment, respectively.

The Group assesses impairment of accounts receivable based on historical experience and takes into consideration the customers' historical default records and current financial conditions to estimate expected loss rate in recognising loss allowance. In addition, the Group provides for full allowance for uncollectible accounts from individual customers where there is an indication that they are individually identified as impaired or a credit impairment actually occurred. As the assessment of allowance for uncollectible accounts is subject to management's judgment and estimates in determining the future collectability, such as management's assessment of customer's credit risk, we considered the valuation of allowance for uncollectible accounts receivable from individual customers a key audit matter. How our audit addressed the matter

We performed the following audit procedures on the above key audit matter:

- 1. Understood and evaluated related policies and internal control of the credit risk management and accounts receivable impairment.
- 2. Assessed the calculation logic of year-end accounts receivable ageing report provided by management, reviewed the related supporting documents and verified it against the accounting records to ascertain the accuracy of the ageing classification.
- 3. For those material accounts receivable individually identified by the management to have been impaired, reviewed the supporting documents of impairment assessment provided by the management to assess the reasonableness of collectability.
- 4. Sampled significant overdue accounts receivable amounts and examined their subsequent collections.

# Assessment of allowance for inventory valuation losses

## Description

Refer to Note 4(11), Note 5(2) and Note 6(5) for accounting policies on inventory valuation, accounting estimates and assumptions and details of allowance for valuation losses, respectively.

The Group is mainly engaged in sales of electronic components. The Group measures ending inventories at the lower of cost and net realisable value and provides allowance for inventory valuation losses based on usable condition of inventories that were individually identified as obsolete. As the life cycle of such inventories is short, the market is competitive, and the assessment of allowance for valuation of inventories individually identified as obsolete often involves management's subjective judgment, we considered the estimation of inventory valuation loss a key audit matter.

How our audit addressed the matter

We performed the following audit procedures on the above key audit matter:

- 1. Understood and evaluated the internal control procedures over the Group's inventories individually identified as obsolete.
- 2. Understood the Group's warehousing control procedures, reviewed the annual physical inventory count plan as well as participated and observed the annual physical inventory count in order to assess the effectiveness of the procedures the management used to identify and control obsolete inventories.
- 3. Obtained the details of inventories that were individually identified as obsolete by the management, reviewed the related supporting documents and verified it against the accounting records.

# Recognition of distribution warehouses sales revenue

## Description

Refer to Note 4(21) for accounting policies on revenue recognition.

The Group has two revenue types, including direct shipment from its own warehouses and shipment from distribution warehouses. For shipment from distribution warehouses, revenue is recognised when goods are picked up by customers. The Group's responsible unit regularly obtains the inventory movement records generated from the inventory warehousing system of the customer's distribution warehouses. The supporting documents for revenue recognition include inventory movement records.

As the distribution warehouses are located separately in various regions in China, the process of revenue recognition involves numerous manual procedures. Considering the appropriateness of the timing of distribution warehouses' sales revenue recognition, we considered the recognition of distribution warehouses sales revenue a key audit matter.

How our audit addressed the matter

We performed the following audit procedures on the above key audit matter:

- 1. Understood the procedures of revenue recognition for shipment from distribution warehouses, evaluated and sampled the internal control of the two parties' daily reconciliation.
- 2. Obtained the inventory movement records generated from the inventory warehousing system of the customer's distribution warehouses in a certain period before and after the balance sheet date and checked whether the timing of revenue recognition was reasonable.
- 3. Observed the physical inventory count or sent out confirmation letters to the distribution warehouses with significant inventory amount.

# Other matter - Parent company only financial reports

We have audited and expressed an unqualified opinion on the parent company only financial statements of Zenitron Corporation as at and for the years ended December 31, 2020 and 2019.

# Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Group's financial reporting process.

# Auditors' responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors'

report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the generally accepted auditing standards in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with the generally accepted auditing standards in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Chen, Chin-Chang Yi-F For and on behalf of PricewaterhouseCoopers, Taiwan March 22, 2021

Yi-Fan Lin

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

The accompanying consolidated financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying consolidated financial statements and independent auditors' report are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

#### ZENITRON CORPORATION AND SUBSIDIARIES <u>CONSOLIDATED BALANCE SHEETS</u> <u>DECEMBER 31, 2020 AND 2019</u> (Expressed in thousands of New Taiwan Dollars)

		 December 31, 2020			December 31, 2019	
Assets	Notes	 AMOUNT	%		AMOUNT	%
Current assets						
Cash and cash equivalents	6(1)	\$ 1,676,223	9	\$	1,198,560	8
Financial assets at fair value through profit or	6(2)					
loss - current		25,307	-		70,050	-
Financial assets at fair value through other	6(3)					
comprehensive income - current		858,856	4		667,431	5
Notes receivable, net	6(4)	220,785	1		247,446	2
Accounts receivable, net	6(4)	9,146,660	47		6,904,459	49
Other receivables		100,253	1		105,692	1
Inventories, net	6(5)	6,377,512	33		4,184,671	29
Other current assets		 84,546	1		115,070	1
Total current assets		 18,490,142	96		13,493,379	95
Non-current assets						
Financial assets at fair value through other	6(3)					
comprehensive income - non-current		95,894	1		110,509	1
Property, plant and equipment	6(6)	440,004	2		449,200	3
Right-of-use assets	6(7)	98,306	1		21,563	-
Investment property, net	6(9) and 8	37,036	-		37,579	-
Deferred income tax assets	6(21)	63,504	-		48,809	-
Other non-current assets	8	 65,291			66,061	1
Total non-current assets		 800,035	4		733,721	5
Total assets		\$ 19,290,177	100	\$	14,227,100	100

(Continued)

#### ZENITRON CORPORATION AND SUBSIDIARIES <u>CONSOLIDATED BALANCE SHEETS</u> <u>DECEMBER 31, 2020 AND 2019</u> (Expressed in thousands of New Taiwan Dollars)

Lightliting and Equity	Notas		December 31, 2020 AMOUNT %		December 31, 2019 AMOUNT	) %
Liabilities and Equity Current liabilities	Notes		AMOUNT	%	AMOUNI	
Short-term borrowings	6(10)	\$	8,668,103	45	\$ 5,512,308	39
Short-term notes and bills payable	6(11)	Ψ	549,506	3	499,481	4
Notes payable	0(11)		2,528	-	3,664	-
Accounts payable			4,403,301	23	3,185,177	22
Other payables			447,222	23	324,944	2
Current income tax liabilities			59,326	-	32,573	-
Current lease liabilities	6(7)		40,234	_	20,499	_
Other current liabilities			72,945	1	54,713	_
Total current liabilities			14,243,165	74	9,633,359	67
Non-current liabilities			11,210,100		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Deferred income tax liabilities	6(21)		114,468	1	114,468	1
Non-current lease liabilities	6(7)		59,073	_	1,216	_
Other non-current liabilities	6(12)		71,913	_	72,349	1
Total non-current liabilities			245,454	1	188,033	2
Total liabilities			14,488,619	75	9,821,392	
Equity attributable to owners of parent			, , -			
Share capital	6(13)					
Common stock			2,138,249	11	2,138,249	15
Capital surplus	6(14)		, ,			
Capital surplus			958,734	5	965,034	6
Retained earnings	6(15)					
Legal reserve			718,200	4	695,154	5
Unappropriated retained earnings			643,662	3	390,067	3
Other equity interest						
Other equity interest			342,713	2	217,204	2
Total equity attributable to owners of						
parent			4,801,558	25	4,405,708	31
Total equity			4,801,558	25	4,405,708	31
Significant contingent liabilities and	9					
unrecognised contract commitments						
Significant subsequent events	6(15) and 11					
Total liabilities and equity		\$	19,290,177	100	\$ 14,227,100	100

#### ZENITRON CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME YEARS ENDED DECEMBER 31, 2020 AND 2019 (Expressed in thousands of New Taiwan Dollars, except for earnings per share)

		Year ended December 31					
			2020		2019		
Items	Notes		AMOUNT	%	AMOUNT	%	
Operating Revenue	6(16)	\$	34,401,169	100	\$ 26,992,869	100	
Operating Costs	6(5)	(	32,779,983)(	95)(	25,509,080)	( <u> </u>	
Gross Profit			1,621,186	5	1,483,789	5	
Operating Expenses	6(20)				<u>.</u>		
Selling expenses		(	857,343)(	3)(	812,972)	( 3)	
General and administrative expenses		(	336,866) (	1)(	285,248)	$(\1)$	
Total operating expenses		(	1,194,209)(	4)(	1,098,220)	(-4)	
Opertaing Profit		·	426,977	1	385,569	1	
Non-operating Income and Expenses			,		,,		
Interest income			6,425	-	7,551	-	
Other income	6(17)		74,300	-	74,214	-	
Other gains and losses	6(18)		169,516	-	33,320	-	
Finance costs	6(19)	(	122,162)	- (	193,227)	-	
Total non-operating income and	× /	` <u> </u>	//	`			
expenses			128,079	- (	78,142)	-	
Profit before Income Tax			555,056	1	307,427	1	
Income tax expense	6(21)	(	83,031)	- (	76,846)	-	
Profit for the Year	0(=1)	\$	472,025	`	\$ 230,581	1	
Other Comprehensive Income		Ψ	472,025	1	φ 250,501	1	
Components of other comprehensive income (loss) that will not be reclassified							
to profit or loss	((10)						
Loss on remeasurements of defined	6(12)	<u>ر</u> ب	5 (00)	,	ф <u>147</u>		
benefit plans	(2)	(\$	5,623)	- (	\$ 147)	-	
Unrealised gains from investments in	6(3)						
equity instruments measured at fair value			017 044	1	004 144		
through other comprehensive income	((01)		217,244	1	224,144	-	
Income tax related to components of	6(21)						
other comprehensive income that will not			1 104		2.0		
be reclassified to profit or loss			1,124	-	30	-	
Components of other comprehensive							
income (loss) that will be reclassified to							
profit or loss							
Exchange differences on translation of					51 553		
foreign financial statements		(	75,020)	(	51,752)		
Other Comprehensive Income for the				_			
Year		<u>\$</u> \$	137,725	<u> </u>	\$ 172,275 \$ 402,856		
Total Comprehensive Income		\$	609,750	2	\$ 402,856	1	
Net profit attributable to:							
Owners of the parent		\$	472,025	1	\$ 230,581	1	
Non-controlling interest			-		<u> </u>		
		\$	472,025	1	\$ 230,581	1	
Comprehensive income attributable to:							
Owners of the parent		\$	609,750	2	\$ 402,856	1	
Non-controlling interest			-	-	· , _	-	
C		\$	609,750	2	\$ 402,856	1	
Earnings per Share (in dellars)	6(22)						
Earnings per Share (in dollars)	6(22)	¢		0.01	¢	1 00	
Basic earnings per share		<u>\$</u> \$			<u>\$</u>	1.08	
Diluted earnings per share		\$		2.20	\$	1.08	

#### ZENITRON CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY YEARS ENDED DECEMBER 31, 2020 AND 2019 (Expressed in thousands of New Taiwan Dollars)

		Equity attributable to owners of the parent						
				Retaine	d Earnings	Other Equ	ity Interest	
	Notes	Share capital – common stock	Capital surplus	Legal reserve	Unappropriated retained earnings	Exchange differences on translation of foreign financial statements	Unrealised gains (losses) from financial assets measured at fair value through other comprehensive income	Total equity
Year ended December 31, 2019								
Balance at January 1, 2019		\$ 2,138,249	\$ 965,034	\$ 654,490	\$ 563,767	(\$ 38,919)	\$ 83,731	\$ 4,366,352
Net income for the year		<u>φ 2,150,249</u>	<u>φ 905,054</u>	<u>φ 034,490</u>	$\frac{1}{230,581}$	$(\frac{\phi}{9}, \frac{50, 515}{50, 515})$	φ 05,751	230,581
Other comprehensive income (loss)	6(3)	-	_	-	( 117)	( 51,752)	224,144	172,275
Total comprehensive income (loss)	0(0)				230,464	( 51,752 )	224,144	402,856
Appropriation and distribution of 2018 earnings	6(15)					()		102,050
Legal reserve	0(10)	-	-	40,664	( 40,664)	-	-	_
Cash dividends		-	-		( 363,500)	-	-	( 363,500)
Balance at December 31, 2019		\$ 2,138,249	\$ 965,034	\$ 695,154	\$ 390,067	(\$ 90,671)	\$ 307,875	\$ 4,405,708
Year ended December 31, 2020		<u> </u>	<u> </u>	<u> </u>	<u> </u>	( <u> </u>	<u> </u>	<u> </u>
Balance at January 1, 2020		\$ 2,138,249	\$ 965,034	\$ 695,154	\$ 390,067	(\$ 90,671)	\$ 307,875	\$ 4,405,708
Net income for the year		-	-	-	472,025	<u>-</u> ,	-	472,025
Other comprehensive income (loss)	6(3)	-	-	-	( 4,499)	( 75,020)	217,244	137,725
Total comprehensive income (loss)					467,526	(75,020)	217,244	609,750
Appropriation and distribution of 2019 earnings	6(15)							
Legal reserve		-	-	23,046	( 23,046)	-	-	-
Cash dividends		-	-	-	( 207,600)	-	-	( 207,600)
Cash payment from capital surplus	6(15)	-	( 6,300)	-	-	-	-	( 6,300)
Disposal of investments in equity instruments design	ated at $6(3)$				16 715		10 716	
fair value through other comprehensive income		- -	- -	- -	16,715		( 16,715)	- -
Balance at December 31, 2020		\$ 2,138,249	\$ 958,734	\$ 718,200	\$ 643,662	( <u>\$ 165,691</u> )	\$ 508,404	\$ 4,801,558

#### ZENITRON CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2020 AND 2019 (Expressed in thousands of New Taiwan Dollars)

			Year ended December 31				
	Notes		2020		2019		
CASH FLOWS FROM OPERATING ACTIVITIES							
Profit before tax		\$	555.056	\$	307,427		
Adjustments		ψ	555,050	φ	507,427		
Adjustments to reconcile profit (loss)							
Net gain on financial assets at fair value through profit or loss	6(18)	(	52,030)	(	12,983)		
Expected credit loss (gain)	6(4)	(	12,100	(	6,523)		
Depreciation and amortisation	6(20)		71,700	(	73,937		
Loss (gain) on disposal of property, plant and equipment	6(18)	(	196)		396		
Interest expense	6(19)	<b>`</b>	122.162		193.227		
Interest income		(	6,425)	(	7,551)		
Dividend income	6(17)	ì	26,654)	í	23,782)		
Changes in operating assets and liabilities	0(21)	(	20,001)	<b>`</b>	20,702 )		
Changes in operating assets							
Financial assets at fair value through profit or loss			96,773		9,451		
Notes and accounts receivable		(	2,227,640)		983,210		
Other receivables		ì	19,157)	(	21,528)		
Inventories		ì	2,192,841)	<b>x</b>	1,626,845		
Other current assets		,	30,524		11,214		
Changes in operating liabilities			,		,		
Notes and accounts payable			1,216,988	(	399,894)		
Other payables			123,088	Ì	133,510)		
Other current liabilities			18,232	Ì	5,930 )		
Other non-current liabilities		(	436)		5,403		
Cash (outflow) inflow generated from operations		(	2,278,756)		2,599,409		
Interest received			6,425		7,551		
Interest paid		(	122,972)	(	206,702)		
Income tax paid		Ì	44,787)	Ì	134,807)		
Net cash flows (used in) from operating activities		(	2,440,090)	`	2,265,451		
CASH FLOWS FROM INVESTING ACTIVITIES		`	· · · · · · · · · · · · · · · · · · ·		· · · ·		
Acquisition of financial assets at fair value through other							
comprehensive income		(	74)	(	36,570)		
Proceeds from capital reduction of financial assets at fair value		(	,	· · · · · · · · · · · · · · · · · · ·	00,010 /		
through other comprehensive income			11,392		24,728		
Proceeds from disposal of financial assets at fair value through			,		,		
other comprehensive income			25,892		-		
Acquisition of property, plant and equipment	6(6)	(	13,739)	(	16,615)		
Proceeds from disposal of property, plant and equipment			681		913		
(Increase) decrease in refundable deposits		(	1,138)		1,329		
Increase in other non-current assets		(	2,237)	(	3,042)		
Dividends received			26,654		23,782		
Net cash flows from (used in) investing activities			47,431	(	5,475)		
CASH FLOWS FROM FINANCING ACTIVITIES					· · · · · ·		
Increase (decrease) in short-term loans	6(23)		3,155,795	(	1,868,987)		
Increase (decrease) in short-term notes and bills payable	6(23)		50,025	Ì	99,921)		
Payments of lease liabilities	6(23)	(	42,154)	(	42,776)		
Cash dividends paid	6(15)	(	213,900)	(	363,500)		
Net cash flows from (used in) financing activities			2,949,766	(	2,375,184)		
Effect of exchange rate changes		(	79,444)	(	49,966)		
Net increase (decrease) in cash and cash equivalents		·	477,663	(	165,174)		
Cash and cash equivalents at beginning of year			1,198,560		1,363,734		
Cash and cash equivalents at end of year		\$	1,676,223	\$	1,198,560		
			· · · ·	-	· · ·		

# ZENITRON CORPORATION AND SUBSIDIARIES NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS YEARS ENDED DECEMBER 31, 2020 AND 2019

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

## 1. HISTORY AND ORGANISATION

Zenitron Corporation (the "Company") was incorporated as a company limited by shares in October 1982. The Company has been listed on the Taiwan Stock Exchange and started trading since August 26, 2002. The Company and its subsidiaries (collectively referred herein as the "Group") are primarily engaged in the sales of electrical components.

# 2. <u>THE DATE OF AUTHORISATION FOR ISSUANCE OF THE CONSOLIDATED FINANCIAL</u> <u>STATEMENTS AND PROCEDURES FOR AUTHORISATION</u>

These consolidated financial statements were authorised for issuance by the Board of Directors on March 22, 2021.

# 3. APPLICATION OF NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS

# (1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards ("IFRS") as endorsed by the Financial Supervisory Commission ("FSC") New standards, interpretations and amendments endorsed by the FSC effective from 2020 are as follows:

	Effective date by
	International Accounting
New Standards, Interpretations and Amendments	Standards Board
Amendments to IAS 1 and IAS 8, 'Disclosure initiative-definition of material'	January 1, 2020
Amendments to IFRS 3, 'Definition of a business'	January 1, 2020
Amendments to IFRS 9, IAS 39 and IFRS 7, 'Interest rate	January 1, 2020
benchmark reform' Amendment to IFRS 16, 'Covid-19-related rent concessions'	June 1, 2020 (Note)
Note: Earlier application from January 1, 2020 is allowed by the FSC.	, , , , , ,

Except for the following, the above standards and interpretations have no significant impact to the Group's financial condition and financial performance based on the Group's assessment.

Amendment to IFRS 16, 'Covid-19-related rent concessions'

This amendment provides a practical expedient for lessees from assessing whether a rent concession related to COVID-19, and that meets all the following conditions, is a lease modification:

A. Changes in lease payments result in the revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;

B. Any reduction in lease payments affects only payments originally due on or before June 30, 2021; and

C. There is no substantive change to other terms and conditions of the lease.

Any lease payment changes caused by the rent concessions will be accounted for as variable lease payments during the concession period.

(2) Effect of new issuances of or amendments to IFRSs as endorsed by the FSC but not yet adopted by the Group

New standards, interpretations and amendments endorsed by the FSC effective from 2021 are as follows:

	Effective date by
	International Accounting
New Standards, Interpretations and Amendments	Standards Board
Amendments to IFRS 4, 'Extension of the temporary exemption	January 1, 2021
from applying IFRS 9'	
Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16,	January 1, 2021
'Interest Rate Benchmark Reform - Phase 2'	

The above standards and interpretations have no significant impact to the Group's financial condition and financial performance based on the Group's assessment.

(3) IFRSs issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRSs as endorsed by the FSC are as follows:

	Effective date by
	International Accounting
New Standards, Interpretations and Amendments	Standards Board
Amendments to IFRS 3, 'Reference to the conceptual framework'	January 1, 2022
Amendments to IFRS 10 and IAS 28, 'Sale or contribution of assets	To be determined by
between an investor and its associate or joint venture'	International Accounting
	Standards Board
IFRS 17, 'Insurance contracts'	January 1, 2023
Amendments to IFRS 17, 'Insurance contracts'	January 1, 2023
Amendments to IAS 1, 'Classification of liabilities as current or non-current'	January 1, 2023
Amendments to IAS 1, 'Disclosure of accounting policies'	January 1, 2023
Amendments to IAS 8, 'Definition of accounting estimates'	January 1, 2023
Amendments to IAS 16, 'Property, plant and equipment: proceeds before intended use'	January 1, 2022
Amendments to IAS 37, 'Onerous contracts — cost of fulfilling a contract'	January 1, 2022
Annual improvements to IFRS Standards 2018–2020	January 1, 2022
The above standards and interpretations have no significant impact to the	Group's financial condition

and financial performance based on the Group's assessment.

## 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(1) Compliance statement

The consolidated financial statements of the Group have been prepared in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers", International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the FSC (collectively referred herein as the "IFRSs").

- (2) <u>Basis of preparation</u>
  - A. Except for the following items, the consolidated financial statements have been prepared under the historical cost convention:
    - (a) Financial assets at fair value through profit or loss.
    - (b) Financial assets at fair value through other comprehensive income.
    - (c) Defined benefit liabilities recognised based on the net amount of pension fund assets less present value of defined benefit obligation.
  - B. The preparation of financial statements in conformity with IFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 5.
- (3) Basis of consolidation
  - A. Basis for preparation of consolidated financial statements:
    - (a) All subsidiaries are included in the Group's consolidated financial statements. Subsidiaries are all entities (including structured entities) controlled by the Group. The Group controls an entity when the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Consolidation of subsidiaries begins from the date the Group obtains control of the subsidiaries and ceases when the Group loses control of the subsidiaries.
    - (b) Inter-company transactions, balances and unrealised gains or losses on transactions between companies within the Group are eliminated. Accounting policies of subsidiaries have been adjusted where necessary to ensure consistency with the policies adopted by the Group.
    - (c) Profit or loss and each component of other comprehensive income are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income is attributed to the owners of the parent and to the non-controlling interests even if this results in the noncontrolling interests having a deficit balance.
    - (d) Changes in a parent's ownership interest in a subsidiary that do not result in the parent losing control of the subsidiary (transactions with non-controlling interests) are accounted for as

equity transactions, i.e. transactions with owners in their capacity as owners. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity.

B. Subsidiaries included in the consolidated financial statements:

			Owners	ship (%)	
Name of		Main business	December 31,	December 31,	-
investor	Name of subsidiaries	activities	2020	2019	Description
The Company	Supertronic International	Investment	100.00	100.00	
	Corp. (Supertronic)	business			
The Company	Yo-Teh Investment	Investment	100.00	100.00	Note 1
	Corporation (Yo-Teh)	business			
The Company	Raytronic Corporation	Sales of	100.00	100.00	
	(Raytronic)	electronic			
		components			
The Company	Zenitron (HK) Limited	Sales of	1.47	1.47	
	(Zenitron (HK))	electronic			
		components			
Supertronic	Zenitron (HK)	Sales of	98.53	98.53	
		electronic			
		components			
Supertronic	Zenicom (HK) Limited	Sales of	100.00	100.00	
	(Zenicom (HK))	electronic			
		components			
Zenicom (HK)	Zenicom Electronic	Sales of	-	-	Note 2
	(Shenzhen) Limited	electronic			
	(Zenicom (Shenzhen))	components	100.00	100.00	
Zenitron (HK)	Zenitron (Shanghai)	Sales of	100.00	100.00	
	International Trading Co.,	electronic			
	Ltd. (Zenitron (Shanghai))	components	100.00	100.00	
Zenitron (HK)	Zenitron (Shenzhen)	Sales of	100.00	100.00	
	Technology Co., Ltd. (Zenitron (Shenzhen))	electronic			
Zanitaan (IIV)	(Zenitron (Shenzhen)) Shanghai Zenitron	components Sales of	100.00	100.00	
Zenitron (HK)	Electronic Trading Co., Ltd.		100.00	100.00	
	(Shanghai Zenitron)	components			
Zonitron (IIV)		Sales of	100.00	100.00	
Zenitron (HK)	ZTHC (Shanghai) Co., Ltd. (ZTHC (Shanghai))		100.00	100.00	
	(ZITIC (Shanghai))	computer storage device,			
		providing			
		technical			
		service and			
		sales of related			
		components			

Note 1: Yo-Teh, the subsidiary of the Company reduced its capital, which amounted to \$100,833 on June 30, 2020.

Note 2: Zenicom (Shenzhen) had been liquidated on September 30, 2019.

C. Subsidiaries not included in the consolidated financial statements: None.

D. Adjustments for subsidiaries with different balance sheet dates: None.

E. Significant restrictions: None.

F. Subsidiaries that have non-controlling interests that are material to the Group: None.

## (4) Foreign currency translation

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in NTD, which is the Company's functional and the Group's presentation currency.

A. Foreign currency transactions and balances

- (a) Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are recognised in profit or loss in the period in which they arise.
- (b) Monetary assets and liabilities denominated in foreign currencies at the period end are retranslated at the exchange rates prevailing at the balance sheet date. Exchange differences arising upon re-translation at the balance sheet date are recognised in profit or loss.
- (c) Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognised in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognised in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair value are translated using the historical exchange rates at the dates of the initial transactions.
- (d) All foreign exchange gains and losses are presented in the statement of comprehensive income within 'other gains and losses'.
- B. Translation of foreign operations

The operating results and financial position of all the group entities that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (a) Assets and liabilities for each balance sheet presented are translated at the closing exchange rate at the date of that balance sheet;
- (b) Income and expenses for each statement of comprehensive income are translated at average exchange rates of that period; and
- (c) All resulting exchange differences are recognised in other comprehensive income.
- (5) Classification of current and non-current items
  - A. Assets that meet one of the following criteria are classified as current assets; otherwise they are classified as non-current assets:
    - (a) Assets arising from operating activities that are expected to be realised, or are intended to be

sold or consumed within the normal operating cycle;

- (b) Assets held mainly for trading purposes;
- (c) Assets that are expected to be realised within twelve months from the balance sheet date;
- (d) Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to be exchanged or used to settle liabilities more than twelve months after the balance sheet date.
- B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise they are classified as non-current liabilities:
  - (a) Liabilities that are expected to be settled within the normal operating cycle;
  - (b) Liabilities arising mainly from trading activities;
  - (c) Liabilities that are to be settled within twelve months from the balance sheet date;
  - (d) Liabilities for which the repayment date cannot be extended unconditionally to more than twelve months after the balance sheet date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.
- (6) Financial assets at fair value through profit or loss
  - A. Financial assets at fair value through profit or loss are financial assets that are not measured at amortised cost or fair value through other comprehensive income.
  - B. On a regular way purchase or sale basis, financial assets at fair value through profit or loss are recognised and derecognised using trade date accounting.
  - C. At initial recognition, the Group measures the financial assets at fair value and recognises the transaction costs in profit or loss. The Group subsequently measures the financial assets at fair value, and recognises the gain or loss in profit or loss.
  - D. The Group recognises the dividend income when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.
- (7) Financial assets at fair value through other comprehensive income
  - A. Financial assets at fair value through other comprehensive income comprise equity securities which are not held for trading, and for which the Group has made an irrevocable election at initial recognition to recognise changes in fair value in other comprehensive income.
  - B. On a regular way purchase or sale basis, financial assets at fair value through other comprehensive income are recognised and derecognised using trade date accounting.
  - C. At initial recognition, the Group measures the financial assets at fair value plus transaction costs. The Group subsequently measures the financial assets at fair value:

The changes in fair value of equity investments that were recognised in other comprehensive income are reclassified to retained earnings and are not reclassified to profit or loss following the derecognition of the investment. Dividends are recognised as revenue when the right to receive payment is established, future economic benefits associated with the dividend will flow to the

Group and the amount of the dividend can be measured reliably.

- (8) Accounts and notes receivable
  - A. Accounts and notes receivable entitle the Group a legal right to receive consideration in exchange for transferred goods.
  - B. The short-term accounts and notes receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.
- (9) Impairment of financial assets

For accounts receivable or contract assets that have a significant financing component, at each reporting date, the Group recognises the impairment provision for 12 months expected credit losses if there has not been a significant increase in credit risk since initial recognition or recognises the impairment provision for the lifetime expected credit losses (ECLs) if such credit risk has increased since initial recognition after taking into consideration all reasonable and verifiable information that includes forecasts. On the other hand, for accounts receivable or contract assets that do not contain a significant financing component, the Group recognises the impairment provision for lifetime ECLs.

# (10) Derecognition of financial assets

The Group derecognises a financial asset when one of the following conditions is met:

- A. The contractual rights to receive the cash flows from the financial asset expire.
- B. The contractual rights to receive cash flows of the financial asset have been transferred and the Group has transferred substantially all risks and rewards of ownership of the financial asset.
- C. The contractual rights to receive cash flows of the financial asset have been transferred; however, the Group has not retained control of the financial asset.
- (11) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the moving average method. The item by item approach is used in applying the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the applicable variable selling expenses.

- (12) Property, plant and equipment
  - A. Property, plant and equipment are initially recorded at cost. Borrowing costs incurred during the construction period are capitalised.
  - B. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.
  - C. Land is not depreciated. Other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives. Each part of an item of property, plant, and equipment with a cost that is significant in relation to the total cost of the item must be depreciated separately.

D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each financial year-end. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors', from the date of the change.

The estimated useful lives of property, plant and equipment are as follows:

Buildings and structures	1	~	55 year(s)
Transportation equipment	1	~	5 year(s)
Office equipment	1	~	15 year(s)

(13) Leasing arrangements (lessee) - right-of-use assets/ lease liabilities

- A. Leases are recognised as a right-of-use asset and a corresponding lease liability at the date at which the leased asset is available for use by the Group. For short-term leases or leases of low-value assets, lease payments are recognised as an expense on a straight-line basis over the lease term.
- B. Lease liabilities include the net present value of the remaining lease payments at the commencement date, discounted using the incremental borrowing interest rate. Lease payments are comprised of fixed payments, less any lease incentives receivable.

The Group subsequently measures the lease liability at amortised cost using the interest method and recognises interest expense over the lease term. The lease liability is remeasured and the amount of remeasurement is recognised as an adjustment to the right-of-use asset when there are changes in the lease term or lease payments and such changes do not arise from contract modifications.

- C. At the commencement date, the right-of-use asset is stated at cost comprising the following:
  - (a) The amount of the initial measurement of lease liability;
  - (b) Any lease payments made at or before the commencement date;
  - (c) Any initial direct costs incurred by the lessee; and
  - (d) An estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

The right-of-use asset is measured subsequently using the cost model and is depreciated from the commencement date to the earlier of the end of the asset's useful life or the end of the lease term. When the lease liability is remeasured, the amount of remeasurement is recognised as an adjustment to the right-of-use asset.

(14) Investment property

An investment property is stated initially at its cost and measured subsequently using the cost model. Except for land, investment property is depreciated on a straight-line basis over its estimated useful life of 50 ~ 55 years.

## (15) Impairment of non-financial assets

The Group assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. When the circumstances or reasons for recognising impairment loss for an asset in prior years no longer exist or diminish, the impairment loss is reversed. The increased carrying amount due to reversal should not be more than what the depreciated or amortised historical cost would have been if the impairment had not been recognised.

## (16) Borrowings

Borrowings comprise short-term bank borrowings and other short-term loans.

- (17) Notes and accounts payable
  - A. Accounts payable are liabilities for purchases of raw materials, goods and notes payable are those resulting from operating and non-operating activities.
  - B. The short-term notes and accounts payable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.
- (18) Derecognition of financial liabilities

A financial liability is derecognised when the obligation specified in the contract is either discharged or cancelled or expires.

- (19) Employee benefits
  - A. Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognised as expense in that period when the employees render service.

- B. Pensions
  - (a) Defined contribution plans

For defined contribution plans, the contributions are recognised as pension expense when they are due on an accrual basis. Prepaid contributions are recognised as an asset to the extent of a cash refund or a reduction in the future payments.

- (b) Defined benefit plans
  - i. Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Group in current period or prior periods. The liability recognised in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets. The net defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The rate used to discount is determined by using interest rates of government bonds (at the balance sheet date).

- ii.Remeasurements arising on defined benefit plans are recognised in other comprehensive income in the period in which they arise and are recorded as retained earnings.
- iii. Past service costs are recognised immediately in profit or loss.
- C. Employees' compensation and directors' remuneration
  - Employees' compensation and directors' remuneration are recognised as expense and liability, provided that such recognition is required under legal or constructive obligation and those amounts can be reliably estimated. Any difference between the accrued amounts and the subsequently actual distributed amounts resolved by the shareholders is accounted for as changes in estimates.
- (20) Income tax
  - A. The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or items recognised directly in equity, in which cases the tax is recognised in other comprehensive income or equity.
  - B. The current income tax expense is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.
  - C. Deferred tax is recognised, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated balance sheet. However, the deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.
  - D. Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. At each balance sheet date, unrecognised and recognised deferred tax assets are reassessed.

## (21) <u>Revenue recognition</u>

Sales of goods - agency

- A. The Group is an agency of electronic components. Sales are recognised when control of the products has transferred, being when the products are delivered to the customer, the customer has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the acceptance of the products. Delivery occurs when the products have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the customer, and either the customer has accepted the products in accordance with the sales contract, or the Group has objective evidence that all criteria for acceptance have been satisfied. As the time interval between the transfer of committed goods or service and the payment of customer does not exceed one year, the Group does not adjust the transaction price to reflect the time value of money.
- B. A receivable is recognised when the goods are delivered as this is the timing based on trade terms that the consideration is unconditional because only the passage of time is required before the payment is due.
- (22) Operating segments

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Company's chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors that makes strategic decisions.

# 5. CRITICAL ACCOUNTING JUDGEMENTS, ESTIMATES AND KEY SOURCES OF

## ASSUMPTION UNCERTAINTY

The preparation of these consolidated financial statements requires management to make critical judgements in applying the Group's accounting policies and make critical assumptions and estimates concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. Such assumptions and estimates have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year; and the related information is addressed below:

(1) Valuation of allowance for uncollectible accounts receivable

The assessment of accounts receivable impairment relies on the Company's judgement and assumption about the recoverable amount of the accounts receivable in the future, taking into account various factors such as client's financial status, the Company's internal credit rating, transaction history, current economic condition and others which might affect the client's repayment ability. Where there is suspicion of recoverability, the Company needs to assess the possible recoverable amount and recognise reasonable allowance. The assessment of impairment depends on reasonable expectation about future events on the basis of the conditions existing at the balance sheet date. The estimation may differ from the actual result and may lead to significant changes.

## (2) Evaluation of inventories

As inventories are stated at the lower of cost and net realisable value, the Group must determine the net realisable value of inventories on balance sheet date using judgements and estimates. Due to the rapid technology innovation, the Group evaluates the amounts of normal inventory consumption, obsolete inventories or inventories without market selling value on balance sheet date, and writes down the cost of inventories to the net realisable value. Such an evaluation of inventories is principally based on the demand for the products within the specified period in the future. Therefore, there might be material changes to the evaluation.

## 6. DETAILS OF SIGNIFICANT ACCOUNTS

(1) Cash and cash equivalents

	December 31, 2020		December 31, 2019	
Cash on hand and revolving funds	\$	944	\$	1,792
Checking accounts and demand deposits		1,446,046		906,232
Time deposits		229,233		290,536
	\$	1,676,223	\$	1,198,560

A. The Group transacts with a variety of financial institutions all with high credit quality to disperse credit risk, so it expects that the probability of counterparty default is remote.

B. The Group has no cash and cash equivalents pledged to others.

## (2) Financial assets at fair value through profit or loss

	December 31, 2020		Decen	nber 31, 2019
Current items				
Financial assets mandatorily measured at fair				
value through profit or loss				
Listed stocks	\$	45,927	\$	85,097
Unlisted stocks		-		28,598
Emerging stocks		1,163		1,130
		47,090		114,825
Valuation adjustments	(	21,783)	(	44,775)
	\$	25,307	\$	70,050

A. The Group recognised net profit amounting to \$52,030 and \$12,983 on financial assets at fair value through profit or loss for the years ended December 31, 2020 and 2019, respectively.

B. The Group acquired disposal proceeds amounting to \$76,182 from disposing Fresco Logic Inc. in the second quarter of 2020. In accordance with the trading contract, part of the disposal proceeds amounting to US\$ 303 thousand will be set aside for any pending expenses, and the remaining amount will be received by the Group one year after the trade date. The Group has not yet recognised such gain on disposal based on the assessment of IAS 37.

C. The Group has no financial assets at fair value through profit or loss pledged to others as collateral.

D. Information relating to financial assets at fair value through profit or loss is provided in Note 12(3).

### (3) Financial assets at fair value through other comprehensive income

	Dec	December 31, 2020		December 31, 2019	
Current items					
Equity instruments					
Listed stocks	\$	347,990	\$	357,168	
Emerging stocks		2,462		2,388	
		350,452		359,556	
Valuation adjustment		508,404		307,875	
-	\$	858,856	\$	667,431	
Non-current items					
Equity instruments					
Unlisted stocks	\$	95,894	\$	110,509	

A. The Group has elected to classify stock investments with steady dividend income as financial assets at fair value through other comprehensive income. The fair value of such investments amounted to \$954,750 and \$777,940 as at December 31, 2020 and 2019, respectively. Without considering any collateral held or other credit enhancements, until the end of the reporting period, the maximum credit risk in relation to the financial loss arising from unsatisfied performance obligation of the counterparties is the carrying amount of financial assets.

- B. Aiming to adjust strategic investment, the Group sold \$25,892 stock investment at fair value resulting in cumulative gain on disposal of \$16,715 during the year ended December 31, 2020.
- C. Amounts recognised in other comprehensive income in relation to the financial assets at fair value through other comprehensive income are listed below:

		iber 31		
	2020		2019	
Equity instruments at fair value through other				
comprehensive income				
Fair value change recognised in other				
comprehensive income	\$	217,244	\$	224,144
Cumulative gains reclassified to retained				
earnings due to derecognition	( <u>\$</u>	16,715)	\$	_

- D. The Group has no financial assets at fair value through other comprehensive income pledged to others as collateral.
- E. Information relating to fair value of financial assets at fair value through other comprehensive income is provided in Note 12(3).

#### (4) Notes and accounts receivable

	Dece	mber 31, 2020	December 31, 2019		
Notes receivable	\$	220,785	\$	247,446	
Accounts receivable	\$	9,255,767	\$	7,002,403	
Less: Allowance for uncollectible accounts	(	109,107)	(	97,944)	
	\$	9,146,660	\$	6,904,459	

- A. The Group uses historical experience and takes into consideration the customers' historical default records, current financial conditions and economic conditions of the industry to estimate expected loss rate in recognising loss allowance. In addition, the Group provides for adequate allowance for uncollectible accounts from individual customers where there is an indication that they are impaired based on specific identification or a credit impairment actually occurred and the customers did not provide any collateral.
- B. The ageing analysis of accounts and notes receivable is as follows:

	December 31, 2020					December 31, 2020					
	Accounts		Notes		Accounts			Notes			
	1	receivable		receivable		receivable	receivable				
Not past due	\$	8,688,643	\$	220,785	\$	6,437,642	\$	247,446			
Up to 30 days		301,830		-		243,239		-			
31 to 90 days		187,497		-		241,050		-			
Over 90 days		77,797		-		80,472		-			
	\$	9,255,767	\$	220,785	\$	7,002,403	\$	247,446			

The above ageing analysis was based on past due date.

- C. The Group applies the simplified approach using the provision matrix based on the loss rate methodology to estimate expected credit loss.
- D. The Group adjusts historical and timely information to assess the default possibility of accounts receivable, contract assets and lease payments receivable. On December 31, 2020 and 2019, the provision matrix and loss rate methodology are as follows:

	N	ot past due		Jp to 30 vs past due	day	31~90 ys past due	Over 90 days past due		_	Total	
December 31, 2020 Expected loss rate Total accounts	0.1	11%-0.44%	0.1	1%-2.5%	0.1	1%-100%	0.11	%-100%			
receivable	\$	8,688,643	\$	301,830	\$	187,497	\$	77,797	\$	9,255,767	
	N	ot past due		Jp to 30 vs past due	day	31~90 Over 90 ys past due days past du				Total	
December 31, 2019 Expected loss rate Total accounts		0.3%		0.3%		0.3%	53.6	%-100%			
receivable	\$	6,437,642	\$	243,239	\$	241,050	\$	80,472	\$	7,002,403	

E. Movements in relation to the Group applying the simplified approach to provide loss allowance for accounts receivable are as follows:

	2020		2019		
	Accou	nts receivable	Accounts receivable		
At January 1	\$	97,944	\$	110,287	
Provision for (reversal of) impairment loss		12,100	(	6,523)	
Write-offs	(	480)	(	4,734)	
Effect of foreign exchange	(	457)	(	1,086)	
At December 31	\$	109,107	\$	97,944	

- F. As of December 31, 2020, December 31, 2019 and January 1, 2019, the balances of receivables (including notes receivable) from contracts with customers amounted to \$9,476,552, \$7,249,849 and \$8,238,879, respectively. Without considering any collateral held or other credit enhancements, until the end of the reporting period, the maximum credit risk in relation to the financial loss arising from unsatisfied performance obligation of the counterparties is the carrying amount of financial assets.
- G. Transferred financial assets that are derecognised in their entirety

The Group entered into a factoring agreement with financial institutions to sell its accounts receivable. Under the agreement, the Group is not obligated to bear the default risk of the accounts receivable but is liable for the losses incurred on any business dispute. The Group meets the condition of financial assets derecognition as it did not provide other collaterals except for issuing a promissory note equal to the facility as the collateral. The Group does not have any continuing involvement in the transferred accounts receivable. Thus, the Group derecognised the transferred accounts receivable, and the related information is as follows:

				December	r 31,	2020				
Purchaser of accounts receivable		Accounts receivable transferred		mount cognised		Amou advane			nt available advance	Interest rate of e amount advanced
Chang Hwa Bank Bank SinoPac	\$	1,564,867 217,716	\$	1,564,867 206,831 Decembe	\$ r 31.	20	64,867 )6,831	\$	- 10,885	0.9170 1.1070
Purchaser of account receivable Chang Hwa Bank	nts	Accounts rece transferred (a derecognis \$ 1	mount	Amount \$		anced 88,511		ount ava or advan		Interest rate of amount advanced 2.94%~3.31%

- H. Transferred financial assets that are not derecognised in their entirety
  - (a) The Group entered into a factoring agreement with Chang Hwa Bank to sell its accounts receivable. Under the agreement, the Group transferred the entire accounts receivable and is obligated to provide partial guarantees for the default risk of the transferred accounts receivable. Therefore, the Group did not derecognise these accounts receivable. Related

advanced payments are recorded under short-term borrowings. As of December 31, 2020, the related information on accounts receivable that were sold but had not reached maturity is as follows:

	Decemb	er 31, 2020		
Accounts receivable transferred	\$	427,312		
Amount advanced	USD 15,0	USD 15,000 thousand		

- (b) There were no transferred financial assets that are not derecognised in their entirety on December 31, 2019.
- I. Information relating to credit risk of accounts receivable and notes receivable is provided in Note 12(2).

(5) Inventories

			Dec	cember 31, 2020				
	Allowance for							
	_	Cost	V	aluation loss		Book value		
Merchandise inventories	\$	6,233,422	(\$	412,900)	\$	5,820,522		
Inventories in transit		556,990		_		556,990		
	\$	6,790,412	(\$	412,900)	\$	6,377,512		
			Dec	cember 31, 2019				
			A	Allowance for				
		Cost		aluation loss		Book value		
Merchandise inventories	\$	4,410,597	(\$	330,834)	\$	4,079,763		
Inventories in transit		104,908				104,908		
	\$	4,515,505	(\$	330,834)	\$	4,184,671		

The cost of inventories recognised as expense for the year:

	Year ended December 31						
		2020	_	2019			
Cost of goods sold	\$	32,640,551	\$	25,388,134			
Loss on decline in market value		139,432		120,946			
	\$	32,779,983	\$	25,509,080			

# (6) Property, plant and equipment

Land         structures         equipment         equipment         Total           At January 1, 2020         Cost         \$ 252,592 \$ 408,193 \$ 52,602 \$ 110,365 \$ 823,752           Accumulated depreciation         - (256,041) (35,212) (83,299) (374,552)	
Cost         \$ 252,592         \$ 408,193         \$ 52,602         \$ 110,365         \$ 823,752           Accumulated depreciation         -         (256,041)         (35,212)         (83,299)         (374,552)	
Accumulated depreciation ( 256,041) ( 35,212) ( 83,299) ( 374,552	At January 1, 2020
	Cost
	Accumulated depreciation
<u>\$ 252,592</u> <u>\$ 152,152</u> <u>\$ 17,390</u> <u>\$ 27,066</u> <u>\$ 449,200</u>	
2020	<u>2020</u>
Opening net book amount as at	Opening net book amount as at
January 1 \$ 252,592 \$ 152,152 \$ 17,390 \$ 27,066 \$ 449,200	January 1
Additions 7,888 5,851 13,739	Additions
Disposals ( 330) ( 155) ( 485	Disposals
Depreciation charge - ( 8,091) ( 5,065) ( 9,809) ( 22,965	Depreciation charge
Net exchange differences         -         569         27         (         81)         515	Net exchange differences
Closing net book amount as at	Closing net book amount as at
December 31 $$ 252,592$ $$ 144,630$ $$ 19,910$ $$ 22,872$ $$ 440,004$	December 31
At December 31, 2020	At December 31, 2020
Cost \$ 252,592 \$ 409,175 \$ 51,828 \$ 113,366 \$ 826,961	Cost
Accumulated depreciation _ ( 264,545) ( 31,918) ( 90,494) ( 386,957	Accumulated depreciation
\$ 252,592 \$ 144,630 \$ 19,910 \$ 22,872 \$ 440,004	-

		Bui	ldings and	Trar	nsportation	(	Office		
	Land	st	ructures	eq	luipment	equ	uipment		Total
At January 1, 2019									
Cost	\$ 252,592	\$	410,892	\$	54,478	\$	116,447	\$	834,409
Accumulated depreciation	 -	(	248,422)	()	37,293)	()	88,387) (	(	374,102)
	\$ 252,592	\$	162,470	\$	17,185	\$	28,060	\$	460,307
<u>2019</u>									
Opening net book amount as at									
January 1	252,592		162,470		17,185		28,060		460,307
Additions	-		-		6,493		10,122		16,615
Disposals	-		-	(	924)	(	385) (	(	1,309)
Depreciation charge	-	(	8,532)	(	5,290)	(	10,465) (	(	24,287)
Net exchange differences	 -	(	1,786)	()	74)	()	266) (	(	2,126)
Closing net book amount as at									
December 31	\$ 252,592	\$	152,152	\$	17,390	\$	27,066	\$	449,200
<u>At December 31, 2019</u>									
Cost	\$ 252,592	\$	408,193	\$	52,602	\$	110,365	\$	823,752
Accumulated depreciation	 -	(	256,041)	(	35,212)	(	83,299) (	(	374,552)
	\$ 252,592	\$	152,152	\$	17,390	\$	27,066	\$	449,200

### (7) Lease arrangements – lessee

	Decemb	December 31, 2019		
Right-of-use assets: Buildings and structures	\$	98,306	\$	21,563
Lease liabilities:				
Current	\$	40,234	\$	20,499
Non-current		59,073		1,216
	\$	99,307	\$	21,715

A. The Group leases various assets including buildings. Rental contracts are typically made for periods of 1 to 3 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose covenants, but leased assets may not be used as security for borrowing purposes.

B. Short-term leases with a lease term of 12 months or less comprise transportation equipment, buildings and structures. Low-value assets comprise office equipment. Right-of-use asset and lease liabilities were not recognised for these leases.

C. The depreciation charges on right-of-use assets are as follows:

		Year ended December 31				
	2020			2019		
Buildings and structures	\$	44,026	\$	44,513		

D. For the years ended December 31, 2020 and 2019, the additions to right-of-use assets were \$120,324 and \$2,181, respectively.

E. Except for the depreciation charge, the information on profit or loss in relation to lease contracts is as follows:

	Year ended December 31				
	2020			2019	
Items affecting profit or loss					
Interest expense on lease liabilities	\$	2,195	\$	1,278	
Expense on short-term leases and leases of					
low-value assets		13,534		15,904	

- F. For the years ended December 31, 2020 and 2019, the Group's total cash outflow for leases were \$57,883 and \$61,451, respectively.
- G. The Group has applied the practical expedient to "Covid-19-related rent concessions", and recognised the gain from changes in lease payments arising from the rent concessions amounting to \$1,435 by increasing other income for the year ended December 31, 2020.

## (8) <u>Lease arrangements – lessor</u>

For the years ended December 31, 2020 and 2019, the Group recognised rent income in the amounts of \$6,886 and \$6,895, respectively, based on the operating lease agreement, which does not include variable lease payments.

(9) Investment property

		Land		Buildings		Total
January 1, 2020						
Cost	\$	32,466	\$	29,941	\$	62,407
Accumulated depreciation						
and impairment	(	15,410)		9,418)	(	24,828)
	\$	17,056	\$	20,523	\$	37,579
<u>2020</u>						
Opening net book amount	¢	17.056	¢	20,522	¢	27 570
as at January 1	\$	17,056	\$	20,523	\$	37,579
Depreciation charge		-	(	543)	(	543)
Closing net book amount	¢	17.056	¢	10.000	¢	27.026
as at December 31	\$	17,056	\$	19,980	\$	37,036
D 1 21 2020						
December 31, 2020 Cost	\$	22 466	\$	29,941	\$	62 407
	Φ	32,466	Φ	29,941	φ	62,407
Accumulated depreciation and impairment	(	15,410)	(	9,961)	(	25,371)
and impairment	\$	17,056	\$	· · · · ·	\$	37,036
	φ	17,030	φ	19,980	φ	57,030
		Land		Buildings		Total
January 1, 2019						
Cost	\$	Land 32,466	\$	Buildings 29,941	\$	Total 62,407
Cost Accumulated depreciation	\$	32,466		29,941	\$	62,407
Cost	(	32,466 15,410)	(	29,941 8,874)	(	62,407 24,284)
Cost Accumulated depreciation and impairment	\$ (	32,466		29,941	\$ (	62,407
Cost Accumulated depreciation and impairment	(	32,466 15,410)	(	29,941 8,874)	(	62,407 24,284)
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book	(	32,466 <u>15,410</u> ) <u>17,056</u>	(	29,941 8,874) 21,067	(	62,407 24,284) 38,123
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1	(	32,466 15,410)	(	29,941 <u>8,874)</u> <u>21,067</u> 21,067	(	62,407 24,284) 38,123 38,123
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge	(	32,466 <u>15,410</u> ) <u>17,056</u>	(	29,941 8,874) 21,067	(	62,407 24,284) 38,123
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount	(	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u>	(	29,941 <u>8,874)</u> <u>21,067</u> 21,067 <u>544)</u>	(	62,407 24,284) 38,123 38,123 544)
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge	(	32,466 <u>15,410</u> ) <u>17,056</u>	(	29,941 <u>8,874)</u> <u>21,067</u> 21,067	(	62,407 24,284) 38,123 38,123
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount as at December 31	(	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u>	(	29,941 <u>8,874)</u> <u>21,067</u> 21,067 <u>544)</u>	(	62,407 24,284) 38,123 38,123 544)
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount	(\$\$	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u> <u>17,056</u>	(	29,941 <u>8,874)</u> <u>21,067</u> 21,067 <u>544)</u> <u>20,523</u>	(	62,407 24,284) 38,123 38,123 544) 37,579
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount as at December 31 <u>December 31, 2019</u>	(	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u>	(	29,941 <u>8,874)</u> <u>21,067</u> 21,067 <u>544)</u>	(\$\$\$\$\$	62,407 24,284) 38,123 38,123 544)
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount as at December 31 <u>December 31, 2019</u> Cost	(\$\$	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u> <u>17,056</u>	(	29,941 <u>8,874)</u> <u>21,067</u> 21,067 <u>544)</u> <u>20,523</u>	(\$\$\$\$\$	62,407 24,284) 38,123 38,123 544) 37,579
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount as at December 31 <u>December 31, 2019</u> Cost Accumulated depreciation	(\$\$	32,466 <u>15,410</u> ) <u>17,056</u> <u>17,056</u> <u>17,056</u> <u>32,466</u>	(	29,941 <u>8,874)</u> <u>21,067</u> 21,067 <u>544)</u> 20,523 29,941	(\$\$\$\$	62,407 <u>24,284</u> ) <u>38,123</u> <u>38,123</u> <u>544</u> ) <u>37,579</u> 62,407

A. Rental income from investment property and direct operating expenses arising from investment property are shown below:

		: 31		
		2020		2019
Rental revenue from investment property	\$	2,546	\$	2,546
Direct operating expenses arising from the				
investment property that generated rental				
income during the year	\$	543	\$	544

- B. The fair value of the investment property held by the Group was \$95,101 and \$91,476 as of December 31, 2020 and 2019, respectively, which were based on the trading prices of nearby areas.
- C. Refer to Note 8 for further information on investment property pledged to others as collateral.
- (10) <u>Short-term borrowings</u>

	Dece	December 31, 2019		
Unsecured borrowings	\$	8,668,103	\$	5,512,308
Interest rate range	0.64%~4.25%			1%~4.79%

- A. For the years ended December 31, 2020 and 2019, the interest expense recognised in profit or loss amounted to \$106,397 and \$165,125, respectively.
- B. As of December 31, 2020 and 2019, the Group provided collaterals for the financing facility of short-term borrowings and issued guaranteed notes as collateral in the amount of \$15,271,888 and \$15,441,663, respectively.
- (11) Short-term notes and bills payable

	De	cember 31, 2020	December 31, 2019		
Short-term notes and bills payable	\$	550,000	\$	500,000	
Discount on short-term notes and bills payable	()	494)	(	519)	
	\$	549,506	\$	499,481	
Coupon rate		1%~1.2%		1%~1.2%	

The abovementioned commercial paper was secured by financial institutions.

- (12) Pensions
  - A. (a) The Company has a defined benefit pension plan in accordance with the Labor Standards Act, covering all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company contributes monthly an amount equal to 2% of the employees' monthly salaries and wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee.

(b) The amounts recognised in the balance sheet are as follows:

	Decen	nber 31, 2020	Decen	ber 31, 2019
Present value of defined benefit obligations	\$	84,217	\$	80,044
Fair value of plan assets	()	18,965)	()	19,246)
Net defined benefit liability	\$	65,252	\$	60,798

(c) Movements in net defined benefit liabilities are as follows:

,	Present value of defined benefit obligations			Fair value of plan assets		Net defined benefit liability
2020						
Balance at January 1	(\$	80,044)	\$	19,246	(\$	60,798)
Past service cost		1,444		-		1,444
Interest (expense) income	(	592)		137	(	455)
	(	79,192)	_	19,383	(	59,809)
Remeasurements:						
Return on plan assets		-		632		632
Change in demographic						
assumptions	(	465)		-	(	465)
Change in financial assumptions	(	3,702)		-	(	3,702)
Experience adjustments	(	2,088)	_	_	(	2,088)
	(	6,255)		632	(	5,623)
Paid pension		1,230	(	1,230)		-
Pension fund contribution		_	_	180	_	180
Balance at December 31	(\$	84,217)	\$	18,965	(\$	65,252)
		resent value of efined benefit obligations	_	Fair value of plan assets	_1	Net defined benefit liability
<u>2019</u>	(ტ	70 4(4)	ሰ	10.024	(۴	$\langle 0, 220 \rangle$
Balance at January 1	(\$	78,464)	\$	,	(\$	60,230)
Interest (expense) income	(	775)	-	174	(	601)
D	(	79,239)	-	18,408	(	60,831)
Remeasurements:				(50		(50
Return on plan assets		-		658		658
Change in demographic assumptions		9		-		9
Change in financial assumptions	(	2,017)		-	(	2,017)
Experience adjustments		1,203	_	-	_	1,203
	(	805)	_	658	(	147)
Pension fund contribution		_		180		180
Balance at December 31	( <u>\$</u>	80,044)	\$	19,246	( <u>\$</u>	60,798)

- (d) The Bank of Taiwan was commissioned to manage the Fund of the Company's defined benefit pension plan in accordance with the Fund's annual investment and utilisation plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilisation of the Labor Retirement Fund" (Article 6: The scope of utilisation for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-thecounter, or private placement equity securities, investment in domestic or foreign real estate securitisation products, etc.). With regard to the utilisation of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorized by the Regulator. The Company has no right to participate in managing and operating that fund and hence the Company is unable to disclose the classification of plan assets fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2020 and 2019 is given in the Annual Labor Retirement Fund Utilisation Report announced by the government.
- (e) The principal actuarial assumptions used were as follows:

	Year ended I	December 31
	2020	2019
Discount rate	0.30%	0.75%
Future salary increases	2.00%	2.00%

Assumptions regarding future mortality experience are set based on actuarial advice in accordance with statistics and experience of the 5th Taiwan Standard Ordinary Experience Mortality Table.

Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis was as follows:

	Discount rate				Future salary increases			
	Increa	use 0.25%	Deci	ease 0.25%	Incre	ase 0.25%	Deci	rease 0.25%
December 31, 2020								
Effect on present value of defined benefit obligation	(\$	2,061)	\$	2,139	\$	2,097	( <u>\$</u>	2,032)
December 31, 2019								
Effect on present value of defined benefit obligation	(\$	2,016)	\$	2,095	\$	2,064	( <u>\$</u>	1,997)

The sensitivity analysis above is based on one assumption which changed while the other conditions remain unchanged. In practice, more than one assumption may change all at once. The method of analysing sensitivity and the method of calculating net pension liability in the balance sheet are the same.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period.

- (f) Expected contributions to the defined benefit pension plan of the Group for the year ending December 31, 2021 amount to \$180.
- (g) As of December 31, 2020, the weighted average duration of the retirement plan is 9 years. The analysis of timing of the future pension payment was as follows:

Within 1 year	\$ 2,421
1-2 year(s)	3,767
2-5 years	20,562
Over 5 years	59,483
	\$ 86,233

- B. (a) Effective July 1, 2005, the Company has established a defined contribution pension plan (the "New Plan") under the Labor Pension Act (the "Act"), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company contributes monthly an amount not lower than 6% of the employees' monthly salaries and wages to the employees' individual pension accounts at the Bureau of Labor Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment. The pension costs under the defined contribution pension plans of the Group for the years ended December 31, 2020 and 2019 were \$14,710 and \$14,540, respectively.
  - (b) The overseas subsidiaries, Zenitron (HK) Limited, Zenitron (Shanghai) International Trading Co., Ltd, Zenitron (Shenzhen) Technology Co. Ltd., ZTHC (Shanghai) Co., Ltd., Zenicom Electronic (Shenzhen) Limited and Shanghai Zenitron Electronic Trading Co., Ltd, have a defined contribution plan. Monthly contributions to an independent fund administered by the government in accordance with the local pension regulations are based on a certain percentage of employees' monthly salaries and wages. Other than the monthly contributions, aforementioned companies have no further obligations. For the years ended December 31, 2020 and 2019, the amount of pension expenses that were recognised were \$3,880 and \$29,674, respectively.
- C. The overseas subsidiaries, Supertronic International Corp., Zenicom (HK) Limited and domestic subsidiaries, Yo-Teh Investment Corporation and Raytronic Corporation, have no employees, thus, they have no pension plan.

## (13) Share capital

- A. As of December 31, 2020, the Company's authorised capital was \$3,500,000, consisting of 350 million shares of ordinary stock (including 20 million shares reserved for employee stock options), and the paid-in capital was \$2,138,249 with a par value of \$10 (in dollars) per share.
- B. As of December 31, 2020 and 2019, the beginning and ending number of outstanding shares were both 213,825 thousand shares.
- (14) Capital surplus

Pursuant to the R.O.C. Company Act, capital surplus arising from paid-in capital in excess of par value on issuance of common stocks and donations can be used to cover accumulated deficit or to

issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the R.O.C. Securities and Exchange Act requires that the amount of capital surplus to be capitalised mentioned above should not exceed 10% of the paid-in capital each year. However, capital surplus should not be used to cover accumulated deficit unless the legal reserve is insufficient.

- (15) Retained earnings \ events after the balance sheet date
  - A. In accordance with the Company's Articles of Incorporation, the current year's earnings, if any, shall first be used to pay all taxes and offset prior years' operating losses and then 10% of the remaining amount shall be set aside as legal reserve, and setting aside or reversal of special reserve in accordance with related laws, if any. The remaining earnings are the distributable earnings for the year.
  - B. Dividend policy:
    - (a) The distribution of dividends shall be above 50% of the current year's distributable earnings and the cash dividends distributed shall not be lower than 20% of the current actual earnings distributed.
    - (b) The Board of Directors is authorised to distribute all or part of the dividends and bonus in cash through a resolution adopted by a majority vote at a meeting of the Board of Directors attended by two-thirds of the total number of directors which shall be reported to the shareholders during their meeting.
    - (c) When the Company has no deficit, the Board of Directors is authorised to distribute all or part of the legal reserve (for the part that exceeds 25% of paid-in capital) and capital surplus if it meets the requirements under the Company Act in cash through a resolution adopted by a majority vote at a meeting of the Board of Directors attended by two-thirds of the total number of directors which shall be reported to the shareholders during their meeting.
  - C. Except for covering accumulated deficit or issuing new stocks or cash to shareholders in proportion to their share ownership, the legal reserve shall not be used for any other purpose. The use of legal reserve for the issuance of stocks or cash to shareholders in proportion to their share ownership is permitted, provided that the distribution of the reserve is limited to the portion in excess of 25% of the Company's paid-in capital.
  - D. In accordance with the regulations, the Company shall set aside special reserve from the debit balance on other equity items at the balance sheet date before distributing earnings. When debit balance on other equity items is reversed subsequently, the reversed amount could be included in the distributable earnings.
  - E. The appropriations of 2019 and 2018 earnings as resolved by the shareholders on June 12, 2020 and June 12, 2019, respectively are as follows:

	 20			2018			
		Dividend per share and					ividend per share and
	 Amount	cash distributed			Amount	cas	sh distributed
Legal surplus	\$ 23,046			\$	40,664		
Cash dividends	 207,600	\$	0.9708		363,500	\$	1.70
	\$ 230,646			\$	404,164		

(a) The distribution of 2019 and 2018 earnings were as follows:

- (b) For the year ended December 31, 2019, the cash payment from capital surplus was \$0.0294 per share, totaling \$6,300.
- F. Events after the balance sheet date

On March 22, 2021, the Company's Board of Directors proposed the distribution of 2020 earnings as follows:

	 2020				
	 Amount		d per share distributed		
Legal surplus	\$ 48,424				
Cash dividends	 406,300	\$	1.90		
	\$ 454,724				

The aforementioned distribution of 2020 earnings has not yet been resolved by the shareholders. (16) <u>Operating revenue</u>

	Year ended December 31					
		2020	2019			
Revenue from contracts with customers	\$	34,401,169	\$	26,992,869		

The Group derives revenue from the transfer of goods at a point in time in the following geographical regions:

Year ended				
December 31, 2020	 China	 Taiwan	 Others	 Total
Revenue from external customer contracts	\$ 30,326,197	\$ 3,301,677	\$ 773,295	\$ 34,401,169
Year ended December 31, 2019	China	Taiwan	Others	Total
Revenue from external customer contracts	\$ 22,669,586	\$ 3,874,510	\$ 448,773	\$ 26,992,869

### (17) Other income

	Year ended	Year ended December 31				
	2020		2019			
Rent income	6,886		6,895			
Advertising income	13,131		11,100			
Dividend income	26,654		23,782			
Other income	27,629		32,437			
	\$ 74,300	\$	74,214			

### (18) Other gains and losses

		Year ended December 31							
		2020	2019						
Foreign exchange gains	\$	117,400 \$	19,792						
Gains on financial assets at fair value through									
profit or loss		52,030	12,983						
Gains (losses) on disposals of property, plant									
and equipment		196 (	396)						
Others	(	110)	941						
	\$	169,516 \$	33,320						

(19) Finance costs

	 Year ended December 31					
Interest expense	2020		2019			
	\$ 106,397	\$	165,125			
Other interest expense	 15,765		28,102			
	\$ 122,162	\$	193,227			

### (20) Expenses by nature

	Year ended December 31							
		2020		2019				
Employee benefit expense								
Salary expenses	\$	636,883	\$	528,961				
Labour and health insurance fees		36,331		41,903				
Pension costs		17,601		44,815				
Other personnel expenses		33,504		33,287				
Depreciation		67,534		69,344				
Amortisation		4,166		4,593				

A. In accordance with the Articles of Incorporation of the Company, a ratio of distributable profit of the current year, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall be 3%~12% for employees' compensation and shall not be higher than 3% for directors' remuneration.

B. The Company's directors' remuneration and employees' compensation accounted as operating expenses were as follows:

	Year ended December 31						
Directors' remuneration		2019					
	\$	15,000	\$	6,000			
Employees' compensation		18,000		9,000			
	\$	33,000	\$	15,000			

- C. For the year ended December 31, 2020, the employees' compensation and directors' remuneration were estimated and accrued based on a certain percentage of distributable profit of current year as of the end of reporting period.
- D. The employees' compensation of \$9,000 and directors' remuneration of \$6,000 for 2019 were resolved by the Board of Directors and were in agreement with those amounts recognised in the 2019 financial statements.
- E. Information about employees' compensation and directors' remuneration of the Company as resolved at the meeting of the Board of Directors will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.

### (21) Income taxes

- A. Income tax expense
  - (a) Components of income tax expense:

	Year ended December 31						
	2020			2019			
Current tax:							
Currrent tax on profits for the year	\$	99,075	\$	78,339			
Prior year income tax (over)							
underestimation	(	2,473)		12,052			
Total current tax		96,602		90,391			
Deferred tax:							
Origination and reversal of temporary							
differences	(	13,571) (		13,545)			
Total deferred tax	(	13,571) (		13,545)			
Income tax expense	\$	83,031	\$	76,846			

(b) The income tax (charge)/credit relating to components of other comprehensive income is as follows:

	Year ended December 31				
		2020		2019	
Remeasurement of defined benefit obligations	\$	1,124	\$		30

B. Reconciliation between income tax expense and accounting profit:

	Year ended December 31						
		2020	2019				
Tax calculated based on profit before tax and statutory tax rate	\$	179,747	\$	81,906			
Effects from items disallowed by tax regulation	(	94,243)	(	17,112)			
Prior year income tax overestimation	(	2,473)	(	12,052)			
Income tax expense	\$	83,031	\$	52,742			

C. Amounts of deferred tax assets or liabilities as a result of temporary differences are as follows:

		2020							
		Recognised in							
						other			
			Rec	ognised in	com	prehensive			
	J	anuary 1	pro	ofit or loss	i	ncome	De	cember 31	
Deferred tax assets									
(liabilities):									
Unrealised loss on valuation									
loss and slow-moving									
inventories	\$	38,102	\$	11,767	\$	-	\$	49,869	
Unrealised loss on doubtful									
debts		4,346		1,090		-		5,436	
Unpaid salary		2,010		714		-		2,724	
Unrealised actuarial loss on									
defined benefit plan		4,351		-		1,124		5,475	
Share of profit of									
subsidiaries accounted for	,						,		
using equity method	(	114,468)		-		-	(	114,468)	
	(\$	65,659)	\$	13,571	\$	1,124	(\$	50,964)	

		2019							
		Recognised in							
						other			
			Re	cognised in	co	mprehensive			
	Ja	anuary 1	pr	ofit or loss		income	De	ecember 31	
Deferred tax assets									
(liabilities):									
Unrealised loss on valuation									
loss and slow-moving									
inventories	\$	23,918	\$	14,184	\$	-	\$	38,102	
Unrealised loss on doubtful									
debts		5,105	(	759)		-		4,346	
Unpaid salary		1,890		120		-		2,010	
Unrealised actuarial loss on									
defined benefit plan		4,321		-		30		4,351	
Share of profit of									
subsidiaries accounted for	,	114 4(0)					,	114 4(0)	
using equity method	(	114,468)			<u> </u>	-	(	114,468)	
	( <u>\$</u>	79,234)	\$	13,545	\$	30	( <u>\$</u>	65,659)	

D. The amounts of deductible temporary differences that were not recognised as deferred tax assets are as follows:

	Decem	ber 31, 2020	December 31, 2019		
Deductible temporary differences	\$	184,415	\$	243,718	

E. The Company's and domestic subsidiaries' income tax returns through 2017 and 2018 have been assessed and approved by the Tax Authority, respectively.

# (22) Earnings per share

		Yea	ar ended December 31, 20	)20	
			Weighted average number of ordinary shares outstanding		Earnings per
	Pro	fit after tax	(shares in thousands)		share (in dollars)
Basic earnings per share					
Profit attributable to ordinary shareholders of the parent	\$	472,025	213,825	\$	2.21
Diluted earnings per share Profit attributable to ordinary shareholders of the parent Assumed conversion of all dilutive potential ordinary	\$	472,025	213,825		
shares		_	946		
Employees' compensation Profit attributable to ordinary			<u> </u>		
shareholders of the parent plus assumed conversion of all dilutive potential ordinary					
shares	\$	472,025	214,771	\$	2.20
		Y	ear ended December 31, 2	2019	)
			Weighted average		
			number of		
			ordinary shares		
			outstanding		Earnings per
	Pr	ofit after tax	(shares in thousands)		share (in dollars)
Basic earnings per share Profit attributable to ordinary					
shareholders of the parent	\$	230,581	213,825	\$	1.08
<u>Diluted earnings per share</u> Profit attributable to ordinary					
shareholders of the parent Assumed conversion of all dilutive potential ordinary	\$	230,581	213,825		
shares Employees' compensation		-	576		
Profit attributable to ordinary shareholders of the parent plus assumed conversion of				_	
all dilutive potential ordinary					

# (23) Changes in liabilities from financing activities

	Short-term	Short-term note		liabilities	Liabilities from financing
January 1, 2020 Changes in cash flow from financing	borrowings \$ 5,512,308	and bills payable \$ 499,481	\$	21,715	activities-gross \$ 6,033,504
activities Changes in other non-cash items	3,155,795	50,025	(	42,154) 119,746	3,163,666 119,746
•	\$ 8,668,103	\$ 549,506	\$	99,307	\$ 9,316,916
		1 2 2 7 2 2	<u>.</u>		Liabilities from
	Short-term borrowings	Short-term note and bills payable		liabilities	financing activities-gross
January 1, 2019	\$ 7,381,295	\$ 599,402		64,130	\$ 8,044,827
Changes in cash flow from financing					
activities (	1,868,987)	) ( 99,921	) (	42,776)	( 2,011,684)
Changes in other non-cash items	-	_		361	361
•	\$ 5,512,308	\$ 499,481	\$	21,715	\$ 6,033,504
7. RELATED PARTY TRANSA		<u>·</u>	<u> </u>		·
Key management compensation					
ney management compensation			Year en	ded Decer	mber 31
			2020		2019
Salaries and other short-term e	mployee benefit	s \$	46,	314 \$	36,845
8. PLEDGED ASSETS					
The Group's assets pledged as	collateral are as	follows:			
		Book value			
	December	31, Decem	ber 31,		
Pledged assets	2020	20	19		Purpose
Accounts receivable, net:					
Accounts receivable as collateral	\$ 42	7,312 \$	-	Short-ter	rm borrowings
Investment property Guarantee deposits paid		2,945	3,023	Short-ter	m borrowings
(shown as 'other non-current assets')	1	0,000	10,000	Court de	posits
ussets j	¢ 11	0.057	12,000		r

440,257 \$

13,023

\$

# 9. <u>SIGNIFICANT CONTINGENT LIABILITIES AND UNRECOGNISED CONTRACT</u> <u>COMMITMENTS</u>

(1) Contingencies

None.

(2) <u>Commitments</u>

As of December 31, 2020, other significant commitments were as follows:

As a requirement for the release of imported goods before duty and customs clearance, the Group has applied for customs guarantee with certain banks in the amount of \$20,000.

# 10. SIGNIFICANT DISASTER LOSS

None.

# 11. SIGNIFICANT EVENTS AFTER THE BALANCE SHEET DATE

The distribution of 2020 earnings was resolved by the Company's Board of Directors on March 22, 2021. Please refer to Note 6(15) for more details.

12. <u>OTHERS</u>

# (1) Capital risk management

The Group's main objective when managing capital is to maintain an optimal credit ranking and capital ratio to support the operations and to maximize stockholders' equity. Please refer to the consolidated balance sheet of each period for related liabilities and capital ratio.

## (2) Financial instruments

A. Financial instruments by category

	Dece	ember 31, 2020	December 31, 2019			
Financial assets						
Financial assets at fair value						
through profit or loss						
Financial assets mandatorily measured at fair						
value through profit or loss	\$	25,307	\$	70,050		
Financial assets at fair value through other						
comprehensive income						
Designation of equity instrument	\$	954,750	\$	777,940		
Financial assets at amortised cost/receivables						
Cash and cash equivalents	\$	1,676,223	\$	1,198,560		
Notes receivable		220,785		247,446		
Accounts receivable		9,146,660		6,904,459		
Other receivables		100,253		105,692		
Guarantee deposits paid						
(shown as 'other non-						
current assets)		57,581		56,443		
	\$	11,201,502	\$	8,512,600		

	De	cember 31, 2020	December 31, 2019			
Financial liabilities						
Financial liabilities at amortised cost						
Short-term borrowings	\$	8,668,103	\$	5,512,308		
Short-term notes and bills payable		549,506		499,481		
Notes payable		2,528		3,664		
Accounts payable		4,403,301		3,185,177		
Other accounts payable		447,222		324,944		
Guarantee deposits received (shown as 'other						
non-current assets')		3,139		7,936		
	\$	14,073,799	\$	9,533,510		
Lease liabilities	\$	99,307	\$	21,715		

- B. Financial risk management policies
  - (a) The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk. The Group's financial risk management policies is to identify and analyse all the risks by examining the impact of the macroeconomics, industrial developments, market competition and the Group's business development so as to achieve the optimised risk position, to maintain adequate liquidity position and to centralise the management of all market risks.
  - (b) Risk management is carried out by a central treasury department (Group treasury) under policies approved by the Board of Directors. The Board provides written principles for overall risk management, as well as written policies covering specific areas and matters.
- C. Significant financial risks and degrees of financial risks
  - (a) Market risk

## Foreign exchange risk

- i. The Group operates internationally and is exposed to foreign exchange risk arising from various currency, primarily with respect to the USD and RMB. Foreign exchange rate risk arises from future commercial transactions and recognised assets and liabilities.
- ii. The Group's businesses involve some non-functional currency operations (the Company's and certain subsidiaries' functional currency: NTD; other certain subsidiaries' functional currency: USD, RMB and HKD). The information on assets and liabilities denominated in foreign currencies whose values would be materially affected by the exchange rate fluctuations is as follows:

					December	r 31, 2020					
							Sens	sitivity ana	lysis		
		Foreign								Effect on	
(Foreign currency:		currency			Book value					other	
functional		amount	Exchange	(Iı	n thousands	Degree of	E	Effect on	con	nprehensive	
currency)	(In	thousands)	rate	Ì	of NTD)	variation		fit or loss		income	
Financial assets	<u>`</u>				, , , , , , , , , , , , , , , , , , , ,	·	-				
Monetary items											
USD:NTD	\$	199,209	28.43	\$	5,663,512	1%	\$	56,635	\$	-	
JPY:NTD		230,186	0.27		62,150	1%		622		-	
RMB:NTD		55,091	4.35		239,646	1%		2,396		-	
USD:HKD (Note)		233,273	7.76		6,631,961	1%		66,320		-	
JPY:HKD (Note)		63,162	0.08		17,054	1%		171		-	
Financial liabilities											
Monetary items											
USD:NTD	\$	281,890	28.53	\$	8,042,322	1%	\$	80,423	\$	-	
JPY:NTD		53,597	0.28		15,007	1%		150		-	
USD:HKD (Note)		160,790	7.76		4,587,339	1%		45,873		-	
USD:RMB (Note)		7,175	6.52		204,703	1%		2,047		-	
JPY:HKD (Note)		46,403	0.08		12,993	1%		130		-	
					December	r 31, 2019					
						Sensitivity analysis					
		Foreign								Effect on	
(Foreign currency:		currency			Book value					other	
functional		amount	Exchange	(Iı	n thousands	Degree of	E	Effect on	con	nprehensive	
currency)	(In	thousands)	rate		of NTD)	variation	pro	fit or loss		income	
Financial assets					· · · · ·						
Monetary items											
USD:NTD	\$	142,764	29.93	\$	4,272,927	1%	\$	42,729	\$	-	
JPY:NTD		181,021	0.27		48,876	1%		489		-	
RMB:NTD		54,037	4.28		231,278	1%		2,313		-	
USD:HKD (Note)		104,322	7.79		3,122,357	1%		31,224		-	
Financial liabilities											
Monetary items											
USD:NTD	\$	148,837	30.03	\$	4,469,575	1%	\$	44,696	\$	-	
JPY:NTD		135,897	0.28		38,051	1%		381		-	
USD:HKD (Note)		90,537	7.79		2,718,826	1%		27,188		-	
USD:RMB (Note)		7,613	6.98		228,618	1%		2,286		-	

- Note: The functional currencies of certain consolidated entities are not NTD, thus, this information must be considered when reporting. For example, when a subsidiary's functional currency is RMB, the subsidiary's segments that are involved with USD must be taken into consideration.
- iii. The total exchange gain, including realised and unrealised, arising from significant foreign exchange variation on the monetary items held by the Group for the years ended December 31, 2020 and 2019, amounted to \$117,400 and \$19,792, respectively.

### (b) Credit risk

- i. Credit risk refers to the risk of financial loss to the Group arising from default by the clients or counterparties of financial instruments on the contract obligations. According to the Group's credit policy, the Group is responsible for managing and analysing the credit risk for each of their clients. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. The utilisation of credit limits is regularly monitored. Credit risk arises from credit exposures to customers, including outstanding receivables.
- ii. The Group adopts the following assumptions to assess whether there has been a significant increase in credit risk on that instrument since initial recognition:
  - (i) If the contract payments were past due over 30 days based on the terms, there has been a significant increase in credit risk on that instrument since initial recognition.
  - (ii) If any external credit rating agency rates these bonds as investment grade, the credit risk of these financial assets is low.
- iii. The default occurs when the contract payments are past due over 60 days.
- iv. The Group classifies customer's accounts receivable in accordance with the credit rating of the customer. The Group applies the modified approach using a provision matrix to estimate the expected credit loss.
- v. The Company wrote-off the financial assets, which cannot be reasonably expected to be recovered, after initiating recourse procedures. However, the Group will continue executing the recourse procedures to secure their rights.
- vi. The Group used the forecastability to adjust historical and timely information to assess the default possibility of accounts receivable. Please refer to Note 6(4) for details of the provision matrix and movements in loss allowance for the years ended December 31, 2020 and 2019.
- (c) Liquidity risk
  - i. Cash flow forecasting is performed in the operating entities of the Group and aggregated by Group treasury. Group treasury monitors rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Group does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities. Such forecasting takes into consideration the Group's debt financing plans, covenant compliance, compliance with internal balance sheet ratio targets.
  - ii. Except for those listed in the table below, the Group's non-derivative financial liabilities will expire within 1 year. As of December 31, 2020 and 2019, the cash flows within 1 year of short-term borrowings, short-term notes and bills payable, notes payable, accounts payable and other payables are undiscounted and are in agreement with the balance of each account in the balance sheets.

December 31, 2020	Less than 1 year	Between 2 and 5 years	Over 5 years
Non-derivative financial liabilities:			
Lease liabilities	\$ 43,538	\$ 61,061	<u>\$                                    </u>
December 31, 2019	Less than 1 year	Between 2 and 5 years	Over 5 years
Non-derivative financial liabilities:			
Lease liabilities	\$ 20,887	\$ 1,278	<u>\$</u>

- iii. The Group does not expect the timing of occurrence of the cash flows estimated through the maturity date analysis will be significantly earlier, nor expect the actual cash flow amount will be significantly different.
- (1) Fair value information
  - A. The different levels that the inputs to valuation techniques are used to measure fair value of financial and non-financial instruments have been defined as follows:
    - Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. An active market refers to a market in which transactions for an asset or liability take place with enough frequency and volume to provide pricing information on an ongoing basis. The fair value of the Group's investment in listed stocks and OTC stocks is included in Level 1.
    - Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
    - Level 3: Unobservable inputs for the asset or liability. The fair value of the Group's investment in equity investment without active market is included in Level 3.
  - B. Financial and non-financial instruments measured at fair value
    - (a) The related information on financial and non-financial instruments measured at fair value by level based on the nature, characteristics and risks of the assets and liabilities are as follows:

December 31, 2020		Level 1	 Level 2	Level 3	Total		
Assets							
Recurring fair value measurement	<u>nts</u>						
Financial assets at fair value							
through profit or loss							
Listed stocks	\$	25,054	\$ -	\$ -	\$	25,054	
Emerging stocks		253	-	-		253	
Financial assets at fair value							
through other comprehensive							
income							
Listed stocks		858,283	-	-		858,283	
Emerging stocks		573	-	-		573	
Unlisted stocks		-	 -	 95,894		95,894	
	\$	884,163	\$ _	\$ 95,894	\$	980,057	
December 31, $2010$		Level 1	Level 2	Level 3		Total	
December 31, 2019		Level 1	 Level 2	 Level 3		Total	
Assets		Level 1	 Level 2	 Level 3		Total	
Assets Recurring fair value measuremen	<u>nts</u>	Level 1	 Level 2	 Level 3		Total	
Assets <u>Recurring fair value measuremen</u> Financial assets at fair value	<u>nts</u>	Level 1	 Level 2	 Level 3		Total	
Assets <u>Recurring fair value measuremen</u> Financial assets at fair value through profit or loss			 Level 2	\$ Level 3	\$		
Assets <u>Recurring fair value measuremen</u> Financial assets at fair value through profit or loss Listed stocks	<u>nts</u> \$	41,235	\$ Level 2	\$ Level 3	\$	41,235	
Assets <u>Recurring fair value measuremen</u> Financial assets at fair value through profit or loss Listed stocks Emerging stocks			Level 2	\$ -	\$	41,235 217	
Assets <u>Recurring fair value measuremen</u> Financial assets at fair value through profit or loss Listed stocks Emerging stocks Unlisted stocks		41,235	Level 2 - -	\$ Level 3 - 28,598	\$	41,235	
Assets <u>Recurring fair value measuremen</u> Financial assets at fair value through profit or loss Listed stocks Emerging stocks Unlisted stocks Financial assets at fair value		41,235	Level 2 - -	\$ -	\$	41,235 217	
Assets <u>Recurring fair value measuremen</u> Financial assets at fair value through profit or loss Listed stocks Emerging stocks Unlisted stocks		41,235	Level 2 - -	\$ -	\$	41,235 217	
Assets <u>Recurring fair value measuremen</u> Financial assets at fair value through profit or loss Listed stocks Emerging stocks Unlisted stocks Financial assets at fair value through other comprehensive		41,235	Level 2 - -	\$ -	\$	41,235 217	
Assets <u>Recurring fair value measuremen</u> Financial assets at fair value through profit or loss Listed stocks Emerging stocks Unlisted stocks Financial assets at fair value through other comprehensive income Listed stocks		41,235 217 -	Level 2 - - -	\$ -	\$	41,235 217 28,598	
Assets <u>Recurring fair value measuremen</u> Financial assets at fair value through profit or loss Listed stocks Emerging stocks Unlisted stocks Financial assets at fair value through other comprehensive income		41,235 217 - 666,941	Level 2 - - - -	\$ -	\$	41,235 217 28,598 666,941	
Assets Recurring fair value measurement Financial assets at fair value through profit or loss Listed stocks Emerging stocks Unlisted stocks Financial assets at fair value through other comprehensive income Listed stocks Emerging stocks		41,235 217 - 666,941	Level 2 - - - - -	\$ - 28,598 - -	\$	41,235 217 28,598 666,941 490	

(b) The methods and assumptions the Group used to measure fair value are as follows:

- i. For the instruments the Group used market quoted prices as their fair values (that is, Level 1), the Group uses the closing price as market quoted price.
- ii. Except for financial instruments with active markets, the fair value of other financial instruments is measured by using valuation techniques or by reference to counterparty quotes. The fair value of financial instruments measured by using valuation techniques can be referred to current fair value of instruments with similar terms and characteristics in substance, discounted cash flow method or other valuation methods, including calculated by applying model using market information available at the consolidated balance sheet date.

- iii. The output of valuation model is an estimated value and the valuation technique may not be able to capture all relevant factors of the Group's financial and non-financial instruments. Therefore, the estimated value derived using valuation model is adjusted accordingly with additional inputs, for example, model risk or liquidity risk, etc. In accordance with the Group's management policies and relevant control procedures relating to the valuation models used for fair value measurement, management believes adjustment to valuation is necessary in order to reasonably represent the fair value of financial and non-financial instruments at the consolidated balance sheet. The inputs and pricing information used during valuation are carefully assessed and adjusted based on current market conditions.
- iv. The Group considers adjustments for credit risks to measure the fair value of financial and non-financial instruments to reflect credit risk of the counterparty and the Group's credit quality.
- C. For the years ended December 31, 2020 and 2019, there was no transfer between Level 1 and Level 2.
- D. The following chart is the movement of Level 3 for the years ended December 31, 2020 and 2019:

		2020	2019		
At January 1	\$	139,107 \$	137,772		
Acquired in the period		-	27,500		
Sold in the period	(	28,598)	-		
Proceeds from capital reduction	(	11,392) (	24,728)		
Effect of exchange rate changes	(	3,223) (	1,437)		
At December 31	\$	95,894 \$	139,107		

- E. Investment segment is in charge of valuation procedures for fair value measurements being categorised within Level 3, which is to verify independent fair value of financial instruments. Such assessment is to ensure the valuation results are reasonable by applying independent information to make results close to current market conditions, confirming the resource of information is independent, reliable and in line with other resources and represented as the exercisable price, and frequently calibrating, updating inputs used to the valuation model and making any other necessary adjustments to the fair value.
- F. The following is the qualitative information on significant unobservable inputs and sensitivity analysis of changes in significant unobservable inputs to valuation model used in Level 3 fair value measurement:

			Significant unobservable input	Range (weighted average)	Relationship of inputs to fair value
Non-derivative equity instrument:					
Unlisted shares	\$ 95,894 Fair value at December 31, 2019	Net asset value Valuation technique	Not applicable Significant unobservable input	Not applicable Range (weighted average)	Not applicable Relationship of inputs to fair value
Non-derivative debt instrument:					
Unlisted shares	<u>\$ 28,598</u>	Market comparable companies	Price to book ratio multiple and discount for lack of marketability	Not applicable	The higher the multiple and control premium, the higher the fair value The higher the discount for lack of marketability, the lower the fair value
Non-derivative equity instrument: Unlisted shares	\$ 27,500	Most recent	Not applicable	Not applicable	Not applicable
	φ 21,300	non-active market price	Not applicable		
Unlisted shares	83,009 \$ 110,509	Net asset value	Not applicable	Not applicable	Not applicable

### 13. SUPPLEMENTARY DISCLOSURES

- (1) Significant transactions information
  - A. Loans to others: Please refer to table 1.
  - B. Provision of endorsements and guarantees to others: Please refer to table 2.
  - C. Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to table 3.
  - D. Acquisition or sale of the same security with the accumulated cost exceeding \$300 million or 20% of the Company's paid-in capital: None.
  - E. Acquisition of real estate reaching \$300 million or 20% of paid-in capital or more: None.
  - F. Disposal of real estate reaching \$300 million or 20% of paid-in capital or more: None.
  - G. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 4.
  - H. Receivables from related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 5.

- I. Trading in derivative instruments undertaken during the reporting periods: None.
- J. Significant inter-company transactions during the reporting periods: Please refer to table 6.

## (2) Information on investees

Names, locations and other information of investee companies (not including investees in Mainland China): Please refer to table 7.

- (3) Information on investments in Mainland China
  - A. Basic information: Please refer to table 8.
  - B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area: Please refer to Notes 13(1) A, B and J.
- (4) Major shareholders information

The Company has no shareholders with a shareholding ratio above 5%.

## 14. SEGMENT INFORMATION

(1) General information

The Group operates business only in a single industry. The Board of Directors who allocates resources and assesses performance of the Group as a whole, has identified that the Group has only one reportable operating segment.

(2) <u>Segment information</u>

The pre-tax net income is used to measure the operating segment profit (loss) and performance of the operating segments. The segment information provided to the chief operating decision-maker for the reportable segments is as follows:

	Year ended December 31									
		2019								
Segment revenue	\$	34,401,169	\$	26,992,869						
Segment income	\$	472,025	\$	230,581						
Segment income, including:										
Depreciation and amortisation	\$	71,700	\$	73,937						

(3) <u>Reconciliation for segment income (loss)</u>

A. The revenue from external customers reported to the Board of Directors is measured in a manner consistent with that in the statement of comprehensive income.

- B. The Group's Board of Directors assesses performance of operating segments and allocates resources based on pre-tax net income; thus, reconciliation is not needed.
- (4) Information on products and services

Revenue from external customers is mainly from sales of electronic components.

# (5) Geographical information

Geographical information for the years ended December 31, 2020 and 2019 is as follows:

			Year ended	Dece	ember 31					
	 20	020		2019						
		N	on-current			Non-current assets				
	 Revenue		assets		Revenue					
China	\$ 30,326,197	\$	178,183	\$	22,669,586	\$	104,296			
Taiwan	3,301,677		462,454		3,874,510		470,107			
Others	 773,295				448,773		_			
	\$ 34,401,169	\$	640,637	\$	26,992,869	\$	574,403			

## (6) Major customer information

Major customer information of the Group for the years ended December 31, 2020 and 2019 is as follows:

2020 2019	
Revenue Revenu	ie
\$ 6,350,843 \$ 2,9	969,687

А

### Zenitron Corporation and Subsidiaries Loans to others Year ended December 31, 2020

#### Table 1

Expressed in thousands of NTD

(Except as otherwise indicated)

No.			General ledger account	Is a related	Maximum outstanding balance during the year ended December 31, 2020	Balance at December 31,	Actual amount	Interest	Nature of loan	Amount of transactions with the borrower	Reason for short- term financing	Allowance for doubtful	Colla	ateral	Limit on loans granted to a single party	Ceiling on total loans granted	
(Note 1)	Creditor	Borrower	(Note 2)	party	(Note 3)	2020 (Note 8)	drawn down	rate	(Note 4)	(Note 5)	(Note 6)	accounts	Item	Value	(Note 7)	(Note 7)	Footnote
0	Zenitron Coporation	ZTHC (Shanghai) Co., Ltd.	Other receivables	Yes	\$ 749,450	\$ 609,280	\$ 217,600	2.50%	2	\$ -	Operating capital	s -	-	\$ -	\$ 1,920,623	\$ 1,920,623	ţ
1	ZTHC (Shanghai) Co., Ltd.	Zenitron (Shanghai) International Trading Co., Ltd.	Other receivables	Yes	87,600	87,600	-	-	2	-	Operating capital	-	-	-	652,676	652,676	<i>;</i>
1	ZTHC (Shanghai) Co., Ltd.	Zenitron (Shenzhen) Technology Co., Ltd.	Other receivables	Yes	262,800	262,800	109,500	2.50%	2	-	Operating capital	-	-	-	652,676	652,676	<i>;</i>
2	Shanghai Zenitron Electronic Trading Co., Ltd	Zenitron (Shanghai) International Trading Co., Ltd.	Other receivables	Yes	52,560	52,560	43,800	4.35%	2	-	Operating capital	-	-	-	179,198	179,198	\$
3	Yo-Teh Investment Corporation	Raytronic Corporation	Other receivables	Yes	20,000	-	-	-	2	-	Operating capital	-	-	-	23,070	23,070	)

Note 1: The numbers filled in for the loans provided by the Company or subsidiaries are as follows:

(1) The Company is '0'.

(2) The subsidiaries are numbered in order starting from '1'.

Note 2: The name of account in which the loans are recognised, such as receivables-related parties, current account with stockholders, prepayments, temporary payments, etc.

Note 3: The maximum outstanding balance of loans to others for the year.

Note 4: The nature of the loan as follows:

(1)'1' for business transaction.

(2)'2' for short-term financing.

Note 5: The amount of business transactions when nature of the loan is 1, which is the amount of business transactions occurred between the creditor and borrower in the current year.

Note 6: Purpose of loan when nature of loan is 2, for example, repayment of loan, acquisition of equipment, working capital, etc.

Note 7: Limit on loans granted to a single party and ceiling on total loans granted as prescribed in the creditor company's "Procedures for Provision of Loans", the calculation and amount are as follows:

(1) Limit on loans granted to a single party is 40% of the creditor company's net assets based on the latest financial statements.

(2) Ceiling on total loans granted is 40% of the creditor company's net assets based on the latest financial statements.

(3) Limit on loans granted between foreign companies which the Company directly or indirectly holds 100% of their voting shares is 200% of the creditor company's net assets based on the latest financial statements.

Note 8: The amounts of funds to be loaned to others which have been approved by the board of directors of a public company in accordance with Article 14, Item 1 of the "Regulations Governing Loaning of Funds and Making of Endorsements/Guarantees by Public Companies" should be included in its published balance of loans to others at the end of the reporting period to reveal the risk of loaning the public company bears, even though they have not yet been appropriated. However, this balance should exclude the loans repaid when repayments are done subsequently to reflect the risk adjustment. In addition, if the board of directors of a public company has authorized the chairman to loan funds in instalments or in revolving within certain lines and within one year in accordance with Article 14, Item 2 of the "Regulations Governing Loaning of Funds and Making of Endorsements/Guarantees by Public Companies", the published balance of loans to others at the end of the reporting period should also include these lines of loaning approved by the board of directors, and these lines of loaning should not be excluded from this balance even though the loans are repaid subsequently, for taking into consideration they could be loaned again thereafter.

#### Zenitron Corporation and Subsidiaries

#### Provision of endorsements and guarantees to others

#### Year ended December 31, 2020

Table 2

#### Expressed in thousands of NTD

(Except as otherwise indicated)

Number	Endorser/	Party being endorsed/guaranteed	Relationship with the endorser/ guarantor	Limit on endorsements/ guarantees provided for a single party		Outstanding endorsement/ guarantee amount at December 31, 2020	Actual amount drawn down	Amount of endorsements/ guarantees secured with		total amount of endorsements/		Provision of endorsements/ guarantees by subsidiary to parent company	endorsements/	
(Note 1)	guarantor	Company name	(Note 2)	(Note 3)	(Note 4)	(Note 5)	(Note 6)	collateral	company	(Note 3)	(Note 7)	(Note 7)	(Note 7)	Footnote
0	Zenitron Coporation	Zenitron (HK) Limited	3	\$ 7,202,337	\$ 2,109,080	\$ 2,086,640	\$ 997,208	\$ -	43.46%	\$ 7,202,337	Υ	Ν	Ν	
0	Zenitron Coporation	Zenitron (Shenzhen) Technology Co., Ltd.	3	7,202,337	538,160	536,600	158,856	-	11.18%	7,202,337	Υ	Ν	Υ	
0	Zenitron Coporation	Zenitron (Shanghai) International Trading Co., Ltd.	3	7,202,337	658,929	657,060	294,079	-	13.68%	7,202,337	Υ	Ν	Υ	
0	Zenitron Coporation	ZTHC (Shanghai) Co., Ltd.	3	7,202,337	462,200	455,580	-	-	9.49%	7,202,337	Υ	Ν	Υ	

Note 1: The numbers filled in for the endorsements/guarantees provided by the Company or subsidiaries are as follows:

(1) The Company is '0'.

(2) The subsidiaries are numbered in order starting from '1'.

Note 2: Relationship between the endorser/guarantor and the party being endorsed/guaranteed is classified into the following six categories; fill in the number of category each case belongs to:

(1) Having business relationship.

(2) The endorser/guarantor parent company owns directly more than 50% voting shares of the endorsed/guaranteed subsidiary.

(3) The endorser/guarantor parent company and its subsidiaries jointly own more than 50% voting shares of the endorsed/guaranteed company.

(4) The endorsed/guaranteed parent company directly or indirectly owns more than 50% voting shares of the endorser/guarantor subsidiary.

(5) Mutual guarantee of the trade as required by the construction contract.

(6) Due to joint venture, each shareholder provides endorsements/guarantees to the endorsed/guaranteed company in proportion to its ownership.

Note 3: The calculation for and amount of limit on endorsements/guarantees are as follows: (If any contingent loss is recognised in the financial statements, the recognised amount should be indicated)

(1) Limit on endorsements/guarantees provided for a single party is 150% of the Company's net assets.

(2) Ceiling on total amount of endorsements/guarantees is 150% of the Company's net assets.

Note 4: The year-to-date maximum outstanding balance of endorsements/guarantees provided as of the reporting period.

Note 5: Once endorsement/guarantee contracts or promissory notes are signed/issued by the endorser/guarantor company to the banks, the endorser/guarantor company bears endorsement/guarantee liabilities.

And all other events involve endorsements and guarantees should be included in the balance of outstanding endorsements and guarantees.

Note 6: The actual amount of endorsements/guarantees used by the endorsed/guaranteed company.

Note 7: Y' for those cases of provision of endorsements/guarantees by listed parent company to subsidiary and provision by subsidiary to listed parent company, and provision to the party in Mainland China.

#### Zenitron Corporation and Subsidiaries

#### Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures)

#### December 31, 2020

Expressed in NTD

(Except as otherwise indicated)

As of December 31, 2020

			Relationship with th	le					
			securities issuer		Number of shares	Book value			Footnote
Securities held by	Marke	etable securities (Note 1)	(Note 2)	General ledger account	(Share/Unit)	(Note 3)	Ownership (%)	Fair value	(Note 4)
Zenitron Corporation	Stock	Tong Yang Industry Co., Ltd.	-	Current financial assets at fair value through profit or loss	44,000 \$	5 1,716,000	0.01	\$ 1,716,000	
Zenitron Corporation	Stock	Yeong Guan Group	-	Current financial assets at fair value through profit or loss	93,834	7,731,922	0.08	7,731,922	
Zenitron Corporation	Stock	TrueLight Corporation	-	Current financial assets at fair value through profit or loss	7,000	311,850	0.01	311,850	
Zenitron Corporation	Stock	Cyber Power Systems, Inc.	-	Current financial assets at fair value through profit or loss	16,000	1,420,800	0.02	1,420,800	
Zenitron Corporation	Stock	LuxNet Corporation	-	Current financial assets at fair value through profit or loss	16,291	439,042	0.01	439,042	
Zenitron Corporation	Stock	Casetek Holdings Limited	-	Current financial assets at fair value through profit or loss	34,439	3,006,525	0.01	3,006,525	
Zenitron Corporation	Stock	ADLINK TECHNOLOGY INC.	-	Current financial assets at fair value through other comprehensive income	13,537,592	858,283,333	6.22	858,283,333	
Zenitron Corporation	Stock	Orient Pharma Co., Ltd.	-	Current financial assets at fair value through other comprehensive income	39,462	572,988	0.02	572,988	
Zenitron Corporation	Stock	NU INC.	-	Non-current financial assets at fair value through other comprehensive income	1,136,364	8,610,838	7.89	8,610,838	
Zenitron Corporation	Stock	Quadlink Technology Inc.	-	Non-current financial assets at fair value through other comprehensive income	500,000	10,000,000	3.62	10,000,000	
Zenitron Corporation	Stock	MEAN WELL ENTERPRISES CO., LTD.	-	Non-current financial assets at fair value through other comprehensive income	100,000	27,500,000	0.07	27,500,000	
Raytronic Corporation	Stock	Yeong Guan Group	-	Current financial assets at fair value through profit or loss	51,087	4,209,569	0.05	4,209,569	
Raytronic Corporation	Stock	ICHIA TECHNOLOGIES, INC.	-	Current financial assets at fair value through profit or loss	165,000	3,052,500	0.05	3,052,500	
Raytronic Corporation	Stock	Orient Pharma Co., Ltd.	-	Current financial assets at fair value through profit or loss	17,454	253,432	0.01	253,432	
Yo-Teh Investment Corporation	Stock	Tong Yang Industry Co., Ltd.	-	Current financial assets at fair value through profit or loss	20,000	780,000	0.00	780,000	
Yo-Teh Investment Corporation	Stock	WISECHIP SEMICONDUCTOR INC.	-	Current financial assets at fair value through profit or loss	58,103	2,385,128	0.13	2,385,128	
Supertronic International Corp	Stock	Capital Investment Development Corp.	-	Non-current financial assets at fair value through other comprehensive income	2,000,000	49,783,496	3.57	49,783,496	

Note 1: Marketable securities in the table refer to stocks, bonds, beneficiary certificates and other related derivative securities within the scope of IFRS 9 'Financial instruments'.

Note 2: Leave the column blank if the issuer of marketable securities is non-related party.

Note 3: Fill in the amount after adjusted at fair value and deducted by accumulated impairment for the marketable securities measured at fair value; fill in the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill on the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill on the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill on the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill on the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill on the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill on the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill on the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill on the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value.

Note 4: The number of shares of securities and their amounts pledged as security or pledged for loans and their restrictions on use under some agreements should be stated in the footnote if the securities presented herein have such conditions.

Table 3

#### Zenitron Corporation and Subsidiaries Purchases or sales of goods from or to related parties reaching NTS100 million or 20% of paid-in capital or more Year ended December 31, 2020

Table 4

Expressed in thousands of NTD (Except as otherwise indicated)

						Transaction		Differences in tra	insaction terms compared to third party transactions (Note 1)	Notes/acc	ounts receivable (payable)	
Purchaser/seller	Counterparty	Relationship with the counterparty (Note 2)	Purchases (sales)		Amount	Percentage of total purchases (sales)	Credit term	Unit price	Credit term	Balance	Percentage of total notes/accounts receivable (payable)	Footnote (Note 3)
Zenitron Coporation	Zenitron (HK) Limited	1	Sales	(\$	7,259,607)	(36)	Approximately 60~90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately 30~120 days after monthly billings for third parties	\$ 1,065,0	19	
Zenitron (HK) Limited	Zenitron Coporation	2	Purchases		7,259,607	40	Approximately 60-90 days after monthly billings	Approximately the same as the normal price	Approximately 10~75 days after monthly billings for third parties	( 1,065,0	(39)	
Zenitron Coporation	Zenitron (Shanghai) International Trading Co., Ltd.	1	Sales	(	402,271)	(2)	Approximately 60~90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately $30 \sim 120$ days after monthly billings for third parties	48,0	140 1	
Zenitron (Shanghai) International Trading Co., Ltd.	Zenitron Coporation	2	Purchases		402,271	33	Approximately 60~90 days after monthly billings	Approximately the same as the normal price	Approximately 10~75 days after monthly billings for third parties	( 48,0	)40) (27)	
Zenitron Coporation	Zenitron (Shenzhen) Technology Co., Ltd.	1	Sales	(	212,346)	(1)	Approximately 60-90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately 30~120 days after monthly billings for third parties	28,0	109 1	
Zenitron (Shenzhen) Technology Co., Ltd.	Zenitron Coporation	2	Purchases		212,346	25	Approximately 60-90 days after monthly billings	Approximately the same as the normal price	Approximately 10~75 days after monthly billings for third parties $% \left( {{{\rm{Approx}}} \right)$	( 28,0	009) (31)	
Zenitron (HK) Limited	Zenitron (Shenzhen) Technology Co., Ltd.	3	Sales	(	526,494)	(3)	Approximately 60~90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately 30~120 days after monthly billings for third parties	52,2	196 1	
Zenitron (Shenzhen) Technology Co., Ltd.	Zenitron (HK) Limited	3	Purchases		526,494	63	Approximately 60-90 days after monthly billings	Approximately the same as the normal price	Approximately 10~75 days after monthly billings for third parties	( 52,2	296) (57)	
Zenitron (HK) Limited	Zenitron (Shanghai) International Trading Co., Ltd.	3	Sales	(	565,070)	(3)	Approximately 60~90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately 30~120 days after monthly billings for third parties	62,5	80 2	
Zenitron (Shanghai) International Trading Co., Ltd.	Zenitron (HK) Limited	3	Purchases		565,070	46	Approximately 60~90 days after monthly billings	Approximately the same as the normal price	Approximately 10~75 days after monthly billings for third parties	( 62,5	580) (35)	
Zenitron (HK) Limited	Zenitron Coporation	2	Sales	(	242,132)	(1)	Approximately 60~90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately 30~120 days after monthly billings for third parties	25,1	70 1	
Zenitron Coporation	Zenitron (HK) Limited	1	Purchases		242,132	1	Approximately 60~90 days after monthly billings	Approximately the same as the normal price	Approximately 10~75 days after monthly billings for third parties	( 25,1	170) (1)	

Note 1: If terms of related-party transactions are different from third-party transactions, explain the differences and reasons in the 'Unit price' and 'Credit term' columns.

Note 2: Relationship between transaction company and counterparty is classified into the following three categories; fill in the number of category each case belongs to:

(1) Parent company to subsidiary.

(2) Subsidiary to parent company.

(3) Subsidiary to subsidiary.

Note 3: In case related-party transaction terms involve advance receipts (prepayments) transactions, explain in the footnote the reasons, contractual provisions, related amounts, and differences in types of transactions compared to third-party transactions.

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### Zenitron Corporation and Subsidiaries

### Receivables from related parties reaching NT\$100 million or 20% of paid-in capital or more

### Year ended December 31, 2020

Table 5

### Expressed in thousands of NTD

(Except as otherwise indicated)

		Relationship with the	Balance as at December 31, 2020		Overdue r	eceivables	Aı	mount collected subsequent	Allowance for
Creditor	Counterparty	counterparty (Note 2)	 (Note 1)	Turnover rate	 Amount	Action taken		to the balance sheet date	doubtful accounts
Accounts receivable									
Zenitron Coporation	Zenitron (HK) Limited	1	\$ 1,065,084	9.56	\$ -	-	\$	503,313	\$ -
Other receivables									
Zenitron Coporation	ZTHC (Shanghai) Co., Ltd.	1	217,600	-	-	-		-	-
ZTHC (Shanghai) Co., Ltd.	Zenitron (Shenzhen) Technology Co., Ltd.	3	109,371	-	-	-		-	-

Note 1: Fill in separately the balances of accounts receivable-related parties, notes receivable-related parties....

Note 2: Relationship between transaction company and counterparty is classified into the following three categories; fill in the number of category each case belongs to

(1) Parent company to subsidiary.

(2) Subsidiary to parent company.

(3) Subsidiary to subsidiary.

Note 3: Paid-in capital referred to herein is the paid-in capital of parent company. In the case that shares were issued with no par value or a par value other than NT\$10 per share, the 20 % of paid-in capital shall be replaced by 10% of equity attributable to owners of the parent in the calculation.

#### Zenitron Corporation and Subsidiaries

#### Significant inter-company transactions during the reporting period

#### Year ended December 31, 2020

Table 6

Expressed in thousands of NTD

(Except as otherwise indicated)

				Transaction						
Number (Note 1)	Company name	Counterparty	Relationship (Note 2)	General ledger account		Amount	Transaction terms	Percentage of consolidated total operating revenues or total assets (Note 3)		
0	Zenitron Coporation	Zenitron (HK) Limited	1	Sales	\$	7,259,607	Selling price has no obvious difference from the third parties	21		
0	Zenitron Coporation	Zenitron (HK) Limited	1	Accounts receivable		1,065,084	60~90 days after monthly billings	6		
0	Zenitron Coporation	Zenitron (Shanghai) International Trading Co., Ltd.	1	Sales		402,271	Selling price has no obvious difference from the third parties	1		
0	Zenitron Coporation	Zenitron (Shanghai) International Trading Co., Ltd.	1	Accounts receivable		48,040	60~90 days after monthly billings	0		
0	Zenitron Coporation	Zenitron (Shenzhen) Technology Co., Ltd.	1	Sales		212,346	Selling price has no obvious difference from the third parties	1		
0	Zenitron Coporation	Zenitron (Shenzhen) Technology Co., Ltd.	1	Accounts receivable		28,009	60~90 days after monthly billings	0		
0	Zenitron Coporation	ZTHC (Shanghai) Co., Ltd.	1	Other receivables		217,600	In accordance with mutual agreements	1		
1	Zenitron (HK) Limited	Zenitron Coporation	2	Sales		242,132	Selling price has no obvious difference from the third parties	1		
1	Zenitron (HK) Limited	Zenitron Coporation	2	Accounts receivable		25,170	60~90 days after monthly billings	0		
1	Zenitron (HK) Limited	Zenitron (Shenzhen) Technology Co., Ltd.	3	Sales		526,494	Selling price has no obvious difference from the third parties	2		
1	Zenitron (HK) Limited	Zenitron (Shenzhen) Technology Co., Ltd.	3	Accounts receivable		52,296	60~90 days after monthly billings	0		
1	Zenitron (HK) Limited	Zenitron (Shanghai) International Trading Co., Ltd.	3	Sales		565,070	Selling price has no obvious difference from the third parties	2		
1	Zenitron (HK) Limited	Zenitron (Shanghai) International Trading Co., Ltd.	3	Accounts receivable		62,580	60~90 days after monthly billings	0		
2	ZTHC (Shanghai) Co., Ltd.	Zenitron (Shenzhen) Technology Co., Ltd.	3	Other receivables		109,371	In accordance with mutual agreements	1		

Note 1: The numbers filled in for the transaction company in respect of inter-company transactions are as follows:

(1) Parent company is '0'.

(2) The subsidiaries are numbered in order starting from '1'.

Note 2: Relationship between transaction company and counterparty is classified into the following three categories; fill in the number of category each case belongs to:

(1) Parent company to subsidiary.

(2) Subsidiary to parent company.

(3) Subsidiary to subsidiary.

Note 3: Regarding percentage of transaction amount to consolidated total operating revenues or total assets, it is computed based on period-end balance of transaction to consolidated total assets for balance sheet accounts and based on

accumulated transaction amount for the period to consolidated total operating revenues for income statement accounts.

Note 4: The Company may decide to disclose or not to disclose transaction details in this table based on the Materiality Principle.

### Zenitron Corporation and Subsidiaries Information on investees Year ended December 31, 2020

Table 7

#### Expressed in thousands of NTD

(Except as otherwise indicated)

				Initial inves	tment amount	Shares h	eld as at December 31	, 2020	Net profit (loss) of the investee for the year ended	Investment income recognised by the	
	Investee			Balance as at	Balance as at	Number of shares			December 31, 2020	Company for the year	
Investor	(Notes 1 and 2)	Location	Main business activities	December 31, 2020	December 31, 2019	(in thousand)	Ownership (%)	Book value	(Note 2(2))	ended	Footnote
Zenitron Coporation	Raytronic Corporation	Taiwan	Trading of electronic	\$ 55,854	\$ 55,854	1,520	100.00 \$	30,475	\$ 2,321	\$ 2,321	Subsidiary
			components and assembly								
Zenitron Coporation	Zenitron (HK) Limited	Hong Kong	Trading of electronic components and assembly	2,008	2,008	510	1.47	33,316	302,614	4,448	Second-tier subsidiary
Zenitron Coporation	Supertronic International Corp.	B. V. I.	Reinvested holding company	618,023	618,023	18,704	100.00	2,414,819	301,241	301,241	Subsidiary
Zenitron Coporation	Yo-Teh Investment Corporation	Taiwan	Reinvested holding company	84,167	185,000	7,700	100.00	57,676	47,832	47,832	Subsidiary
Supertronic International Corp.	Zenitron (HK) Limited	Hong Kong	Trading of electronic components and assembly	471,639	471,639	34,272	98.53	2,233,123	302,614	298,166	Subsidiary
Supertronic International Corp.	Zenicom (HK) Limited	Hong Kong	2	92,780	92,780	23,800	100.00	87,490	348	348	Subsidiary

Note 1: If a public company is equipped with an overseas holding company and takes consolidated financial report as the main financial report according to the local law rules, it can only disclose the information of the overseas holding company about the disclosure of related overseas investee information.

Note 2: If situation does not belong to Note 1, fill in the columns according to the following regulations:

(1) The columns of 'Investee', 'Location', 'Main business activities', Initial investment amount' and 'Shares held as at December 31, 2020' should fill orderly in the Company's (public company's) information on investees and every directly or indirectly controlled investee's investment information, and note the relationship between the Company (public company) and its investee each (ex. direct subsidiary or indirect subsidiary) in the 'footnote' column.

(2) The 'Net profit (loss) of the investee for the year ended December 31, 2020' column should fill in amount of net profit (loss) of the investee for this period.

(3) The 'Investment income (loss) recognised by the Company for the year ended December 31, 2020' column should fill in the Company (public company) recognised investment income (loss) of its direct subsidiary and recognised investment income (loss) of its investee accounted for under the equity method for this period. When filling in recognised investment income (loss) of its direct subsidiary, the Company (public company) should confirm that direct subsidiary's net profit (loss) for this period has included its investment income (loss) which shall be recognised by regulations.

#### Zenitron Corporation and Subsidiaries

#### Information on investments in Mainland China

#### Year ended December 31, 2020

### Expressed in thousands of NTD

(Except as otherwise indicated)

Investee in Mainland China Zenitron (Shanghai) International Trading Co., Ltd.	Main business activities Trading of electronic	Paid-in capital \$157,730	Investment method (Note 1) (2)	Accumulated amount of remittance from Taiwan to Mainland China as of January 1, 2020 \$ 97,270	to Mainland remitted back to year ended De Remitted to Mainland China		Accumulated amount of remittance from Taiwan to Mainland China as of December 31, 2020	year ended December 31, 2020	Ownership held by the Company (direct or indirect) 100.00	1 5	investments in Mainland China as of December 31, 2020	back to Taiwan as of December 31, 2020	Footnote
ZTHC (Shanghai) Co., Ltd.	Selling computer memory equipment and related components and providing technical support	116,601	(2)	116,601	-	-	116,601	48,087	100.00	48,087	326,338	-	
Zenitron (Shenzhen) Technology Co., Ltd.	Trading of electronic components and assembly	93,080	(2)	32,620	-	-	32,620	14,044	100.00	14,044	68,438	-	
Shanghai Zenitron Electronic Trading Co., Ltd.	Trading of electronic components and assembly	94,760	(2)	-	-	-	-	524	100.00	524	89,599	-	

	Accumulated amount of		
	remittance from Taiwan to	Investment amount approved by the	Ceiling on investments in Mainland
	Mainland China	Investment Commission of the Ministry	China imposed by the Investment
Company name	as of December 31, 2020	of Economic Affairs (MOEA)	Commission of MOEA
Zenitron Corporation	\$ 246,491	\$ 443,484	\$ 2,880,935

Note 1: Investment methods are classified into the following three categories; fill in the number of category each case belongs to:

(1) Directly invest in a company in Mainland China.

(2) Through investing in Zenitron (HK) Limited, an existing company in the third area, which then invested in the investee in Mainland China. (3) Others

Note 2: Basis for investment income (loss) recognition is the financial statements that are audited and attested by R.O.C. parent company's CPA.

Note 3: The numbers in this table are expressed in New Taiwan Dollars.

## (V) Individual Statement Audited and Certified by Accountants during Recent Year

## INDEPENDENT AUDITORS' REPORT TRANSLATED FROM CHINESE

To the Board of Directors and Shareholders of Zenitron Corporation

## **Opinion**

We have audited the accompanying parent company only balance sheets of Zenitron Corporation (the "Company") as at December 31, 2020 and 2019, and the related parent company only statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the parent company only financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying parent company only financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

# **Basis for opinion**

We conducted our audit of the parent company only financial statements as at and for the year ended December 31, 2020 in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and generally accepted auditing standards in the Republic of China; and in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants, Financial Supervisory Commission No. 1090360805 of February 25, 2020 and generally accepted auditing standards in the Republic of China for our audit of the parent company only financial statements as at and for the year ended December 31, 2019. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the parent company only financial statements section of our report. We are independent of the Company in accordance with the Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Company's 2020 parent company only financial statements. These matters were addressed in the context of our audit of the parent company only financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Company's 2020 parent company only financial statements are stated as follows:

# Valuation of allowance for uncollectible accounts receivable

# Description

Refer to Note 4(7)(8), Note 5(1) and Note 6(4) for accounting policies on accounts receivable, accounting estimates and assumptions on impairment assessment as well as details of related impairment, respectively.

The Company assesses impairment of accounts receivable based on historical experience and takes into consideration the customers' historical default records and current financial conditions to estimate expected loss rate in recognising loss allowance. In addition, the Company provides for full allowance for uncollectible accounts from individual customers where there is an indication that they are individually identified as impaired or a credit impairment actually occurred. As the assessment of allowance for uncollectible accounts is subject to management's judgment and estimates in determining the future collectability, such as management's assessment of customer's credit risk, we considered the valuation of allowance for uncollectible accounts receivable from individual customers a key audit matter.

# How our audit addressed the matter

We performed the following audit procedures on the above key audit matter:

- 1. Understood and evaluated related policies and internal control of the credit risk management and accounts receivable impairment.
- 2. Assessed the calculation logic of year-end accounts receivable ageing report provided by management, reviewed the related supporting documents and verified it against the accounting records to ascertain the accuracy of the ageing classification.
- 3. For those material accounts receivable individually identified by the management to have been impaired, reviewed the supporting documents of impairment assessment provided by the management to assess the reasonableness of collectability.
- 4. Sampled significant overdue accounts receivable amounts and examined their subsequent collections.

# Assessment of allowance for inventory valuation losses

# Description

Refer to Note 4(11), Note 5(2) and Note 6(5) for accounting policies on inventory valuation, accounting estimates and assumptions and details of allowance for valuation losses, respectively.

The Company is mainly engaged in sales of electronic components. The Company measures ending inventories at the lower of cost and net realisable value and provides allowance for inventory valuation losses based on usable condition of inventories that were individually identified as obsolete. As the life cycle of such inventories is short, the market is competitive, and the assessment of allowance for valuation of inventories individually identified as obsolete often involves management's subjective judgment, we considered the estimation of inventory valuation loss a key audit matter.

How our audit addressed the matter

We performed the following audit procedures on the above key audit matter:

- 1. Understood and evaluated the internal control procedures over the Company's inventories individually identified as obsolete.
- 2. Understood the Company's warehousing control procedures, reviewed the annual physical inventory count plan as well as participated and observed the annual physical inventory count in order to assess the effectiveness of the procedures the management used to identify and control obsolete inventories.
- 3. Obtained the details of inventories that were individually identified as obsolete by the management, reviewed the related supporting documents and verified it against the accounting records.

# Appropriateness of warehouse revenue cut-off

# Description

Refer to Note 4(22) for accounting policies on revenue recognition.

The Company has two revenue types, including direct shipment from its own warehouses and shipment from distribution warehouses. For shipment from distribution warehouses, revenue is recognised when goods are picked up by customers. The Company's responsible unit regularly obtains the inventory movement records generated from the inventory warehousing system of the customer's distribution warehouses. The supporting documents for revenue recognition include inventory movement records.

As the distribution warehouses are located separately in various regions in China, the process of revenue recognition involves numerous manual procedures. Considering the appropriateness of the timing of distribution warehouses' sales revenue recognition, we considered the recognition of distribution warehouses sales revenue a key audit matter.

#### How our audit addressed the matter

We performed the following audit procedures on the above key audit matter:

- 1. Understood the procedures of revenue recognition for shipment from distribution warehouses, evaluated and sampled the internal control of the two parties' daily reconciliation.
- 2. Obtained the inventory movement records generated from the inventory warehousing system of the customer's distribution warehouses in a certain period before and after the balance sheet date and checked whether the timing of revenue recognition was reasonable.
- 3. Observed the physical inventory count or sent out confirmation letters to the distribution warehouses with significant inventory amount.

# Responsibilities of management and those charged with governance for the parent company only financial statements

Management is responsible for the preparation and fair presentation of the parent company only financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and for such internal control as management determines is necessary to enable the preparation of parent company only financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the parent company only financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Company's financial reporting process.

# Auditors' responsibilities for the audit of the parent company only financial statements

Our objectives are to obtain reasonable assurance about whether the parent company only financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the generally accepted auditing standards in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these parent company only financial statements.

As part of an audit in accordance with the generally accepted auditing standards in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the parent company only financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the parent company only financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the parent company only financial statements, including the disclosures, and whether the parent company only financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the parent company only financial statements. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the parent company only financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Chen, Chin-Chang Yi-Fan Lin For and on behalf of PricewaterhouseCoopers, Taiwan March 22, 2021

The accompanying parent company only financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying parent company only financial statements and independent auditors' report are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

#### ZENITRON CORPORATION PARENT COMPANY ONLY BALANCE SHEETS DECEMBER 31, 2020 AND 2019 (Expressed in thousands of New Taiwan Dollars)

		December 31, 2020				December 31, 2019		
Assets	Notes		AMOUNT	%		AMOUNT	%	
Current assets								
Cash and cash equivalents	6(1)	\$	562,899	4	\$	465,932	4	
Financial assets at fair value through profit or	6(2)							
loss - current			14,626	-		32,196	-	
Financial assets at fair value through other	6(3)							
comprehensive income - current			858,856	6		667,431	6	
Notes receivable, net	6(4)		11,770	-		9,313	-	
Accounts receivable, net	6(4)		4,357,461	30		3,644,468	33	
Accounts receivable - related parties, net	7		1,141,133	8		499,230	5	
Other receivables			98,069	1		73,357	1	
Other receivables - related parties	7		224,194	2		220,435	2	
Inventories, net	6(5)		4,297,237	29		2,392,963	22	
Other current assets			72,449			96,358	1	
Total current assets			11,638,694	80		8,101,683	74	
Non-current assets								
Financial assets at fair value through other	6(3)							
comprehensive income - non-current			46,111	-		46,111	-	
Investments accounted for using equity	6(6)							
method			2,536,286	17		2,357,370	20	
Property, plant and equipment	6(7)		376,212	3		382,711	4	
Right-of-use assets	6(8)		764	-	995		-	
Investment property, net	6(10) and 8		37,036		37,579		-	
Deferred income tax assets	6(22)	50,424		-	35,543		-	
Other non-current assets	8		48,442			48,822	2	
Total non-current assets			3,095,275	20		2,909,131	26	
Total assets		\$	14,733,969	100	\$	11,010,814	100	

(Continued)

#### ZENITRON CORPORATION PARENT COMPANY ONLY BALANCE SHEETS DECEMBER 31, 2020 AND 2019 (Expressed in thousands of New Taiwan Dollars)

T 1 1 1 1 1 1 1 1 1 1 1 1	December 31, 2020				December 31, 2019 AMOUNT %			
Liabilities and Equity Current liabilities	Notes		AMOUNT	%		AMOUNI	%	
Short-term borrowings	6(11)	\$	6,381,379	43	\$	3,949,484	36	
Short-term notes and bills payable	6(12)	φ	549,506	43	φ	499,481	5	
Notes payable	0(12)		2,496			499,481 3,664		
Accounts payable			2,490	-		1,760,945	-	
	7			17		, ,	16	
Accounts payable - related parties	7		44,694	-		14,725	-	
Other payables			250,499	2		162,485	1	
Current income tax liabilities			-	-		25,123	-	
Current lease liabilities	6(8)		406	-		871	-	
Other current liabilities			11,973			8,152		
Total current liabilities			9,747,597	66		6,424,930	58	
Non-current liabilities								
Deferred income tax liabilities	6(22)		114,468	1		114,468	1	
Non-current lease liabilities	6(8)		354	-		123	-	
Other non-current liabilities	6(13)		69,992			65,585	1	
Total non-current liabilities			184,814	1		180,176	2	
Total liabilities			9,932,411	67		6,605,106	60	
Equity								
Share capital	6(14)							
Common stock			2,138,249	15		2,138,249	19	
Capital surplus	6(15)							
Capital surplus			958,734	7		965,034	9	
Retained earnings	6(16)							
Legal reserve			718,200	5		695,154	6	
Unappropriated retained earnings			643,662	4		390,067	4	
Other equity interest								
Other equity interest			342,713	2		217,204	2	
Total equity			4,801,558	33		4,405,708	40	
Significant contingent liabilities and	9							
unrecognised contract commitments								
Siginificant subsequent events	6(16) and 11							
Total liabilities and equity		\$	14,733,969	100	\$	11,010,814	100	

# ZENITRON CORPORATION PARENT COMPANY ONLY STATEMENTS OF COMPREHENSIVE INCOME YEARS ENDED DECEMBER 31, 2020 AND 2019 (Expressed in thousands of New Taiwan Dollars, except for earnings per share)

		Year ended December 31							
			2020						
Items	Notes		AMOUNT	%	AMOUNT	%			
Operating Revenue	6(17) and 7	\$	20,128,205	100 \$	15,469,871	100			
Operating Costs	6(5) and 7	(	19,479,725)(	97)(	14,777,080) (	96			
Gross Profit			648,480	3	692,791	4			
Unrealised gain from sales		(	1,600)	- (	1,600)	-			
Realised gain from sales			1,600	-	1,600	-			
Net Gross Profit			648,480	3	692,791	4			
Operating Expenses	6(20)				· · ·				
Selling expenses		(	421,985)(	2)(	353,160) (	2			
General and administrative expenses		Ì	204,174) (	1)(	160,032)(	1			
Total operating expenses		(	626,159)(	3)(	513,192) (	3			
Operating Profit		` <u> </u>	22,321	/ \	179,599	1			
Non-operating Income and Expenses						<u>+</u>			
Interest income			6,054	_	7,867	-			
Other income	6(18)		60,443	_	63,529	_			
Other gains and losses	6(19)		100,790	1	47,432	-			
Finance costs	6(21)	(	67,696)	- (	109,397)(	1			
Share of profit of subsidiaries and joint	6(6)	(	07,090)	(	10,,577)(	1			
ventures accounted for using equity	0(0)								
method			355,842	2	89,909	1			
Total non-operating income and			555,042	<u> </u>	07,707	1			
expenses			455,433	3	99,340				
Profit before Income Tax			477,754	3	278,939	- 1			
Income tax expense	6(22)	(	5,729)	5	48,358)	1			
Profit for the Year	0(22)	(		3 \$	· · · · · ·	- 1			
		φ	472,025	<u> </u>	230,581	1			
Other Comprehensive Income									
Components of other comprehensive									
income (loss) that will not be reclassified									
to profit or loss	((12))								
Loss on remeasurements of defined	6(13)	<u>ر</u> ب	r (22)	<u>ر</u> ب	1.47				
benefit plan	$\langle (2) \rangle$	(\$	5,623)	- (\$	147)	-			
Unrealised gains from investments in	6(3)								
equity instruments measured at fair value			217 214	1	224 144	1			
through other comprehensive income	((22))		217,244	1	224,144	1			
Income tax related to components of	6(22)								
other comprehensive income that will not			1 104		20				
be reclassified to profit or loss			1,124	-	30	-			
Components of other comprehensive									
income (loss) that will be reclassified to									
profit or loss									
Exchange differences on translation of		,		,	<b>51 75 0</b>				
foreign financial statements		(	75,020)	(	51,752)	-			
Other Comprehensive Income for the		Ŧ							
Year		\$	137,725	$\frac{1}{4}$ $\frac{\$}{\$}$	172,275	1			
Total Comprehensive Income		\$	609,750	4 \$	402,856	2			
Earnings per Share (in dellare)	6(22)								
Earnings per Share (in dollars)	6(23)	¢		0.01 ¢		1 00			
Basic earnings per share		<u>\$</u>		<u>2.21</u> <u>\$</u>		1.08			
Diluted earnings per share		\$		2.20 \$		1.08			

#### ZENITRON CORPORATION PARENT COMPANY ONLY STATEMENTS OF CHANGES IN EQUITY YEARS ENDED DECEMBER 31, 2020 AND 2019 (Expressed in thousands of New Taiwan Dollars)

				Retained	Retained Earnings		ity Interest	
	Notes	Share capital – common stock	Capital surplus	Legal reserve	Unappropriated retained earnings	Exchange differences on translation of foreign financial statements	Unrealised gains (losses) from financial assets measured at fair value through other comprehensive income	Total equity
Year ended December 31, 2019 Balance at January 1, 2019		¢ 0 1 20 0 40	¢ 065 024	\$ 654 400	¢ 562 767	(\$ 38,919)	¢ 02.721	¢ 1 266 250
Net income for the year		\$ 2,138,249	\$ 965,034	\$ 654,490	<u>\$ 563,767</u> 230,581	( <u>\$ 38,919</u> )	\$ 83,731	<u>\$ 4,366,352</u> 230,581
Other comprehensive income (loss)		-	-	-	( 117)	( 51,752)	224,144	172,275
Total comprehensive income (loss)					230,464	( 51,752 )	224,144	402,856
Appropriations and distribution of 2018 earnings	6(16)					(		
Legal reserve		-	-	40,664	( 40,664)	-	-	-
Cash dividends					( <u>363,500</u> )			( <u>363,500</u> )
Balance at December 31, 2019		\$ 2,138,249	\$ 965,034	\$ 695,154	\$ 390,067	(\$ 90,671)	\$ 307,875	\$ 4,405,708
Year ended December 31, 2020								
Balance at January 1, 2020		\$ 2,138,249	<u>\$ 965,034</u>	\$ 695,154	<u>\$ 390,067</u>	( <u>\$ 90,671</u> )	\$ 307,875	<u>\$ 4,405,708</u>
Net income for the year Other comprehensive income (loss)		-	-	-	472,025 ( 4,499)	( 75,020)	217,244	472,025 137,725
Total comprehensive income (loss)					467,526	( 75,020 )	217,244	609,750
Appropriations and distribution of 2019 earnings	6(16)				407,520	()		
Legal reserve	0(-0)	-	-	23,046	( 23,046)	-	-	-
Cash dividends		-	-	-	( 207,600)	-	-	( 207,600)
Cash payment from capital surplus Disposal of investments in equity instruments	6(16) 6(3)	-	( 6,300)	-	-	-	-	( 6,300)
designated at fair value through other comprehensivincome	/e	_	_	_	16,715	-	( 16,715)	_
Balance at December 31, 2020		\$ 2,138,249	\$ 958,734	\$ 718,200	\$ 643,662	( <u>\$ 165,691</u> )	<u>\$ 508,404</u>	\$ 4,801,558

#### ZENITRON CORPORATION PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2020 AND 2019

(Expressed in thousands of New Taiwan Dollars)

			Year ended December 31				
	Notes		2020		2019		
CASH FLOWS FROM OPERATING ACTIVITIES							
Profit before tax		\$	477,754	\$	278,939		
Adjustments		Ŧ	,	4	,		
Adjustments to reconcile profit (loss)							
Unrealised gain from sales			1,600		1,600		
Realised gain from sales		(	1,600)	(	1,600)		
Net gain on financial assets at fair value through profit or loss	6(19)	(	2,568)	(	10,696)		
Expected credit loss (gain)	6(4)		5,674	(	2,095)		
Share of profit of subsidiaries and joint ventures accounted for using	6(6)						
equity method		(	355,842)	(	89,909)		
Depreciation and amortisation	6(20)		17,743		18,281		
(Gain) loss on disposal of property, plant and equipment	6(19)	(	74)		161		
Interest expense	6(21)		67,696		109,397		
Interest income		(	6,054 )	(	7,867)		
Dividend income	6(18)	(	24,105)	(	20,593)		
Changes in operating assets and liabilities							
Changes in operating assets							
Financial assets at fair value through profit or loss			20,138		5,701		
Notes and accounts receivable		(	721,124 )		342,762		
Accounts receivable - related parties		(	641,903)		1,218,097		
Other receivables (including related parties)		(	20,367)	(	23,353)		
Inventories		(	1,904,274 )		1,203,829		
Increase in other current assets			23,909		25,459		
Changes in operating liabilities							
Notes and accounts payable (including related parties)			774,500	(	738,470)		
Other payables			88,815	(	123,803)		
Other current liabilities			3,821	(	8,435)		
Other non-current liabilities		(	1,216)		396		
Cash (outflow) inflow generated from operations		(	2,197,477 )		2,177,801		
Interest received			6,054		7,867		
Interest paid		(	68,497)	(	120,778)		
Income tax paid		(	49,712)	(	74,689)		
Net cash flows (used in) from operating activities		(	2,309,632)		1,990,201		
CASH FLOWS FROM INVESTING ACTIVITIES							
Acquisition of financial assets at fair value through other comprehensive							
income		(	74)	(	36,570)		
Proceeds from disposal of financial assets at fair value through other							
comprehensive income			25,892		-		
Proceeds from capital reduction of investments accounted for using equity							
method			100,833		-		
Acquisition of property, plant and equipment	6(7)	(	6,380)	(	10,260 )		
Proceeds from disposal of property, plant and equipment			200		786		
(Increase) decrease in refundable deposits		(	999 )		27		
(Increase) decrease in other receivables - related parties		(	3,000)		8,491		
Increase in other current assets		(	1,982)	(	1,938 )		
Dividends received			25,177		20,593		
Net cash flows from (used in) investing activities			139,667	(	18,871)		
CASH FLOWS FROM FINANCING ACTIVITIES							
Increase (decrease) in short-term loans	6(24)		2,431,895	(	1,492,382)		
Increase (decrease) in short-term notes and bills payable	6(24)		50,025	(	99,922 )		
Payments of lease liabilities	6(24)	(	1,088 )	(	1,144 )		
Cash dividends paid	6(16)	(	213,900)	(	363,500)		
Net cash flows from (used in) financing activities			2,266,932	(	1,956,948)		
Net increase in cash and cash equivalents			96,967		14,382		
Cash and cash equivalents at beginning of year			465,932		451,550		
Cash and cash equivalents at end of year		\$	562,899	\$	465,932		

# ZENITRON CORPORATION

# NOTES TO THE PARENT COMPANY ONLY FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

# 1. HISTORY AND ORGANISATION

Zenitron Corporation (the "Company") was incorporated as a company limited by shares in October 1982. The Company has been listed on the Taiwan Stock Exchange and started trading since August 26, 2002. The Company is primarily engaged in the sales of electrical components.

# 2. <u>THE DATE OF AUTHORISATION FOR ISSUANCE OF THE CONSOLIDATED FINANCIAL</u> <u>STATEMENTS AND PROCEDURES FOR AUTHORISATION</u>

These parent company only financial statements were authorised for issuance by the Board of Directors on March 22, 2021.

# 3. APPLICATION OF NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS

(1) Effect of the adoption of new issuances of or amendments to International Financial Reporting
 <u>Standards ("IFRS") as endorsed by the Financial Supervisory Commission ("FSC")</u>
 New standards, interpretations and amendments endorsed by the FSC effective from 2020 are as follows:

	Effective date by
	International Accounting
New Standards, Interpretations and Amendments	Standards Board
Amendments to IAS 1 and IAS 8, 'Disclosure initiative-definition of material'	January 1, 2020
Amendments to IFRS 3, 'Definition of a business'	January 1, 2020
Amendments to IFRS 9, IAS 39 and IFRS 7, 'Interest rate benchmark reform'	January 1, 2020
Amendment to IFRS 16, 'Covid-19-related rent concessions' Note: Earlier application from January 1, 2020 is allowed by the FSC.	June 1, 2020 (Note)

Except for the following, the above standards and interpretations have no significant impact to the Company's financial condition and financial performance based on the Company's assessment.

Amendment to IFRS 16, 'Covid-19-related rent concessions'

This amendment provides a practical expedient for lessees from assessing whether a rent concession related to COVID-19, and that meets all the following conditions, is a lease modification:

- A. Changes in lease payments result in the revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- B. Any reduction in lease payments affects only payments originally due on or before June 30, 2021; and
- C. There is no substantive change to other terms and conditions of the lease.

Any lease payment changes caused by the rent concessions will be accounted for as variable lease payments during the concession period.

(2) Effect of new issuances of or amendments to IFRSs as endorsed by the FSC but not yet adopted by the Company

New standards, interpretations and amendments endorsed by the FSC effective from 2021 are as follows:

	Effective date by
	International Accounting
New Standards, Interpretations and Amendments	Standards Board
Amendments to IFRS 4, 'Extension of the temporary exemption	January 1, 2021
from applying IFRS 9'	
Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16,	January 1, 2021
'Interest Rate Benchmark Reform - Phase 2'	

The above standards and interpretations have no significant impact to the Company's financial condition and financial performance based on the Company's assessment.

(3) IFRSs issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRSs as endorsed by the FSC are as follows:

	Effective date by
	International Accounting
New Standards, Interpretations and Amendments	Standards Board
Amendments to IFRS 3, 'Reference to the conceptual framework'	January 1, 2022
Amendments to IFRS 10 and IAS 28, 'Sale or contribution of assets	To be determined by
between an investor and its associate or joint venture'	International Accounting
	Standards Board
IFRS 17, 'Insurance contracts'	January 1, 2023
Amendments to IFRS 17, 'Insurance contracts'	January 1, 2023
Amendments to IAS 1, 'Classification of liabilities as current or non-current'	January 1, 2023
Amendments to IAS 1, 'Disclosure of accounting policies'	January 1, 2023
Amendments to IAS 8, 'Definition of accounting estimates'	January 1, 2023
Amendments to IAS 16, 'Property, plant and equipment: proceeds before intended use'	January 1, 2022
Amendments to IAS 37, 'Onerous contracts — cost of fulfilling a contract'	January 1, 2022
Annual improvements to IFRS Standards 2018–2020	January 1, 2022
The above standards and interpretations have no significant impact to	the Company's financial

condition and financial performance based on the Company's assessment.

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these parent company financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

# (1) Compliance statement

The parent company only financial statements of the Company have been prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

# (2) <u>Basis of preparation</u>

- A. Except for the following items, the parent company only financial statements have been prepared under the historical cost convention:
  - (a) Financial assets at fair value through profit or loss.
  - (b) Financial assets at fair value through other comprehensive income.
  - (c) Defined benefit liabilities recognised based on the net amount of pension fund assets less present value of defined benefit obligation.
- B. The preparation of financial statements in conformity with International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the FSC (collectively referred herein as the "IFRSs") requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 5.
- (3) Foreign currency translation

The parent company only financial statements are presented in New Taiwan Dollars, which is the presentation currency of the primary economic environment in which the Company operates (the "functional currency").

- A. Foreign currency transactions and balances
  - (a) Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are recognised in profit or loss in the period in which they arise.
  - (b) Monetary assets and liabilities denominated in foreign currencies at the period end are retranslated at the exchange rates prevailing at the balance sheet date. Exchange differences arising upon re-translation at the balance sheet date are recognised in profit or loss.
  - (c) Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognised in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognised in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair value are translated using the historical exchange rates at the dates of the initial transactions.

- (d) All foreign exchange gains and losses are presented in the statement of comprehensive income within 'other gains and losses'.
- B. Translation of foreign operations
  - The operating results and financial position of all the group entities that have a functional currency different from the presentation currency are translated into the presentation currency as follows:
  - (a) Assets and liabilities for each balance sheet presented are translated at the closing exchange rate at the date of that balance sheet;
  - (b) Income and expenses for each statement of comprehensive income are translated at average exchange rates of that period; and
  - (c) All resulting exchange differences are recognised in other comprehensive income.
- (4) Classification of current and non-current items
  - A. Assets that meet one of the following criteria are classified as current assets; otherwise they are classified as non-current assets:
    - (a) Assets arising from operating activities that are expected to be realised, or are intended to be sold or consumed within the normal operating cycle;
    - (b) Assets held mainly for trading purposes;
    - (c) Assets that are expected to be realised within twelve months from the balance sheet date;
    - (d) Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to be exchanged or used to settle liabilities more than twelve months after the balance sheet date.
  - B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise they are classified as non-current liabilities:
    - (a) Liabilities that are expected to be settled within the normal operating cycle;
    - (b) Liabilities arising mainly from trading activities;
    - (c) Liabilities that are to be settled within twelve months from the balance sheet date;
    - (d) Liabilities for which the repayment date cannot be extended unconditionally to more than twelve months after the balance sheet date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.
- (5) Financial assets at fair value through profit or loss
  - A. Financial assets at fair value through profit or loss are financial assets that are not measured at amortised cost or fair value through other comprehensive income.
  - B. On a regular way purchase or sale basis, financial assets at fair value through profit or loss are recognised and derecognised using trade date accounting.
  - C. At initial recognition, the Company measures the financial assets at fair value and recognises the transaction costs in profit or loss. The Company subsequently measures the financial assets at fair value, and recognises the gain or loss in profit or loss.
  - D. The Company recognises the dividend income when the right to receive payment is established,

future economic benefits associated with the dividend will flow to the Company and the amount of the dividend can be measured reliably.

- (6) Financial assets at fair value through other comprehensive income
  - A. Financial assets at fair value through other comprehensive income comprise equity securities which are not held for trading, and for which the Company has made an irrevocable election at initial recognition to recognise changes in fair value in other comprehensive income.
  - B. On a regular way purchase or sale basis, financial assets at fair value through other comprehensive income are recognised and derecognised using trade date accounting.
  - C. At initial recognition, the Company measures the financial assets at fair value plus transaction costs. The Company subsequently measures the financial assets at fair value:

The changes in fair value of equity investments that were recognised in other comprehensive income are reclassified to retained earnings and are not reclassified to profit or loss following the derecognition of the investment. Dividends are recognised as revenue when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Company and the amount of the dividend can be measured reliably.

- (7) Accounts and notes receivable
  - A. Accounts and notes receivable entitle the Company a legal right to receive consideration in exchange for transferred goods.
  - B. The short-term accounts and notes receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.
- (8) Impairment of financial assets

For accounts receivable or contract assets that have a significant financing component, at each reporting date, the Company recognises the impairment provision for 12 months expected credit losses if there has not been a significant increase in credit risk since initial recognition or recognises the impairment provision for the lifetime expected credit losses (ECLs) if such credit risk has increased since initial recognition after taking into consideration all reasonable and verifiable information that includes forecasts. On the other hand, for accounts receivable or contract assets that do not contain a significant financing component, the Company recognises the impairment provision for lifetime ECLs.

(9) Derecognition of financial assets

The Company derecognises a financial asset when one of the following conditions is met:

- A. The contractual rights to receive the cash flows from the financial asset expire.
- B. The contractual rights to receive cash flows of the financial asset have been transferred and the Company has transferred substantially all risks and rewards of ownership of the financial asset.
- C. The contractual rights to receive cash flows of the financial asset have been transferred; however, the Company has not retained control of the financial asset.
- (10) Leasing arrangements (lessor)-lease receivables/ operating leases

Lease income from an operating lease (net of any incentives given to the lessee) is recognised in

profit or loss on a straight-line basis over the lease term.

(11) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the moving average method. The item by item approach is used in applying the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the applicable variable selling expenses.

- (12) Investments accounted for using equity method / subsidiaries
  - A. Subsidiaries are all entities (including structured entities) controlled by the Company. The Company controls an entity when the Company is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.
  - B. Inter-company transactions, balances and unrealised gains or losses on transactions between companies within the Company are eliminated. Accounting policies of subsidiaries have been adjusted where necessary to ensure consistency with the policies adopted by the Company.
  - C. The Company's share of its subsidiaries' post-acquisition profits or losses is recognised in profit or loss, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income. When the Company's share of losses in a subsidiary equals or exceeds its interest in the subsidiary, the Company continues to recognise losses proportionate to its ownership.
  - D. Changes in a parent's ownership interest in a subsidiary that do not result in the parent losing control of the subsidiary (transactions with non-controlling interests) are accounted for as equity transactions, i.e. transactions with owners in their capacity as owners. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity.
  - E. Pursuant to the Regulations Governing the Preparation of Financial Reports by Securities Issuers, profit (loss) of the current period and other comprehensive income in the parent company only financial statements shall equal to the amount attributable to owners of the parent in the financial statements prepared with basis for consolidation. Owners' equity in the parent company only financial statements shall equal to equity attributable to owners of the parent in the financial statements prepared with basis for consolidation.
- (13) Property, plant and equipment
  - A. Property, plant and equipment are initially recorded at cost. Borrowing costs incurred during the construction period are capitalised.
  - B. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

- C. Land is not depreciated. Other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives. Each part of an item of property, plant, and equipment with a cost that is significant in relation to the total cost of the item must be depreciated separately.
- D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each financial year-end. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors', from the date of the change.

The estimated useful lives of property, plant and equipment are as follows:

Buildings and structures	1	~	55 year(s)
Transportation equipment	1	~	5 year(s)
Office equipment	1	~	5 year(s)

(14) Leasing arrangements (lessee) - right-of-use assets/ lease liabilities

- A. Leases are recognised as a right-of-use asset and a corresponding lease liability at the date at which the leased asset is available for use by the Company. For short-term leases or leases of low-value assets, lease payments are recognised as an expense on a straight-line basis over the lease term.
- B. Lease liabilities include the net present value of the remaining lease payments at the commencement date, discounted using the incremental borrowing interest rate. Lease payments are comprised of fixed payments, less any lease incentives receivable.

The Company subsequently measures the lease liability at amortised cost using the interest method and recognises interest expense over the lease term. The lease liability is remeasured and the amount of remeasurement is recognised as an adjustment to the right-of-use asset when there are changes in the lease term or lease payments and such changes do not arise from contract modifications.

- C. At the commencement date, the right-of-use asset is stated at cost comprising the following:
  - (a) The amount of the initial measurement of lease liability;
  - (b) Any lease payments made at or before the commencement date;
  - (c) Any initial direct costs incurred by the lessee; and
  - (d) An estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

The right-of-use asset is measured subsequently using the cost model and is depreciated from the commencement date to the earlier of the end of the asset's useful life or the end of the lease term. When the lease liability is remeasured, the amount of remeasurement is recognised as an adjustment to the right-of-use asset.

# (15) <u>Investment property</u>

An investment property is stated initially at its cost and measured subsequently using the cost model. Except for land, investment property is depreciated on a straight-line basis over its estimated useful life of  $50 \sim 55$  years.

(16) Impairment of non-financial assets

The Company assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. When the circumstances or reasons for recognising impairment loss for an asset in prior years no longer exist or diminish, the impairment loss is reversed. The increased carrying amount due to reversal should not be more than what the depreciated or amortised historical cost would have been if the impairment had not been recognised.

(17) Borrowings

Borrowings comprise short-term bank borrowings and other short-term loans.

- (18) Notes and accounts payable
  - A. Accounts payable are liabilities for purchases of raw materials, goods and notes payable are those resulting from operating and non-operating activities.
  - B. The short-term notes and accounts payable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.
- (19) Derecognition of financial liabilities

A financial liability is derecognised when the obligation specified in the contract is either discharged or cancelled or expires.

- (20) Employee benefits
  - A. Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognised as expense in that period when the employees render service.

- B. Pensions
  - (a) Defined contribution plan

For defined contribution plan, the contributions are recognised as pension expense when they are due on an accrual basis. Prepaid contributions are recognised as an asset to the extent of a cash refund or a reduction in the future payments.

- (b) Defined benefit plan
  - i. Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Company in current period or prior periods. The liability recognised in the balance sheet in respect of defined benefit pension plan is the present value of the defined benefit obligation

at the balance sheet date less the fair value of plan assets. The net defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The rate used to discount is determined by using interest rates of government bonds (at the balance sheet date).

- ii.Remeasurements arising on the defined benefit plan are recognised in other comprehensive income in the period in which they arise and are recorded as retained earnings.
- iii. Past service costs are recognised immediately in profit or loss.
- C. Employees' compensation and directors' remuneration

Employees' compensation and directors' remuneration are recognised as expense and liability, provided that recognition is required under legal or constructive obligation and those amounts can be reliably estimated. Any difference between the accrued amounts and the subsequently actual distributed amounts resolved by the shareholders is accounted for as changes in estimates.

### (21) Income tax

- A. The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or items recognised directly in equity, in which cases the tax is recognised in other comprehensive income or equity.
- B. The current income tax expense is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.
- C. Deferred tax is recognised, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated balance sheet. However, the deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.
- D. Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. At each balance sheet date, unrecognised and recognised deferred tax assets are reassessed.

#### (22) <u>Revenue recognition</u>

Sales of goods - agency

- A. The Company is an agency of electronic components. Sales are recognised when control of the products has transferred, being when the products are delivered to the customer, the customer has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the acceptance of the products. Delivery occurs when the products have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the customer, and either the customer has accepted the products in accordance with the sales contract, or the Company has objective evidence that all criteria for acceptance have been satisfied.
- B. A receivable is recognised when the goods are delivered as this is the timing based on trade terms that the consideration is unconditional because only the passage of time is required before the payment is due.

# 5. <u>CRITICAL ACCOUNTING JUDGEMENTS, ESTIMATES AND KEY SOURCES OF</u> <u>ASSUMPTION UNCERTAINTY</u>

The preparation of these parent company only financial statements requires management to make critical judgements in applying the Company's accounting policies and make critical assumptions and estimates concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. Such assumptions and estimates have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year; and the related information is addressed below:

(1) Valuation of allowance for uncollectible accounts receivable

The assessment of accounts receivable impairment relies on the Company's judgement and assumption about the recoverable amount of the accounts receivable in the future, taking into account various factors such as client's financial status, the Company's internal credit rating, transaction history, current economic condition and others which might affect the client's repayment ability. Where there is suspicion of recoverability, the Company needs to assess the possible recoverable amount and recognise reasonable allowance. The assessment of impairment depends on reasonable expectation about future events on the basis of the conditions existing at the balance sheet date. The estimation may differ from the actual result and may lead to significant changes.

(2) Evaluation of inventories

As inventories are stated at the lower of cost and net realisable value, the Company must determine the net realisable value of inventories on balance sheet date using judgements and estimates. Due to the rapid technology innovation, the Company evaluates the amounts of normal inventory consumption, obsolete inventories or inventories without market selling value on balance sheet date, and writes down the cost of inventories to the net realisable value. Such an evaluation of inventories is principally based on the demand for the products within the specified period in the future. Therefore, there might be material changes to the evaluation.

#### 6. DETAILS OF SIGNIFICANT ACCOUNTS

(1) Cash and cash equivalents

	Decen	nber 31, 2020	December 31, 2019		
Cash on hand and revolving funds	\$	192	\$	192	
Checking accounts and demand deposits		562,707		465,740	
	\$	562,899	\$	465,932	

A. The Company transacts with a variety of financial institutions all with high credit quality to disperse credit risk, so it expects that the probability of counterparty default is remote.

B. The Company has no cash pledged to others.

(2) Financial assets at fair value through profit or loss

	Decem	December 31, 2020		mber 31, 2019
Current items				
Financial assets mandatorily measured at fair				
value through profit or loss				
Listed stocks	\$	22,951	\$	60,942
Valuation adjustments	(	8,325)	()	28,746)
	\$	14,626	\$	32,196

A. The Company recognised net profit amounting to \$2,568 and \$10,696 on financial assets at fair value through profit or loss for the years ended December 31, 2020 and 2019, respectively.

B. The Company has no financial assets at fair value through profit or loss pledged to others as collateral.

C. Information relating to financial assets at fair value through profit or loss is provided in Note 12(3).

(3) Financial assets at fair value through other comprehensive income

	December 31, 2020		December 31, 2019	
Current items				
Equity instruments				
Listed stocks	\$	347,990	\$	357,168
Emerging stocks		2,462		2,388
		350,452		359,556
Valuation adjustment		508,404		307,875
	\$	858,856	\$	667,431
Non-current items				
Equity instruments				
Unlisted stocks	\$	46,111	\$	46,111

A. The Company has elected to classify stock investments with steady dividend income as financial assets at fair value through other comprehensive income. The fair value of such investments amounted to \$904,967 and \$713,542 for the years ended December 31, 2020 and 2019, respectively. Without considering any collateral held or other credit enhancements, until the end of the reporting period, the maximum credit risk in relation to the financial loss arising from

unsatisfied performance obligation of the counterparties is the carrying amount of financial assets.

- B. Aiming to adjust strategic investment, the Company sold \$25,892 stock investment at fair value resulting in cumulative gain on disposal of \$16,715 during the year ended December 31, 2020.
- C. Amounts recognised in other comprehensive income in relation to the financial assets at fair value through other comprehensive income are listed below:

		Year ended l	Decen	nber 31
		2020		2019
Equity instruments at fair value through other				
comprehensive income				
Fair value change recognised in other				
comprehensive income	\$	217,244	\$	224,144
Cumulative gains reclassified to retained				
earnings due to derecognition	( <u>\$</u>	16,715)	\$	-

D. The Company has no financial assets at fair value through other comprehensive income pledged to others as collateral.

E. Information relating to fair value of financial assets at fair value through other comprehensive income is provided in Note 12(3).

(4) Notes and accounts receivable

	Dece	mber 31, 2020	Dece	mber 31, 2019
Notes receivable	\$	11,770	\$	9,313
Accounts receivable	\$	4,428,017	\$	3,709,350
Less: Allowance for uncollectible accounts	(	70,556)	(	64,882)
	\$	4,357,461	\$	3,644,468

A. The Company uses historical experience and takes into consideration the customers' historical default records, current financial conditions and economic conditions of the industry to estimate expected loss rate in recognising loss allowance. In addition, the Company provides for adequate allowance for uncollectible accounts from individual customers where there is an indication that they are impaired based on specific identification or a credit impairment actually occurred and the customers did not provide any collateral.

B. The ageing analysis of accounts and notes receivable is as follows:

		December	r 31, 2	020	 December	r 31	, 2020
		Accounts		Notes	Accounts		Notes
	1	receivable	re	ceivable	 receivable		receivable
Not past due	\$	4,293,105	\$	11,770	\$ 3,607,334	\$	9,313
Up to 30 days		4,294		-	4,880		-
31 to 90 days		78,043		-	46,719		-
Over 90 days		52,575		-	 50,417		_
	\$	4,428,017	\$	11,770	\$ 3,709,350	\$	9,313

The above ageing analysis was based on past due date.

- C. The Company applies the simplified approach using the provision matrix based on the loss rate methodology to estimate expected credit loss.
- D. The Company adjusts historical and timely information to assess the default possibility of accounts receivable, contract assets and lease payments receivable. On December 31, 2020 and 2019, the provision matrix based on the roll rate methodology is as follows:

	N	ot post due		p to 30	dor	31~90	-	ver 90	Total
	IN	ot past due	days	s past due	day	ys past due	days	past due	 Total
December 31, 2020									
Expected loss rate		0.11%	0.11	%-0.13%	0.1	1%-100%	0.11	%-100%	
Total accounts									
receivable	\$	4,293,105	\$	4,294	\$	78,043	\$	52,575	\$ 4,428,017
				<u> </u>		· · · · ·			 · · · · ·
			П	p to 30		31~90	0	ver 90	
	N	at maat due		1	dar	01 90	0		Total
	IN	ot past due	days	s past due	uay	ys past due	days	past due	 Total
December 31, 2019									
Expected loss rate		0.3%		0.3%		0.3%	53.6	%-100%	
Total accounts									
receivable	\$	3,607,334	\$	4,880	\$	46,719	\$	50,417	\$ 3,709,350

E. Movements in relation to the Company applying the simplified approach to provide loss allowance for accounts receivable are as follows:

		2020	2019		
	Accourt	nts receivable	Accourt	nts receivable	
At January 1	\$	64,882	\$	66,976	
Provision for (reversal of) impairment loss		5,674	(	2,095)	
Write-offs		-		1	
At December 31	\$	70,556	\$	64,882	

- F. As of December 31, 2020, December 31, 2019 and January 1, 2019, the balances of receivables (including notes receivable) from contracts with customers amounted to \$4,439,787, \$3,718,663 and \$4,061,424, respectively. Without considering any collateral held or other credit enhancements, until the end of the reporting period, the maximum credit risk in relation to the financial loss arising from unsatisfied performance obligation of the counterparties is the carrying amount of financial assets.
- G. Information relating to credit risk of accounts receivable and notes receivable is provided in Note 12(2).

### (5) Inventories

		Dec	ember 31, 2020	
		A	Allowance for	
	 Cost	v	aluation loss	 Book value
Merchandise inventories	\$ 4,175,374	(\$	224,747)	\$ 3,950,627
Inventories in transit	 346,610			 346,610
	\$ 4,521,984	(\$	224,747)	\$ 4,297,237
		Dec	ember 31, 2019	
		A	Allowance for	
	 Cost	v	aluation loss	 Book value
Merchandise inventories	\$ 2,534,104	(\$	203,483)	\$ 2,330,621
Inventories in transit	 62,342			 62,342
	\$ 2,596,446	(\$	203,483)	\$ 2,392,963

The cost of inventories recognised as expense for the year:

	 Year ended I	Decem	ber 31
	 2020		2019
Cost of goods sold	\$ 19,416,759	\$	14,700,112
Loss on decline in market value	 62,966		76,968
	\$ 19,479,725	\$	14,777,080

# (6) Investments accounted for using equity method

A. Subsidiaries accounted for using equity method

	Decer	December 31, 2020		mber 31, 2019
Supertronic International Corp.	\$	2,414,819	\$	2,187,631
Zenitron (HK) Limited		33,316		29,836
Yo-Teh Investment Corporation		57,676		111,749
Raytronic Corporation		30,475		28,154
	\$	2,536,286	\$	2,357,370

B. Share of profit of subsidiaries accounted for using equity method

	 Year ended	Decembe	er 31
	 2020		2019
Supertronic International Corp.	\$ 301,241	\$	84,699
Zenitron (HK) Limited	4,448		1,294
Yo-Teh Investment Corporation	47,832		1,192
Raytronic Corporation	 2,321		2,724
	\$ 355,842	\$	89,909

Refer to Note 4(3) the consolidated financial statements for the year ended December 31, 2020 for the information regarding the Company's subsidiaries.

# (7) Property, plant and equipment

			Bu	ildings and	Tr	ransportation		Office	
		Land	s	tructures		equipment	e	quipment	Total
<u>At January 1, 2020</u>									
Cost	\$	252,592	\$	334,227	\$	43,704	\$	60,445 \$	690,968
Accumulated depreciation		-	()	230,928)	(	29,306)	()	48,023) (	308,257)
	\$	252,592	\$	103,299	\$	14,398	\$	12,422 \$	382,711
<u>2020</u>									
Opening net book amount as at									
January 1	\$	252,592	\$	103,299	\$	14,398	\$	12,422 \$	382,711
Additions		-		-		5,740		640	6,380
Disposals		-		-	(	126)		- (	126)
Depreciation charge		-	(	4,779)	(	4,253)	(	3,721) (	12,753)
Closing net book amount as at									
December 31	\$	252,592	\$	98,520	\$	15,759	\$	9,341 \$	376,212
<u>At December 31, 2020</u>									
Cost	\$	252,592	\$	334,227	\$	43,864	\$	61,002 \$	691,685
Accumulated depreciation		- ,	(	235,707)	(	28,105)	Ċ	51,661) (	315,473)
	\$	252,592	\$	98,520	\$	15,759	\$	9,341 \$	376,212
	-		+	, ,,, _ ,	-		-		
			Bu	ildings and	Tr	ansportation		Office	
		Land		tructures		equipment	е	quipment	Total
<u>At January 1, 2019</u>		24110				- <u> </u>		4	1000
Cost	\$								
		252 592	\$	334 227	\$	46 284	\$	67 135 \$	700 238
Accumulated depreciation	Ŧ	252,592	\$	334,227 225 862)	\$	46,284	\$	67,135 \$ 55,642) (	700,238
Accumulated depreciation		-	(	225,862)	(	32,165)	(	55,642) (	313,669)
-	\$	252,592 - 252,592	\$ (		\$ (		\$ (		
<u>2019</u>		-	(	225,862)	(	32,165)	(	55,642) (	313,669)
2019 Opening net book amount as at	\$	252,592	(	225,862) 108,365	(	<u>32,165</u> ) <u>14,119</u>	(	55,642) ( 11,493 <u>\$</u>	313,669) 386,569
2019 Opening net book amount as at January 1		-	(	225,862)	(	32,165) 14,119 14,119	(	55,642) ( 11,493 \$ 11,493 \$	313,669) 386,569 386,569
2019 Opening net book amount as at January 1 Additions	\$	252,592	(	225,862) 108,365	(	32,165) 14,119 14,119 5,500	(	55,642) ( <u>11,493</u> \$ 11,493 \$ 4,760	313,669) 386,569 386,569 10,260
2019 Opening net book amount as at January 1 Additions Disposals	\$	252,592	(	225,862) 108,365 108,365	(	32,165) 14,119 14,119 5,500 924)	(	55,642) ( <u>11,493</u> \$ 11,493 \$ 4,760 23) (	313,669) 386,569 386,569 10,260 947)
2019 Opening net book amount as at January 1 Additions Disposals Depreciation charge	\$	252,592	(	225,862) 108,365 108,365	(	32,165) 14,119 14,119 5,500	(	55,642) ( <u>11,493</u> \$ 11,493 \$ 4,760	313,669) 386,569 386,569 10,260
2019 Opening net book amount as at January 1 Additions Disposals Depreciation charge Closing net book amount as at	\$	252,592	(\$(	225,862) 108,365 108,365 5,066)	(	32,165) 14,119 14,119 5,500 924) 4,297)	(\$(	55,642) ( 11,493 \$ 11,493 \$ 4,760 23) ( 3,808) (	313,669) 386,569 386,569 10,260 947) 13,171)
2019 Opening net book amount as at January 1 Additions Disposals Depreciation charge	\$	252,592	(	225,862) 108,365 108,365	(	32,165) 14,119 14,119 5,500 924)	(	55,642) ( <u>11,493</u> \$ 11,493 \$ 4,760 23) (	313,669) 386,569 386,569 10,260 947)
2019 Opening net book amount as at January 1 Additions Disposals Depreciation charge Closing net book amount as at December 31	\$	252,592	(\$(	225,862) 108,365 108,365 5,066)	(	32,165) 14,119 14,119 5,500 924) 4,297)	(\$(	55,642) ( 11,493 \$ 11,493 \$ 4,760 23) ( 3,808) (	313,669) 386,569 386,569 10,260 947) 13,171)
2019 Opening net book amount as at January 1 Additions Disposals Depreciation charge Closing net book amount as at December 31	\$	252,592 252,592 - 252,592 252,592	(\$	225,862) 108,365 108,365 5,066) 103,299	(\$\$\$\$	32,165) 14,119 14,119 5,500 924) 4,297) 14,398	(\$ \$ \$	55,642) ( 11,493 \$ 11,493 \$ 4,760 23) ( 3,808) ( 12,422 \$	313,669) 386,569 386,569 10,260 947) 13,171) 382,711
2019 Opening net book amount as at January 1 Additions Disposals Depreciation charge Closing net book amount as at December 31 <u>At December 31, 2019</u> Cost	\$	252,592	(\$(	225,862) 108,365 108,365 5,066) 103,299 334,227	(	32,165) 14,119 14,119 5,500 924) 4,297) 14,398 43,704	(\$(	55,642) ( 11,493 \$ 11,493 \$ 4,760 23) ( 3,808) ( 12,422 \$ 60,445 \$	313,669) 386,569 386,569 10,260 947) 13,171) 382,711 690,968
2019 Opening net book amount as at January 1 Additions Disposals Depreciation charge Closing net book amount as at December 31	\$	252,592 252,592 - 252,592 252,592	(\$	225,862) 108,365 108,365 5,066) 103,299	(\$\$\$\$	32,165) 14,119 14,119 5,500 924) 4,297) 14,398	(\$ \$ \$	55,642) ( 11,493 \$ 11,493 \$ 4,760 23) ( 3,808) ( 12,422 \$	313,669) 386,569 386,569 10,260 947) 13,171) 382,711

The significant components of buildings and structures include main building and auxiliary building, which are depreciated over 55 and 15 years, respectively.

#### (8) Lease arrangements – lessee

	December 31, 2020 Carrying amount		December 31, 2019 Carrying amount	
Right-of-use assets:	<u> </u>		Carryii	
Buildings and structures	\$	764	\$	995
Lease liabilities:				
Current	\$	406	\$	871
Non-current		354		123
	\$	760	\$	994

A. The Company leases various assets including buildings. Rental contracts are typically made for periods of 1 to 3 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose covenants, but leased assets may not be used as security for borrowing purposes.

B. Short-term leases with a lease term of 12 months or less comprise transportation equipment, buildings and structures. Low-value assets comprise office equipment. Right-of-use asset and lease liabilities were not recognised for these leases.

C. The depreciation charges on right-of-use assets are as follows:

	Year ended	December 31
	2020	2019
	Depreciation charge	Depreciation charge
Buildings and structures	\$ 1,086	\$ 1,142

D. For the years ended December 31, 2020 and 2019, the additions to right-of-use assets were \$854 and \$0, respectively.

E. Except for the depreciation charge, the information on profit or loss in relation to lease contracts is as follows:

	Year ended December 31					
		2020	2019			
Items affecting profit or loss						
Interest expense on lease liabilities	\$	15	\$	19		
Expense on short-term leases and leases of						
low-value assets		489		471		

- F. For the years ended December 31, 2020 and 2019, the Group's total cash outflow for leases were \$1,592 and \$1,634, respectively.
- (9) Lease arrangements lessor

For the years ended December 31, 2020 and 2019, the Company recognised rent income in the amounts of \$6,897 and \$6,907, respectively, based on the operating lease agreement, which does not include variable lease payments.

# (10) Investment property

		Land		Buildings		Total
January 1, 2020						
Cost	\$	32,466	\$	29,941	\$	62,407
Accumulated depreciation						- /
and impairment	(	15,410)		9,418)	(	24,828)
	\$	17,056	\$	20,523	\$	37,579
<u>2020</u>						
Opening net book amount	\$	17.056	¢	20,522	\$	27 570
as at January 1	Ф	17,056	\$	20,523	<b>Э</b>	37,579
Depreciation charge			(	543)	(	543)
Closing net book amount as at December 31	¢	17.056	¢	10.090	¢	27.026
as at December 51	\$	17,056	\$	19,980	\$	37,036
December 31, 2020						
Cost	\$	32,466	\$	29,941	\$	62,407
Accumulated depreciation	Ψ	52,100	Ψ	29,911	Ψ	02,107
and impairment	(	15,410)	(	9,961)	(	25,371)
I I I I	\$	17,056	\$	19,980	\$	37,036
		Land	-	Buildings	-	Total
January 1, 2019						
<u>January 1, 2019</u> Cost	\$	32,466	\$	29,941	\$	62,407
•	\$		\$	29,941	\$	62,407
Cost	\$ (			29,941 8,874)	\$ (	62,407 24,284)
Cost Accumulated depreciation	\$ (	32,466			\$ (	
Cost Accumulated depreciation	(	32,466 15,410)	(	8,874)	(	24,284)
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book	(	32,466 <u>15,410</u> ) <u>17,056</u>	(	<u>8,874)</u> 21,067	(	24,284) 38,123
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1	(	32,466 15,410)	(	8,874) 21,067 21,067	(	24,284) 38,123 38,123
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge	(	32,466 <u>15,410</u> ) <u>17,056</u>	(	<u>8,874)</u> 21,067	( <u>\$</u>	24,284) 38,123
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount	(	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u>	(	8,874) 21,067 21,067 544)	(	24,284) 38,123 38,123 544)
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge	(	32,466 <u>15,410</u> ) <u>17,056</u>	(	8,874) 21,067 21,067	(	24,284) 38,123 38,123
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount as at December 31	(	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u>	(	8,874) 21,067 21,067 544)	(	24,284) 38,123 38,123 544)
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount as at December 31 <u>December 31, 2019</u>	( <u>\$</u> <u>\$</u>	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u> <u>17,056</u>	(	8,874) 21,067 21,067 544) 20,523	(\$\$\$	24,284) 38,123 38,123 544) 37,579
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount as at December 31 <u>December 31, 2019</u> Cost	(	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u>	(	8,874) 21,067 21,067 544)	(	24,284) 38,123 38,123 544)
Cost Accumulated depreciation and impairment 2019 Opening net book amount as at January 1 Depreciation charge Closing net book amount as at December 31 December 31, 2019 Cost Accumulated depreciation	( <u>\$</u> <u>\$</u>	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u> <u>17,056</u> <u>-</u> <u>32,466</u>	(	8,874) 21,067 21,067 544) 20,523 29,941	(\$\$\$	24,284) 38,123 38,123 544) 37,579 62,407
Cost Accumulated depreciation and impairment <u>2019</u> Opening net book amount as at January 1 Depreciation charge Closing net book amount as at December 31 <u>December 31, 2019</u> Cost	( <u>\$</u> <u>\$</u>	32,466 <u>15,410</u> ) <u>17,056</u> <u>-</u> <u>17,056</u>	(	8,874) 21,067 21,067 544) 20,523	(\$\$\$	24,284) 38,123 38,123 544) 37,579

A. Rental income from investment property and direct operating expenses arising from investment property are shown below:

	Year ended December 31				
Rental revenue from investment property		2020	2019		
	\$	2,546	\$	2,546	
Direct operating expenses arising from the					
investment property that generated rental					
income during the year	\$	543	\$	544	

B. The fair value of the investment property held by the Company was \$95,101 and \$91,476 as of December 31, 2020 and 2019, respectively, which were based on the trading prices of nearby areas.

C. Refer to Note 8 for further information on investment property pledged to others as collateral.

(11) Short-term borrowings

	December 31, 2020		December 31, 2019		
Unsecured borrowings	\$	6,381,379	\$	3,949,484	
Interest rate range	0.0	0.64%~1.21%		1%~3%	

A. For the years ended December 31, 2020 and 2019, the interest expense recognised in profit or loss amounted to \$64,592 and \$105,580, respectively.

- B. As of December 31, 2020 and 2019, the Company provided collaterals for the financing facility of short-term borrowings and issued guaranteed notes as collateral in the amount of \$11,309,510 and \$11,516,175, respectively.
- (12) Short-term notes and bills payable

	De	cember 31, 2020	December 31, 2019		
Short-term notes and bills payable	\$	550,000	\$	500,000	
Discount on short-term notes and bills payable	(	494)	(51)		
	\$	549,506	\$	499,481	
Coupon rate		1%~1.2%		1%~1.2%	

The abovementioned commercial paper was secured by financial institutions.

- (13) Pensions
  - A. (a) The Company has a defined benefit pension plan in accordance with the Labor Standards Act, covering all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company contributes monthly an amount equal to 2% of the employees' monthly salaries and wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee.
    - (b) The amounts recognised in the balance sheet are as follows:

	Decer	mber 31, 2020	Decen	nber 31, 2019
Present value of defined benefit obligations	\$	84,217	\$	80,044
Fair value of plan assets	()	18,965)	()	19,246)
Net defined benefit liability	\$	65,252	\$	60,798

(c) Movements in net defined benefit liabilities are as follows:

	Present value of defined benefit obligations		ł	Fair value of plan assets	Net defined benefit liability	
2020						
Balance at January 1	(\$	80,044)	\$	19,246	(\$	60,798)
Current service cost		1,444		-		1,444
Interest (expense) income	(	592)		137	(	455)
	(	79,192)		19,383	(	59,809)
Remeasurements:						
Return on plan assets		-		632		632
Change in demographic						
assumptions	(	465)		-	(	465)
Change in financial assumptions	(	3,702)		-	(	3,702)
Experience adjustments	(	2,088)		-	(	2,088)
	(	6,255)		632	(	5,623)
Paid pension		1,230	(	1,230)		-
Pension fund contribution		_		180		180
Balance at December 31	(\$	84,217)	\$	18,965	(\$	65,252)
2019	de	sent value of fined benefit obligations		Fair value of plan assets		Net defined nefit liability
Balance at January 1	(\$	78,464)	\$	18,234	(\$	60,230)
Interest (expense) income	(	775)	т	174	(	601)
	(	79,239)		18,408	(	60,831)
Remeasurements:						
Return on plan assets		-		658		658
Change in demographic assumptions		9		-		9
Change in financial assumptions	(	2,017)		-	(	2,017)
Experience adjustments	`	1,203		-	`	1,203
1 5	(	805)		658	(	147)
Pension fund contribution	`			180	·	180
Balance at December 31	(\$	80,044)	\$	19,246	(\$	60,798)

- (d) The Bank of Taiwan was commissioned to manage the Fund of the Company's defined benefit pension plan in accordance with the Fund's annual investment and utilisation plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilisation of the Labor Retirement Fund" (Article 6: The scope of utilisation for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-thecounter, or private placement equity securities, investment in domestic or foreign real estate securitisation products, etc.). With regard to the utilisation of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorized by the Regulator. The Company has no right to participate in managing and operating that fund and hence the Company is unable to disclose the classification of plan assets fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2020 and 2019 is given in the Annual Labor Retirement Fund Utilisation Report announced by the government.
- (f) The principal actuarial assumptions used were as follows:

	Year ended I	Year ended December 31				
	2020	2019				
Discount rate	0.30%	0.75%				
Future salary increases	2.00%	2.00%				

Assumptions regarding future mortality experience are set based on actuarial advice in accordance with statistics and experience of the 5th Taiwan Standard Ordinary Experience Mortality Table.

Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis was as follows:

	Discount rate					Future salary increases			
	Increas	se 0.25%	Decr	ease 0.25%	Increa	ase 0.25%	Deci	rease 0.25%	
December 31, 2020									
Effect on present value of defined benefit obligation	(\$	2,061)	\$	2,139	\$	2,097	( <u>\$</u>	2,032)	
December 31, 2019									
Effect on present value of defined benefit obligation	( <u>\$</u>	2,016)	\$	2,095	\$	2,064	( <u>\$</u>	1,997)	

The sensitivity analysis above is based on one assumption which changed while the other conditions remain unchanged. In practice, more than one assumption may change all at once. The method of analysing sensitivity and the method of calculating net pension liability in the balance sheet are the same.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period.

- (f) Expected contributions to the defined benefit pension plan of the Company for the year ending December 31, 2021 amount to \$180.
- (g) As of December 31, 2020, the weighted average duration of the retirement plan is 9 years. The analysis of timing of the future pension payment was as follows:

Within 1 year	\$ 2,421
1-2  year(s)	3,767
2-5 years	20,562
Over 5 years	59,483
	\$ 86,233

- B. (a) Effective July 1, 2005, the Company has established a defined contribution pension plan (the "New Plan") under the Labor Pension Act (the "Act"), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company contributes monthly an amount not lower than 6% of the employees' monthly salaries and wages to the employees' individual pension accounts at the Bureau of Labor Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment.
  - (b) The pension costs under the defined contribution pension plan of the Company for the years ended December 31, 2020 and 2019 were \$14,710 and \$14,540, respectively.

### (14) Share capital

- A. As of December 31, 2020, the Company's authorised capital was \$3,500,000, consisting of 350 million shares of ordinary stock (including 20 million shares reserved for employee stock options), and the paid-in capital was \$2,138,249 with a par value of \$10 (in dollars) per share.
- B. As of December 31, 2020 and 2019, the beginning and ending number of outstanding shares were both 213,825 thousand shares.
- (15) Capital surplus

Pursuant to the R.O.C. Company Act, capital surplus arising from paid-in capital in excess of par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the R.O.C. Securities and Exchange Act requires that the amount of capital surplus to be capitalised mentioned above should not exceed 10% of the paid-in capital each year. However, capital surplus should not be used to cover accumulated deficit unless the legal reserve is insufficient.

- (16) Retained earnings / events after the balance sheet date
  - A. In accordance with the Company's Articles of Incorporation, the current year's earnings, if any, shall first be used to pay all taxes and offset prior years' operating losses and then 10% of the remaining amount shall be set aside as legal reserve, and setting aside or reversal of special reserve in accordance with related laws, if any. The remaining earnings are the distributable earnings for the year.

## B. Dividend policy:

- (a) The distribution of dividends shall be above 50% of the current year's distributable earnings and the cash dividends distributed shall not be lower than 20% of the current actual earnings distributed.
- (b) The Board of Directors is authorised to distribute all or part of the dividends and bonus in cash through a resolution adopted by a majority vote at a meeting of the Board of Directors attended by two-thirds of the total number of directors which shall be reported to the shareholders during their meeting.
- (c) When the Company has no deficit, the Board of Directors is authorised to distribute all or part of the legal reserve (for the part that exceeds 25% of paid-in capital) and capital surplus if it meets the requirements under the Company Act in cash through a resolution adopted by a majority vote at a meeting of the Board of Directors attended by two-thirds of the total number of directors which shall be reported to the shareholders during their meeting.
- C. Except for covering accumulated deficit or issuing new stocks or cash to shareholders in proportion to their share ownership, the legal reserve shall not be used for any other purpose. The use of legal reserve for the issuance of stocks or cash to shareholders in proportion to their share ownership is permitted, provided that the distribution of the reserve is limited to the portion in excess of 25% of the Company's paid-in capital.
- D. In accordance with the regulations, the Company shall set aside special reserve from the debit balance on other equity items at the balance sheet date before distributing earnings. When debit balance on other equity items is reversed subsequently, the reversed amount could be included in the distributable earnings.
- E. The appropriations of 2019 and 2018 earnings as resolved by the shareholders on June 12, 2020 and June 12, 2019, respectively are as follows:

	 2019			 20	18	
	Dividend per				D	vividend per
	 Amount		share	 Amount		share
Legal surplus	\$ 23,046			\$ 40,664		
Cash dividends	 207,600	\$	0.9708	 363,500	\$	1.70
	\$ 230,646			\$ 404,164		

....

(a) The distribution of 2019 and 2018 earnings were as follows:

- (b) For the year ended December 31, 2019, the cash payment from capital surplus was \$0.0294 per share, totaling \$6,300.
- F. Events after the balance sheet date

On March 22, 2021, the Company's Board of Directors proposed the distribution of 2020 earnings as follows:

		2020				
			Dividend per share and cash distributed			
	A	mount				
Legal surplus	\$	48,424				
Cash dividends		406,300	\$	1.90		
	\$	454,724				

The aforementioned distribution of 2020 earnings has not yet been resolved by the shareholders. (17) Operating revenue

	Year ended December 31				
	2020		2019		
Revenue from contracts with customers	\$	20,128,205	\$	15,469,871	

The Company derives revenue from the transfer of goods at a point in time in the following geographical regions:

Year ended				
December 31, 2020	 China	 Taiwan	 Others	 Total
Revenue from external				
customer contracts	\$ 16,190,543	\$ 3,171,880	\$ 765,782	\$ 20,128,205
Year ended				
December 31, 2019	 China	 Taiwan	 Others	 Total
Revenue from external				
customer contracts	\$ 11,232,581	\$ 3,797,872	\$ 439,418	\$ 15,469,871

# (18) Other income

	Year ended December 31			
	2020	2019		
Rent income	6,897	6,907		
Advertising income	13,131	11,100		
Dividend income	24,105	20,593		
Other income	16,310	24,929		
	\$ 60,443	\$ 63,529		

# (19) Other gains and losses

	Year ended December 31				
		2020		2019	
Foreign exchange gains	\$	98,148	\$	35,905	
Gains on financial assets at fair value through					
profit or loss		2,568		10,696	
Gains (losses) on disposals of property, plant					
and equipment		74	(	161)	
Others		-		992	
	\$	100,790	\$	47,432	

#### (20) Expenses by nature

	Year ended December 31				
		2020		2019	
Employee benefit expense					
Salary expenses	\$	354,698	\$	245,909	
Labour and health insurance fees		25,237		25,791	
Pension costs		13,721		15,141	
Directors' remuneration		15,350		6,380	
Other personnel expenses		16,039		16,532	
Depreciation		14,382		14,857	
Amortisation		3,361		3,424	

As at December 31, 2020 and 2019, the Company had 361 and 355 employees, respectively. There were 6 non-employee directors for both years.

Note: The abovementioned expenses were all operating expenses.

- A. (a) Average employee benefit expense was \$1,154 and \$869 for the years ended December 31, 2020 and 2019, respectively.
  - (b) Average employees' salaries were \$999 and \$705 for the years ended December 31, 2020 and 2019, respectively.
  - (c) Adjustment of average employees' salaries was 42% for the year ended December 31, 2020.
- B. The Company has no supervisors' remuneration as it has set up an audit committee.
- C. Remuneration policy of the Company (including directors, managers and employees):
  - (a) Directors' remuneration policy

In accordance with the Articles of Incorporation of the Company, remuneration of the Company's directors is determined by the Board of Directors based on the assessment of the remuneration committee according to their participation in the operations of the Company and the value of their contribution and by reference to general pay levels in the industry. The Articles of Incorporation of the Company also prescribes that no more than 3% of the profit of the current year shall be distributed as directors' remuneration.

(b) Managers' remuneration policy:

Remuneration of the Company's managers is proposed by the remuneration committee and discussed and determined by the Board of Directors based on individual performance and contribution to the overall operations of the Company, taking into consideration the Company's future operating risk and general pay levels in the industry.

- (c) Employees' compensation policy
  - i. The Company follows the Labor Standards Act and related regulations to formulate salaries and benefits for employees. Employees' compensation includes monthly salaries, quarterly sales bonuses, employees' compensation and performance bonus which are distributed based on a certain percentage of the Company's distributable profit.

- ii. In accordance with the Articles of Incorporation of the Company, 3%~12% of the current year's earnings, if any, shall be distributed as employees' compensation. If the Company has accumulated deficit, earnings should be reserved to cover losses before calculating the distribution. The employees' compensation shall be distributed in the form of shares or in cash to employees including the employees of subsidiaries who meet certain specific requirements.
- D. The Company's directors' remuneration and employees' compensation accounted as operating expenses were as follows:

	Year ended December 31					
		2020		2019		
Directors' remuneration	\$	15,000	\$	6,000		
Employees' compensation		18,000		9,000		
	\$	33,000	\$	15,000		

- E. For the year ended December 31, 2020, the employees' compensation and directors' remuneration were estimated and accrued based on a certain percentage of distributable profit of current year as of the end of reporting period.
- F. The employees' compensation of \$9,000 and directors' remuneration of \$6,000 for 2019 were resolved by the Board of Directors and were in agreement with those amounts recognised in the 2019 financial statements.
- G. Information about employees' compensation and directors' remuneration of the Company as resolved at the meeting of the Board of Directors will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.
- (21) Finance costs

	 Year ended December 31				
	 2020		2019		
Interest expense	\$ 64, 592	\$	105, 580		
Other interest expense	 3,104		3,817		
	\$ 67,696	\$	109, 397		

# (22) Income taxes

- A. Income tax expense
  - (a) Components of income tax expense:

	Year ended December 31					
	2020			2019		
Current tax:						
Currrent tax on profits for the year	\$	21,150	\$	52,955		
Prior year income tax (over)						
underestimation	(	1,664)		8,593		
Total current tax		19,486		61,548		
Deferred tax:						
Origination and reversal of temporary						
differences	()	13,757)	()	13,190)		
Total deferred tax	(	13,757)	()	13,190)		
Income tax expense	\$	5,729	\$	48,358		

(b) The income tax (charge)/credit relating to components of other comprehensive income is as follows:

	Year ended December 31					
		2020		2019		
Remeasurement of defined benefit obligations	\$	1,124	\$		30	

B. Reconciliation between income tax expense and accounting profit:

	Year ended December 31				
		2020		2019	
Tax calculated based on profit before tax and statutory tax rate	\$	95,551	\$	55,788	
Effects from items disallowed by tax regulation	(	88,158)	(	16,023)	
Prior year income tax (over) underestimation	(	1,664)		8,593	
Income tax expense	\$	5,729	\$	48,358	

C. Amounts of deferred tax assets or liabilities as a result of temporary differences is as follows:

					2020			
			Re	cognised in	-	gnised in other nprehensive		
	Ja	anuary 1	pro	fit or loss		income	Dee	cember 31
Deferred tax assets (liabilities):								
Unrealised loss on valuation loss and slow-moving inventories	\$	31,192	\$	13,757	\$	-	\$	44,949
Unrealised actuarial loss on defined benefit plan Share of profit of subsidiaries accounted for		4,351		-		1,124		5,475
using equity method	(	114,468)		-		-	(	114,468)
	(\$	78,925)	\$	13,757	\$	1,124	(\$	64,044)
					2019			
			Re	cognised	Recog	gnised in other		
				in	con	nprehensive		
	Ja	anuary 1	pro	fit or loss		income	Dee	cember 31
Deferred tax assets (liabilities):								
Unrealised loss on valuation loss and slow-moving inventories	\$	18,002	\$	13,190	\$	-	\$	31,192
Unrealised actuarial loss on defined benefit plan Share of profit of subsidiaries accounted for		4,321		-		30		4,351
using equity method	(	114,468)		-		-	(	114,468)
	(\$	92,145)	\$	13,190	\$	30	(\$	78,925)

D. The amounts of deductible temporary differences that were not recognised as deferred tax assets are as follows:

	Decem	ber 31, 2020	December 31, 2019		
Deductible temporary differences	\$	184,415	\$	243,718	

E. The Company's income tax returns through 2017 has been assessed and approved by the Tax Authority.

# (23) Earnings per share

		Ye	ear ended December 31, 2	2020	)
			Weighted average number of ordinary shares		
		<i>a</i> . <i>a</i>	outstanding		Earnings per
	Pr	ofit after tax	(shares in thousands)		share (in dollars)
Basic earnings per share Profit attributable to ordinary					
shareholders	\$	472,025	213,825	\$	2.21
Diluted earnings per share	Ψ	+72,025	215,025	Ψ	2.21
Profit attributable to ordinary					
shareholders	\$	472,025	213,825		
Assumed conversion of all		,			
dilutive potential ordinary					
shares					
Employees' compensation		-	946	-	
Profit attributable to ordinary					
shareholders plus assumed					
conversion of all dilutive	¢	470.005	014 771	¢	2.20
potential ordinary shares	\$	472,025	214,771	\$	2.20
		Yea	ar ended December 31, 20	019	
			Weighted average		
			number of		
			ordinary shares		
			outstanding		Earnings per
	Pro	ofit after tax	(shares in thousands)		share (in dollars)
Basic earnings per share Profit attributable to ordinary					
shareholders	\$	230,581	213,825	\$	1.08
Diluted earnings per share	Ψ	230,301	213,025	Ψ	1.00
Profit attributable to ordinary					
shareholders	\$	230,581	213,825		
Assumed conversion of all		,	,		
dilutive potential ordinary					
shares					
Employees' compensation		-	576		
Profit attributable to ordinary					
shareholders plus assumed					
conversion of all dilutive	¢	000 501	014 401	¢	1.00
potential ordinary shares	\$	230,581	214,401	\$	1.08

## (24) Changes in liabilities from financing activities

							Lia	bilities from
	S	hort-term	Shor	t-term notes				financing
	b	orrowings	and b	ills payable	Lea	se liabilities	acti	vities-gross
January 1, 2020	\$	3,949,484	\$	499,481	\$	994	\$	4,449,959
Changes in cash flow from financing								
activities		2,431,895		50,025	(	1,088)		2,480,832
Changes in other								
non-cash items		_		-		854		854
December 31, 2020	\$	6,381,379	\$	549,506	\$	760	\$	6,931,645
							Lia	bilities from
	S	hort-term	Shor	t-term notes				financing
	b	orrowings	and b	ills payable	Lea	se liabilities	acti	vities-gross
January 1, 2019	\$	5,441,866	\$	599,403	\$	2,138	\$	6,043,407
Changes in cash flow from financing								
activities	()	1,492,382)	(	99,922)	()	1,144)	()	1,593,448)
December 31, 2019	\$	3,949,484	\$	499,481	\$	994	\$	4,449,959

# 7. RELATED PARTY TRANSACTIONS

(1) <u>Names of related parties and relationship</u>

Refer to Note 4(3)B of the consolidated financial statements.

## (2) Significant related party transactions

A. Operating revenue

		Year ended	Year ended		
	Dece	mber 31, 2020	December 31, 2019		
Zenitron (HK) Limited	\$	7,259,607	\$	3,661,538	
Others		614,648		237,575	
	\$	7,874,255	\$	3,899,113	

The sales price to related parties was determined based on initial cost plus a certain mark-up. The collection term was 60~90 days after monthly billings for related parties and 30~120 days after monthly billings for third parties.

# B. Purchases

	Y	ear ended	Year ended		
	Decen	nber 31, 2020	D	ecember 31, 2019	
Zenitron (HK) Limited	\$	242,132	\$	109,359	

The price and term for purchases from related parties was the same with third parties. The payment term was 60~90 days after monthly billings for related parties and approximately 10~75 days after monthly billings for general suppliers.

C. Receivables from related parties

e: Receivables from folded parties				
	De	cember 31, 2020		December 31, 2019
Accounts receivable				
Zenitron (HK) Limited	\$	1,065,084	\$	454,209
Others		76,049		45,021
	\$	1,141,133	\$	499,230
	De	cember 31, 2020		December 31, 2019
Other receivables				
ZTHC (Shanghai) Co., Ltd.	\$	217,600	\$	214,600
Others		6,594		5,835
	\$	224,194	\$	220,435
D. Payables to related parties				
	De	cember 31, 2020		December 31, 2019
Accounts payable				
Zenitron (HK) Limited	\$	25,170	\$	14,725
Other payables		19,524		
	\$	44,694	\$	14,725
E. Loans to /from related parties				
Loans to related parties				
(i) Outstanding balance:				
	De	ecember 31, 2020		December 31, 2019
ZTHC (Shanghai) Co., Ltd.	\$	217,600	\$	214,000
(ii) Interest income				
		Year ended		Year ended
	De	ecember 31, 2020		December 31, 2019
ZTHC (Shanghai) Co., Ltd.	\$	5,335	\$	5,509
F. Endorsements and guarantees provided to re	elated	parties		
	De	ecember 31, 2020		December 31, 2019
Zenitron (HK) Limited	\$	997,208	\$	576,273
Zenitron (Shanghai) International Trading	Ŷ	<i>,</i> , <b>,,,,,,,,,,,,,</b>	Ψ	0,0,2,0
Co., Ltd.		294,079		270,518
Zenitron (Shenzhen) Technology Co., Ltd.		158,856		232,904
	\$	1,450,143	\$	1,079,695
G. Key management compensation				
		Year ended I	Dec	ember 31
		2020		2019
Salaries and other short-term employee		2020		
benefits	\$	46,314	\$	36,845

# 8. PLEDGED ASSETS

The Company's assets pledged as collateral are as follows:

		Book	t valu		
	December 31, December 31,				
Pledged assets		2020		2019	Purpose
Investment property Guarantee deposits paid (shown as 'other non-current	\$	2,945	\$	3,023	Short-term borrowings
assets')		10,000		10,000	Court deposits
	\$	12,945	\$	13,023	

# 9. SIGNIFICANT CONTINGENT LIABILITIES AND UNRECOGNISED CONTRACT

# <u>COMMITMENTS</u>

- (1) Contingencies
  - None.

# (2) Commitments

As of December 31, 2020, other significant commitments were as follows:

As a requirement for the release of imported goods before duty and customs clearance, the Company has applied for customs guarantee with certain banks in the amount of \$20,000.

# 10. SIGNIFICANT DISASTER LOSS

None.

# 11. SIGNIFICANT EVENTS AFTER THE BALANCE SHEET DATE

The distribution of 2020 earnings was resolved by the Company's Board of Directors on March 22, 2021. Refer to Note 6(16) for more details.

# 12. OTHERS

(1) Capital risk management

The Company's main objective when managing capital is to maintain an optimal credit ranking and capital ratio to support the operations and to maximize stockholders' equity. Refer to the parent company only balance sheet of each period for related liabilities and capital ratio.

# (2) Financial instruments

A. Financial instruments by category

	Dece	ember 31, 2020	Decer	nber 31, 2019
Financial assets				
Financial assets at fair value				
through profit or loss				
Financial assets mandatorily measured at fair				
value through profit or loss	\$	14,626	\$	32,196
Financial assets at fair value through other				
comprehensive income				
Designation of equity instrument	\$	904,967	\$	713,542
Financial assets at amortised cost/receivables				
Cash and cash equivalents	\$	562,899	\$	465,932
Notes receivable		11,770		9,313
Accounts receivable (including related parties)		5,498,594		4,143,698
Other receivables (including related parties)		322,263		293,792
Guarantee deposits paid				
(shown as 'other non-				
current assets)		43,337		42,338
	\$	6,438,863	\$	4,955,073
	Dece	ember 31, 2020	Decer	nber 31, 2019
Financial liabilities				
Financial liabilities at amortised cost				
Short-term borrowings	\$	6,381,379	\$	3,949,484
Short-term notes and bills payable		549,506		499,481
Notes payable		2,496		3,664
Accounts payable (including related parties)		2,551,338		1,775,670
Other accounts payable		250,499		162,485
Guarantee deposits received (shown as 'other				
non-current assets')		3,139		3,187
	\$	9,738,357	\$	6,393,971
Lease liabilities	\$	760	\$	994

# B. Financial risk management policies

- (a) The Company's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk. The Company's entire risk management policies is to identify and analyse all the risks by examining the impact of the macroeconomics, industrial developments, market competition and the Company's business development so as to achieve the optimised risk position, to maintain adequate liquidity position and to centralise the management of all market risks.
- (b) Risk management is carried out by a central treasury department under policies approved by the Board of Directors. The Board provides written principles for overall risk management, as well as written policies covering specific areas and matters.

- C. Significant financial risks and degrees of financial risks
  - (a) Market risk

Foreign exchange risk

- i. The Company operates internationally and is exposed to foreign exchange risk arising from various currency, primarily with respect to the USD. Foreign exchange rate risk arises from future commercial transactions and recognised assets, liabilities and net investments in foreign operations.
- ii. The Company's businesses involve some non-functional currency operations. The information on assets, liabilities denominated in foreign currencies and market risk whose values would be materially affected by the exchange rate fluctuations is as follows:

		December 31, 2020									
		Sensitivity ana								S	
		Foreign								Effect on	
		currency			Book value					other	
(Foreign currency:		amount	Exchange	(Iı	n thousands	Degree of	E	Effect on	cor	nprehensive	
functional currency)	(In	thousands)	rate		of NTD)	variation	prot	fit or loss		income	
Financial assets											
Monetary items											
USD	\$	199,209	28.43	\$	5,663,512	1%	\$	56,635	\$	-	
JPY		230,186	0.27		62,150	1%		622		-	
HKD		836	3.64		3,034	1%		30		-	
RMB		55,091	4.35		239,646	1%		2,396		-	
Investments											
accounted for											
using equity method											
USD	\$	84,790	28.48	\$	2,414,819	-		-		-	
HKD		9,075	3.67		33,317	-		-		-	
Financial liabilities											
Monetary items											
USD	\$	281,890	28.53	\$	8,042,322	1%	\$	80,423	\$	-	
JPY		53,597	0.28		15,007	1%		150		-	
HKD		468	3.70		1,732	1%		17		-	

		December 31, 2019									
						Sensitivity analysis				is	
	C	Foreign		]	Book value					Effect on other	
(Foreign currency:		amount	Exchange	(I	n thousands	Degree of	E	effect on	co	mprehensive	
functional currency)	(In	thousands)	rate		of NTD)	variation	pro	fit or loss		income	
Financial assets											
Monetary items											
USD	\$	142,763	29.93	\$	4,727,897	1%	\$	42,729	\$	-	
JPY		181,021	0.27		48,876	1%		489		-	
RMB		54,037	4.28		231,278	1%		2,313		-	
<u>Investments</u> accounted for using equity method											
USD	\$	72,970	29.98	\$	2,187,631	-		-		-	
HKD		7,751	3.85		29,836	-		-		-	
<u>Financial liabilities</u> <u>Monetary items</u> USD	\$	148,837	30.03	\$	4,469,575	1%	\$	44,696	\$		
JPY	Ψ	135,897	0.28	ψ	38,051	1%	Ψ	381	Ψ	-	
		, .			/						

iii. The total exchange gain, including realised and unrealised, arising from significant foreign exchange variation on the monetary items held by the Company for the years ended December 31, 2020 and 2019, amounted to \$98,148 and \$35,905, respectively.

### (b) Credit risk

- i. Credit risk refers to the risk of financial loss to the Company arising from default by the clients or counterparties of financial instruments on the contract obligations. According to the Company's credit policy, the Company is responsible for managing and analysing the credit risk for each of their clients. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. The utilisation of credit limits is regularly monitored. Credit risk arises from credit exposures to customers, including outstanding receivables.
- ii. The Company adopts the following assumptions to assess whether there has been a significant increase in credit risk on that instrument since initial recognition:
  - (i) If the contract payments were past due over 30 days based on the terms, there has been a significant increase in credit risk on that instrument since initial recognition.
  - (ii) If any external credit rating agency rates these bonds as investment grade, the credit risk of these financial assets is low.
- iii. The default occurs when the contract payments are past due over 60 days.
- iv. The Company classifies customer's accounts receivable in accordance with the credit rating of the customer. The Company applies the modified approach using a provision matrix to estimate the expected credit loss.
- v. The Company wrote-off the financial assets, which cannot be reasonably expected to be

recovered, after initiating recourse procedures. However, the Group will continue executing the recourse procedures to secure their rights.

- vi. The Company used the forecastability to adjust historical and timely information to assess the default possibility of accounts receivable. Please refer to Note 6(4) for details of the provision matrix and movements in loss allowance for the years ended December 31, 2020 and 2019.
- (c) Liquidity risk
  - i. Cash flow forecasting is performed in the operating entities of the Company and aggregated by Group treasury. Group treasury monitors rolling forecasts of the Company's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Company does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities. Such forecasting takes into consideration the Company's debt financing plans, covenant compliance, compliance with internal balance sheet ratio targets.
  - ii. Except for those listed in the table below, the Company's non-derivative financial liabilities will expire within 1 year. As of December 31, 2020 and 2019, the cash flows within 1 year of short-term borrowings, short-term notes and bills payable, notes payable, accounts payable (including related parties) and other payables are undiscounted and are in agreement with the balance of each account in the balance sheet.

December 31, 2020	Less than 1 year	Between 2 and 5 years	Over 5 years
Non-derivative financial liabilities:			
Lease liabilities	\$ 413	\$ 356	<u>\$                                    </u>
December 31, 2019	Less than 1 year	Between 2 and 5 years	Over 5 years
Non-derivative financial liabilities:			
Lease liabilities	\$ 878	\$ 123	<u>\$</u>

iii. The Company does not expect the timing of occurrence of the cash flows estimated through the maturity date analysis will be significantly earlier, nor expect the actual cash flow amount will be significantly different.

### (3) Fair value information

- A. The different levels that the inputs to valuation techniques are used to measure fair value of financial and non-financial instruments have been defined as follows:
  - Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. An active market refers to a market in which

transactions for an asset or liability take place with enough frequency and volume to provide pricing information on an ongoing basis. The fair value of the Company's investment in listed stocks and OTC stocks is included in Level 1.

- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Unobservable inputs for the asset or liability. The fair value of the Company's investment in equity investment without active market is included in Level 3.
- B. Financial and non-financial instruments measured at fair value
  - (a) The related information on financial and non-financial instruments measured at fair value by level based on the nature, characteristics and risks of the assets and liabilities are as follows:

December 31, 2020		Level 1	 Level 2	 Level 3	 Total
Assets					
Recurring fair value measurement	<u>its</u>				
Financial assets at fair value					
through profit or loss					
Listed stocks	\$	14,626	\$ -	\$ -	\$ 14,626
Financial assets at fair value					
through other comprehensive					
income					
Listed stocks		858,283	-	-	858,283
Emerging stocks		573	-	-	573
Unlisted stocks		-	 -	 46,111	 46,111
	\$	873,482	\$ -	\$ 46,111	\$ 919,593
December 31, 2019		Level 1	 Level 2	 Level 3	 Total
Assets					
Recurring fair value measuremen	nts				
Financial assets at fair value					
through profit or loss					
Listed stocks	\$	32,196	\$ -	\$ -	\$ 32,196
Financial assets at fair value					
through other comprehensive					
income					
Listed stocks		666,941	-	-	666,941
Listed stocks Emerging stocks		666,941 490	- -	-	666,941 490
		,	- - -	- - 46,111	

(b) The methods and assumptions the Company used to measure fair value are as follows:

i. For the instruments the Company used market quoted prices as their fair values (that is, Level 1), the Company uses the closing price as market quoted price.

- ii. Except for financial instruments with active markets, the fair value of other financial instruments is measured by using valuation techniques or by reference to counterparty quotes. The fair value of financial instruments measured by using valuation techniques can be referred to current fair value of instruments with similar terms and characteristics in substance, discounted cash flow method or other valuation methods, including calculated by applying model using market information available at the parent company only balance sheet date.
- iii. The output of valuation model is an estimated value and the valuation technique may not be able to capture all relevant factors of the Company's financial and non-financial instruments. Therefore, the estimated value derived using valuation model is adjusted accordingly with additional inputs, for example, model risk or liquidity risk etc. In accordance with the Company's management policies and relevant control procedures relating to the valuation models used for fair value measurement, management believes adjustment to valuation is necessary in order to reasonably represent the fair value of financial and non-financial instruments at the parent company only balance sheet. The inputs and pricing information used during valuation are carefully assessed and adjusted based on current market conditions.
- iv. The Group considers adjustments for credit risks to measure the fair value of financial and non-financial instruments to reflect credit risk of the counterparty and the Group's credit quality.
- C. As of December 31, 2020 and 2019, there was no transfer between Level 1 and Level 2.
- D. As of December 31, 2020 and 2019, there was no transfer into or out from Level 3.
- E. Investment segment is in charge of valuation procedures for fair value measurements being categorised within Level 3, which is to verify independent fair value of financial instruments. Such assessment is to ensure the valuation results are reasonable by applying independent information to make results close to current market conditions, confirming the resource of information is independent, reliable and in line with other resources and represented as the exercisable price, and frequently calibrating, updating inputs used to the valuation model and making any other necessary adjustments to the fair value.
- F. The following is the qualitative information on significant unobservable inputs and sensitivity analysis of changes in significant unobservable inputs to valuation model used in Level 3 fair value measurement:

	Fair va	alue at		Significant	Range	Relationship of
	Decemb	er 31,	Valuation	unobservable	(weighted	inputs to fair
	202	20	technique	input	average)	value
Non-derivative equity instrument:						
Unlisted shares	\$ 4	46,111	Net asset value	Not applicable	Not applicable	Not applicable

	Fa	ir value at		Significant	Range	Relationship of
	Dece	ember 31,	Valuation	unobservable	(weighted	inputs to fair
		2019	technique	input	average)	value
Non-derivative equity instrument:						
Unlisted shares	\$	27,500	Most recent non-active market price	Not applicable	Not applicable	Not applicable
Unlisted shares		18,611	Net asset value	Not applicable	Not applicable	Not applicable
	\$	46,111				

# 13. <u>SUPPLEMENTARY DISCLOSURES</u>

(1) Significant transactions information

A. Loans to others: Please refer to table 1.

- B. Provision of endorsements and guarantees to others: Please refer to table 2.
- C. Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to table 3.
- D. Acquisition or sale of the same security with the accumulated cost exceeding \$300 million or 20% of the Company's paid-in capital: None.
- E. Acquisition of real estate reaching \$300 million or 20% of paid-in capital or more: None.
- F. Disposal of real estate reaching \$300 million or 20% of paid-in capital or more: None.
- G. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 4.
- H. Receivables from related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 5.
- I. Trading in derivative instruments undertaken during the reporting periods: None.
- J. Significant inter-company transactions during the reporting periods: Please refer to table 6.
- (2) Information on investees

Names, locations and other information of investee companies (not including investees in Mainland China): Please refer to table 7.

- (3) Information on investments in Mainland China
  - A. Basic information: Please refer to table 8.
  - B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area: Please refer to Notes (1) A, B and J.
- (4) Major shareholders information

The Company has no shareholders with a shareholding ratio above 5%.

14. SEGMENT INFORMATION

None.

#### Loans to others

#### Year ended December 31, 2020

Table 1

Expressed in thousands of NTD

(Except as otherwise indicated)

No.			General ledger account	Is a related	Maximum outstanding balance during the year ended December 31, 2020	Balance at December 31,	Actual amount	Interest	Nature of loan	Amount of transactions with the borrower	Reason for short- term financing	Allowance for doubtful	Colli	ateral	Limit on loans granted to a single party	Ceiling on total loans granted	
(Note 1)	Creditor	Borrower	(Note 2)	party	(Note 3)	2020 (Note 8)	drawn down	rate	(Note 4)	(Note 5)	(Note 6)	accounts	Item	Value	(Note 7)	(Note 7)	Footnote
0	Zenitron Coporation	ZTHC (Shanghai) Co., Ltd.	Other receivables	Yes	\$ 749,450	\$ 609,280	\$ 217,600	2.50%	2	s -	Operating capital	\$ -	-	\$ -	\$ 1,920,623	\$ 1,920,623	
1	ZTHC (Shanghai) Co., Ltd.	Zenitron (Shanghai) International Trading Co., Ltd.	Other receivables	Yes	87,600	87,600	-	-	2	-	Operating capital	-	-	-	652,676	652,676	i.
1	ZTHC (Shanghai) Co., Ltd.	Zenitron (Shenzhen) Technology Co., Ltd.	Other receivables	Yes	262,800	262,800	109,500	2.50%	2	-	Operating capital	-	-	-	652,676	652,676	i.
2	Shanghai Zenitron Electronic Trading Co., Ltd	Zenitron (Shanghai) International Trading Co., Ltd.	Other receivables	Yes	52,560	52,560	43,800	4.35%	2	-	Operating capital	-	-	-	179,198	179,198	
3	Yo-Teh Investment Corporation	Raytronic Corporation	Other receivables	Yes	20,000	-	-	-	2	-	Operating capital	-	-	-	23,070	23,070	1

Note 1: The numbers filled in for the loans provided by the Company or subsidiaries are as follows:

(1) The Company is '0'.

(2) The subsidiaries are numbered in order starting from '1'.

Note 2: The name of account in which the loans are recognised, such as receivables-related parties, current account with stockholders, prepayments, temporary payments, etc.

Note 3: The maximum outstanding balance of loans to others for the year.

Note 4: The nature of the loan as follows:

(1)'1' for business transaction.

(2)'2' for short-term financing.

Note 5: The amount of business transactions when nature of the loan is 1, which is the amount of business transactions occurred between the creditor and borrower in the current year.

Note 6: Purpose of loan when nature of loan is 2, for example, repayment of loan, acquisition of equipment, working capital, etc.

Note 7: Limit on loans granted to a single party and ceiling on total loans granted as prescribed in the creditor company's "Procedures for Provision of Loans", the calculation and amount are as follows:

(1) Limit on loans granted to a single party is 40% of the creditor company's net assets based on the latest financial statements.

(2) Ceiling on total loans granted is 40% of the creditor company's net assets based on the latest financial statements.

(3) Limit on loans granted between foreign companies which the Company directly or indirectly holds 100% of their voting shares is 200% of the creditor company's net assets based on the latest financial statements.

Note 8: The amounts of funds to be loaned to others which have been approved by the board of directors of a public company in accordance with Article 14, Item 1 of the "Regulations Governing Loaning of Funds and Making of Endorsements/Guarantees by Public Companies" should be included in its published balance of loans to others at the end of the reporting period to reveal the risk of loaning the public company bears, even though they have not yet been appropriated. However, this balance should exclude the loans repaid when repayments are done subsequently to reflect the risk adjustment. In addition, if the board of directors of a public company has authorized the chairman to loan funds in instalments or in revolving within certain lines and within one year in accordance with Article 14, Item 2 of the "Regulations Governing Loaning of Funds and Making of Endorsements/Guarantees by Public Companies", the published balance of loans to others at the end of the reporting period should also include these lines of loaning approved by the board of directors, and these lines of loaning should not be excluded from this balance even though the loans are repaid subsequently, for taking into consideration they could be loaned again thereafter.

#### Provision of endorsements and guarantees to others

#### Year ended December 31, 2020

Table 2

#### Expressed in thousands of NTD

(Except as otherwise indicated)

Number	Endorser/	Party being endorsed/guaranteed	Relationship with the endorser/ guarantor	Limit on endorsements/ guarantees provided for a single party		Outstanding endorsement/ guarantee amount at December 31, 2020	Actual amount drawn down		Ratio of accumulated endorsement/ guarantee amount to net asset value of the endorser/guarantor	total amount of	guarantees by	endorsements/	endorsements/ guarantees to	
(Note 1)	guarantor	Company name	(Note 2)	(Note 3)	(Note 4)	(Note 5)	(Note 6)	collateral	company	(Note 3)	(Note 7)	(Note 7)	(Note 7)	Footnote
0	Zenitron Coporation	Zenitron (HK) Limited	3	\$ 7,202,337	\$ 2,109,080	\$ 2,086,640	\$ 997,208	\$ -	43.46%	\$ 7,202,337	Υ	Ν	Ν	
0	Zenitron Coporation	Zenitron (Shenzhen) Technology Co., Ltd.	3	7,202,337	538,160	536,600	158,856	-	11.18%	7,202,337	Υ	Ν	Y	
0	Zenitron Coporation	Zenitron (Shanghai) International Trading Co., Ltd.	3	7,202,337	658,929	657,060	294,079	-	13.68%	7,202,337	Υ	Ν	Υ	
0	Zenitron Coporation	ZTHC (Shanghai) Co., Ltd.	3	7,202,337	462,200	455,580	-	-	9.49%	7,202,337	Y	Ν	Y	

Note 1: The numbers filled in for the endorsements/guarantees provided by the Company or subsidiaries are as follows:

(1) The Company is '0'.

(2) The subsidiaries are numbered in order starting from '1'.

Note 2: Relationship between the endorser/guarantor and the party being endorsed/guaranteed is classified into the following six categories; fill in the number of category each case belongs to:

(1) Having business relationship.

(2) The endorser/guarantor parent company owns directly more than 50% voting shares of the endorsed/ guaranteed subsidiary.

(3) The endorser/guarantor parent company and its subsidiaries jointly own more than 50% voting shares of the endorsed/guaranteed company.

(4) The endorsed/guaranteed parent company directly or indirectly owns more than 50% voting shares of the endorser/guarantor subsidiary.

(5) Mutual guarantee of the trade as required by the construction contract.

(6) Due to joint venture, each shareholder provides endorsements/guarantees to the endorsed/guaranteed company in proportion to its ownership.

Note 3: The calculation for and amount of limit on endorsements/guarantees are as follows: (If any contingent loss is recognised in the financial statements, the recognised amount should be indicated)

(1) Limit on endorsements/guarantees provided for a single party is 150% of the Company's net assets.

(2) Ceiling on total amount of endorsements/guarantees is 150% of the Company's net assets.

Note 4: The year-to-date maximum outstanding balance of endorsements/guarantees provided as of the reporting period.

Note 5: Once endorsement/guarantee contracts or promissory notes are signed/issued by the endorser/guarantor company to the banks, the endorser/guarantor company bears endorsement/guarantee liabilities.

And all other events involve endorsements and guarantees should be included in the balance of outstanding endorsements and guarantees.

Note 6: The actual amount of endorsements/guarantees used by the endorsed/guaranteed company.

Note 7: Y' for those cases of provision of endorsements/guarantees by listed parent company to subsidiary and provision by subsidiary to listed parent company, and provision to the party in Mainland China.

#### Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures)

#### December 31, 2020

Expressed in NTD

(Except as otherwise indicated)

As of December 31, 2020

		1	Relationship with the securities issuer		Number of shares	Book value			Footnote
Securities held by	Marl	cetable securities (Note 1)	(Note 2)	General ledger account	(Share/Unit)	(Note 3)	Ownership (%)	Fair value	(Note 4)
Zenitron Corporation	Stock	Tong Yang Industry Co., Ltd.	-	Current financial assets at fair value through profit or loss	44,000	5 1,716,000	0.01	\$ 1,716,000	
Zenitron Corporation	Stock	Yeong Guan Group	-	Current financial assets at fair value through profit or loss	93,834	7,731,922	0.08	7,731,922	
Zenitron Corporation	Stock	TrueLight Corporation	-	Current financial assets at fair value through profit or loss	7,000	311,850	0.01	311,850	
Zenitron Corporation	Stock	Cyber Power Systems, Inc.	-	Current financial assets at fair value through profit or loss	16,000	1,420,800	0.02	1,420,800	
Zenitron Corporation	Stock	LuxNet Corporation	-	Current financial assets at fair value through profit or loss	16,291	439,042	0.01	439,042	
Zenitron Corporation	Stock	Casetek Holdings Limited	-	Current financial assets at fair value through profit or loss	34,439	3,006,525	0.01	3,006,525	
Zenitron Corporation	Stock	ADLINK TECHNOLOGY INC.	-	Current financial assets at fair value through other comprehensive income	13,537,592	858,283,333	6.22	858,283,333	
Zenitron Corporation	Stock	Orient Pharma Co., Ltd.	-	Current financial assets at fair value through other comprehensive income	39,462	572,988	0.02	572,988	
Zenitron Corporation	Stock	NU INC.	-	Non-current financial assets at fair value through other comprehensive income	1,136,364	8,610,838	7.89	8,610,838	
Zenitron Corporation	Stock	Quadlink Technology Inc.	-	Non-current financial assets at fair value through other comprehensive income	500,000	10,000,000	3.62	10,000,000	
Zenitron Corporation	Stock	MEAN WELL ENTERPRISES CO., LTD.	-	Non-current financial assets at fair value through other comprehensive income	100,000	27,500,000	0.07	27,500,000	
Raytronic Corporation	Stock	Yeong Guan Group	-	Current financial assets at fair value through profit or loss	51,087	4,209,569	0.05	4,209,569	
Raytronic Corporation	Stock	ICHIA TECHNOLOGIES, INC.	-	Current financial assets at fair value through profit or loss	165,000	3,052,500	0.05	3,052,500	
Raytronic Corporation	Stock	Orient Pharma Co., Ltd.	-	Current financial assets at fair value through profit or loss	17,454	253,432	0.01	253,432	
Yo-Teh Investment Corporation	Stock	Tong Yang Industry Co., Ltd.	-	Current financial assets at fair value through profit or loss	20,000	780,000	0.00	780,000	
Yo-Teh Investment Corporation	Stock	WISECHIP SEMICONDUCTOR INC.	-	Current financial assets at fair value through profit or loss	58,103	2,385,128	0.13	2,385,128	
Supertronic International Corp	Stock	Capital Investment Development Corp.	-	Non-current financial assets at fair value through other comprehensive income	2,000,000	49,783,496	3.57	49,783,496	

Note 1: Marketable securities in the table refer to stocks, bonds, beneficiary certificates and other related derivative securities within the scope of IFRS 9 'Financial instruments'.

Note 2: Leave the column blank if the issuer of marketable securities is non-related party.

Note 3: Fill in the amount after adjusted at fair value and deducted by accumulated impairment for the marketable securities measured at fair value; fill in the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill in the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill in the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill in the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill in the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill in the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill in the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill in the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value; fill in the acquisition cost or amortised cost deducted by accumulated impairment for the marketable securities measured at fair value.

Note 4: The number of shares of securities and their amounts pledged as security or pledged for loans and their restrictions on use under some agreements should be stated in the footnote if the securities presented herein have such conditions.

Table 3

#### Zenitron Corporation Purchases or sales of goods from or to related parties reaching NTS100 million or 20% of paid-in capital or more Year anded December 31, 2020

Table 4

Expressed in thousands of NTD (Except as otherwise indicated)

						Transaction		Differences in tra	nsaction terms compared to third party transactions (Note 1)	Notes	accounts receivable (payable)	
Purchaser/seller	Counterparty	Relationship with the counterparty (Note 2)	Purchases (sales)		Amount	Percentage of total purchases (sales)	Credit term	Unit price	(root r)	Balar	Percentage of total notes/accounts receivable	Footnote (Note 3)
Zenitron Coporation	Zenitron (HK) Limited	1	Sales	(\$	7,259,607)	(36)	Approximately 60~90 days after monthly billings				65,084 19	
Zenitron (HK) Limited	Zenitron Coporation	2	Purchases		7,259,607	40	Approximately 60~90 days after monthly billings	Approximately the same as the normal price	Approximately 10-75 days after monthly billings for third parties	( 1,0	65,084) (39)	
Zenitron Coporation	Zenitron (Shanghai) International Trading Co., Ltd.	1	Sales	(	402,271)	(2)	Approximately 60~90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately 30~120 days after monthly billings for third parties		48,040 1	
Zenitron (Shanghai) International Trading Co., Ltd.	Zenitron Coporation	2	Purchases		402,271	33	Approximately 60~90 days after monthly billings	Approximately the same as the normal price	Approximately 10-75 days after monthly billings for third parties	(	48,040) (27)	
Zenitron Coporation	Zenitron (Shenzhen) Technology Co., Ltd.	1	Sales	(	212,346)	(1)	Approximately 60~90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately 30–120 days after monthly billings for third parties		28,009 1	
Zenitron (Shenzhen) Technology Co., Ltd.	Zenitron Coporation	2	Purchases		212,346	25	Approximately 60~90 days after monthly billings	Approximately the same as the normal price	Approximately 10–75 days after monthly billings for third parties $% \left( \frac{1}{2} \right) = 0$	(	28,009) (31)	
Zenitron (HK) Limited	Zenitron (Shenzhen) Technology Co., Ltd.	3	Sales	(	526,494)	(3)	Approximately 60~90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately 30~120 days after monthly billings for third parties		52,296 1	
Zenitron (Shenzhen) Technology Co., Ltd.	Zenitron (HK) Limited	3	Purchases		526,494	63	Approximately 60~90 days after monthly billings	Approximately the same as the normal price	Approximately 10-75 days after monthly billings for third parties	(	52,296) (57)	
Zenitron (HK) Limited	Zenitron (Shanghai) International Trading Co., Ltd.	3	Sales	(	565,070)	(3)	Approximately 60~90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately $30 \sim 120$ days after monthly billings for third parties		62,580 2	
Zenitron (Shanghai) International Trading Co., Ltd.	Zenitron (HK) Limited	3	Purchases		565,070	46	Approximately 60~90 days after monthly billings	Approximately the same as the normal price	Approximately 10~75 days after monthly billings for third parties	(	62,580) (35)	
Zenitron (HK) Limited	Zenitron Coporation	2	Sales	(	242,132)	(1)	Approximately 60~90 days after monthly billings	Selling price is based on initial cost plus necessary profit	Approximately 30~120 days after monthly billings for third parties		25,170 1	
Zenitron Coporation	Zenitron (HK) Limited	1	Purchases		242,132	1	Approximately 60~90 days after monthly billings	Approximately the same as the normal price	Approximately 10~75 days after monthly billings for third parties	(	25,170) (1)	

Note 1: If terms of related-party transactions are different from third-party transactions, explain the differences and reasons in the 'Unit price' and 'Credit term' columns.

Note 2: Relationship between transaction company and counterparty is classified into the following three categories; fill in the number of category each case belongs to:

(1) Parent company to subsidiary.

(2) Subsidiary to parent company.

(3) Subsidiary to subsidiary.

Note 3: In case related-party transaction terms involve advance receipts (prepayments) transactions, explain in the footnote the reasons, contractual provisions, related amounts, and differences in types of transactions compared to third-party transactions.

Note 4: Paid-in capital referred to herein is the paid-in capital of parent company. In the case that shares were issued with no par value or a par value other than NT\$10 per share, the 20 % of paid-in capital shall be replaced by 10% of equity attributable to owners of the parent in the calculation.

#### Receivables from related parties reaching NT\$100 million or 20% of paid-in capital or more

#### Year ended December 31, 2020

Table 5

#### Expressed in thousands of NTD

(Except as otherwise indicated)

		Relationship with the	Balance as at December 31, 2020		Overdue re	eceivables	٨п	nount collected subsequent	Allowance for
Creditor	Counterparty	counterparty (Note 2)	(Note 1)	Turnover rate	 Amount	Action taken	-	to the balance sheet date	doubtful accounts
Accounts receivable			 						
Zenitron Coporation	Zenitron (HK) Limited	1	\$ 1,065,084	9.56	\$ -	-	\$	503,313	\$ -
Other receivables									
Zenitron Coporation	ZTHC (Shanghai) Co., Ltd.	1	217,600	-	-	-		-	-
ZTHC (Shanghai) Co., Ltd.	Zenitron (Shenzhen) Technology Co., Ltd.	3	109,371	-	-	-		-	-

Note 1: Fill in separately the balances of accounts receivable-related parties, notes receivable-related parties, other receivables-related parties....

Note 2: Relationship between transaction company and counterparty is classified into the following three categories; fill in the number of category each case belongs to

(1) Parent company to subsidiary.

(2) Subsidiary to parent company.

(3) Subsidiary to subsidiary.

Note 3: Paid-in capital referred to herein is the paid-in capital of parent company. In the case that shares were issued with no par value or a par value other than NT\$10 per share, the 20 % of paid-in capital shall be replaced by 10% of equity attributable to owners of the parent in the calculation.

#### Significant inter-company transactions during the reporting period

#### Year ended December 31, 2020

Table 6

Expressed in thousands of NTD

(Except as otherwise indicated)

						Transaction	
Number (Note 1)	Company name	Counterparty	Relationship (Note 2)	General ledger account	Amount	Transaction terms	Percentage of consolidated total operating revenues or total assets (Note 3)
0	Zenitron Coporation	Zenitron (HK) Limited	1	Sales	\$ 7,259,607	Selling price has no obvious difference from the third parties	21
0	Zenitron Coporation	Zenitron (HK) Limited	1	Accounts receivable	1,065,084	60~90 days after monthly billings	6
0	Zenitron Coporation	Zenitron (Shanghai) International Trading Co., Ltd.	1	Sales	402,271	Selling price has no obvious difference from the third parties	1
0	Zenitron Coporation	Zenitron (Shanghai) International Trading Co., Ltd.	1	Accounts receivable	48,040	60~90 days after monthly billings	0
0	Zenitron Coporation	Zenitron (Shenzhen) Technology Co., Ltd.	1	Sales	212,346	Selling price has no obvious difference from the third parties	1
0	Zenitron Coporation	Zenitron (Shenzhen) Technology Co., Ltd.	1	Accounts receivable	28,009	60~90 days after monthly billings	0
0	Zenitron Coporation	ZTHC (Shanghai) Co., Ltd.	1	Other receivables	217,600	In accordance with mutual agreements	1
1	Zenitron (HK) Limited	Zenitron Coporation	2	Sales	242,132	Selling price has no obvious difference from the third parties	1
1	Zenitron (HK) Limited	Zenitron Coporation	2	Accounts receivable	25,170	60~90 days after monthly billings	0
1	Zenitron (HK) Limited	Zenitron (Shenzhen) Technology Co., Ltd.	3	Sales	526,494	Selling price has no obvious difference from the third parties	2
1	Zenitron (HK) Limited	Zenitron (Shenzhen) Technology Co., Ltd.	3	Accounts receivable	52,296	60~90 days after monthly billings	0
1	Zenitron (HK) Limited	Zenitron (Shanghai) International Trading Co., Ltd.	3	Sales	565,070	Selling price has no obvious difference from the third parties	2
1	Zenitron (HK) Limited	Zenitron (Shanghai) International Trading Co., Ltd.	3	Accounts receivable	62,580	60~90 days after monthly billings	0
2	ZTHC (Shanghai) Co., Ltd.	Zenitron (Shenzhen) Technology Co., Ltd.	3	Other receivables	109,371	In accordance with mutual agreements	1

Note 1: The numbers filled in for the transaction company in respect of inter-company transactions are as follows:

(1) Parent company is '0'.

(2) The subsidiaries are numbered in order starting from '1'.

Note 2: Relationship between transaction company and counterparty is classified into the following three categories; fill in the number of category each case belongs to:

(1) Parent company to subsidiary.

(2) Subsidiary to parent company.

(3) Subsidiary to subsidiary.

Note 3: Regarding percentage of transaction amount to consolidated total operating revenues or total assets, it is computed based on period-end balance of transaction to consolidated total assets for balance sheet accounts and based on

accumulated transaction amount for the period to consolidated total operating revenues for income statement accounts.

Note 4: The Company may decide to disclose or not to disclose transaction details in this table based on the Materiality Principle.

#### Information on investees

#### Year ended December 31, 2020

Table 7

#### Expressed in thousands of NTD

(Except as otherwise indicated)

				Initial inves	tment amount	Shares h	eld as at December 31	, 2020	Net profit (loss) of the investee for the year ended	Investment income recognised by the	
	Investee			Balance as at	Balance as at	Number of shares			December 31, 2020	Company for the year	
Investor	(Notes 1 and 2)	Location	Main business activities	December 31, 2020	December 31, 2019	(in thousand)	Ownership (%)	Book value	(Note 2(2))	ended	Footnote
Zenitron Coporation	Raytronic Corporation	Taiwan	Trading of electronic components and	\$ 55,854	\$ 55,854	1,520	100.00 \$	30,475	\$ 2,321	\$ 2,321	Subsidiary
			assembly								
Zenitron Coporation	Zenitron (HK) Limited	Hong Kong	Trading of electronic components and assembly	2,008	2,008	510	1.47	33,316	302,614	4,448	Second-tier subsidiary
Zenitron Coporation	Supertronic International Corp.	B. V. I.	Reinvested holding company	618,023	618,023	18,704	100.00	2,414,819	301,241	301,241	Subsidiary
Zenitron Coporation	Yo-Teh Investment Corporation	Taiwan	Reinvested holding company	84,167	185,000	7,700	100.00	57,676	47,832	47,832	Subsidiary
Supertronic International Corp.	Zenitron (HK) Limited	Hong Kong	Trading of electronic components and assembly	471,639	471,639	34,272	98.53	2,233,123	302,614	298,166	Subsidiary
Supertronic International Corp.	Zenicom (HK) Limited	Hong Kong	Trading of electronic components and assembly	92,780	92,780	23,800	100.00	87,490	348	348	Subsidiary

Note 1: If a public company is equipped with an overseas holding company and takes consolidated financial report as the main financial report according to the local law rules, it can only disclose the information of the overseas holding company about the disclosure of related overseas investee information.

Note 2: If situation does not belong to Note 1, fill in the columns according to the following regulations:

(1) The columns of 'Investee', 'Location', 'Main business activities', Initial investment amount' and 'Shares held as at December 31, 2020' should fill orderly in the Company's (public company's) information on investees and every directly or indirectly controlled investee's investment information, and note the relationship between the Company (public company) and its investee each (ex. direct subsidiary) in the 'footnote' column.

(2) The 'Net profit (loss) of the investee for the year ended December 31, 2020' column should fill in amount of net profit (loss) of the investee for this period.

(3) The 'Investment income (loss) recognised by the Company for the year ended December 31, 2020' column should fill in the Company (public company) recognised investment income (loss) of its direct subsidiary and recognised investment income (loss) of its investee accounted for under the equity method for this period. When filling in recognised investment income (loss) of its direct subsidiary, the Company (public company) should confirm that direct subsidiary's net profit (loss) for this period has included its investment income (loss) which shall be recognised by regulations.

#### Information on investments in Mainland China

#### Year ended December 31, 2020

#### Expressed in thousands of NTD

(Except as otherwise indicated)

												Accumulated	
					Amount remit	ted from Taiwan						amount of	
					to Mainland	China/Amount		Net income		Investment income	Book value of	investment	
					remitted back t	to Taiwan for the		(loss) of		(loss) recognised by	investments in	income remitted	
				Accumulated amount of	year ended De	cember 31, 2020	Accumulated amount of	investee for the	Ownership held	the Company for	Mainland China	back to Taiwan as	
			Investment	remittance from Taiwan	Remitted to		remittance from Taiwan	year ended	by the Company	the year ended	as of	of	
Investee in Mainland			method	to Mainland China as of	Mainland	Remitted back	to Mainland China as of	December 31,	(direct or	December 31, 2020	December 31,	December 31,	
China	Main business activities	Paid-in capital	(Note 1)	January 1, 2020	China	to Taiwan	December 31, 2020	2020	indirect)	(Note 2)	2020	2020	Footnote
Zenitron (Shanghai) International Trading Co., Ltd.	Trading of electronic components and assembly	\$ 157,730	(2)	\$ 97,270	\$ -	\$ -	\$ 97,270	\$ 16,589	100.00	\$ 16,589	\$ 181,056	\$ -	
ZTHC (Shanghai) Co., Ltd.	Selling computer memory equipment and related components and providing technical support	116,601	(2)	116,601	-	-	116,601	48,087	100.00	48,087	326,338	-	
Zenitron (Shenzhen) Technology Co., Ltd.	Trading of electronic components and assembly	93,080	(2)	32,620	-	-	32,620	14,044	100.00	14,044	68,438	-	
Shanghai Zenitron Electronic Trading Co., Ltd.	Trading of electronic components and assembly	94,760	(2)	-	-	-	-	524	100.00	524	89,599	-	

	Accumulated amount of		
	remittance from Taiwan to	Investment amount approved by the	Ceiling on investments in Mainland
	Mainland China	Investment Commission of the Ministry	China imposed by the Investment
Company name	as of December 31, 2020	of Economic Affairs (MOEA)	Commission of MOEA
Zenitron Corporation	\$ 246,491	\$ 443,484	\$ 2,880,935

Note 1: Investment methods are classified into the following three categories; fill in the number of category each case belongs to:

(1) Directly invest in a company in Mainland China.

(2) Through investing in Zenitron (HK) Limited, an existing company in the third area, which then invested in the investee in Mainland China.(3) Others

Note 2: Basis for investment income (loss) recognition is the financial statements that are audited and attested by R.O.C. parent company's CPA.

Note 3: The numbers in this table are expressed in New Taiwan Dollars.

# ZENITRON CORPORATION STATEMENT OF CASH AND CASH EQUIVALENTS DECEMBER 31, 2020 (Expressed in thousands of New Taiwan Dollars)

Item	_	Description					
Cash on hand and revolving funds						\$	192
Cash in banks							
Checking accounts							47,355
Demand deposits - NTD						2	224,981
Demand deposits - foreign currency	USD	8,037	thousand	Exchange rate	28.43	2	228,487
	JPY	136,323	thousand	Exchange rate	0.27		37,394
	HKD	641	thousand	Exchange rate	3.64		2,335
	RMB	5,091	thousand	Exchange rate	4.35		22,155
						<u>\$</u>	562,899

# ZENITRON CORPORATION CURRENT FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME DECEMBER 31, 2020 (Expressed in thousands of New Taiwan Dollars)

							Fair			
								Unit Price		_
Name of Financial Instrument	Description	Shares in thousands/thousand units	Face Value	Tot	al Amount	Interest Rate	Cost	(in dollars)	Total Amour	t Note
Listed stocks	ADLINK TECHNOLOGY INC.	13,538	\$ 10	\$	858,283	-	\$ 347,990	\$ 63.40	\$ 858,28	3
Emerging stocks	Orient Pharma Co., Ltd.	39	10		573	-	2,462	14.52	57	3
							\$ 350,452		\$ 858,85	5

# ZENITRON CORPORATION STATEMENT OF ACCOUNTS RECEIVABLE DECEMBER 31, 2020 (Expressed in thousands of New Taiwan Dollars)

Client Name		Amount	Note
Non-related parties			
Company A	\$	720,577	
			Balance of each client has
Others			not exceeded 5% of total
		3,707,440	account balance
		4,428,017	
Less: Allowance for uncollectible accounts	()	70,556)	
	\$	4,357,461	

# ZENITRON CORPORATION STATEMENT OF INVENTORIES DECEMBER 31, 2020 (Expressed in thousands of New Taiwan Dollars)

Item		Cost	Net Realizable Value		Note
Merchandise	\$	4,175,374	\$	3,950,627	
Inventory in transit		346,610		346,610	
		4,521,984	\$	4,297,237	
Less: Allowance for market value decline and loss on					
obsolete and slow-moving inventories	(	224,747)			
-	\$	4,297,237			

# ZENITRON CORPORATION STATEMENT OF CHANGES IN INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD FOR THE YEAR ENDED DECEMBER 31, 2020

(Expressed in thousands of New Taiwan Dollars)

### Statement 5

										Market '	Value or Net		
	Beginning	Balance	Addit	ion	Decrea	se		Ending Balance		Asse	ts Value		
	Shares		Shares	Amount	Shares	Amount	Shares	Percentage of					
Name of Investee	(in thousands)	Amount	(in thousands)	(Note 1)	(in thousands)	(Note 2)	(in thousands)	Ownership	Amount	Unit Price	Total Amount	Collateral	Note
Supertronic International Corp.	18,704	\$ 2,187,631	-	\$ 227,188	-	\$-	18,704	100%	\$ 2,414,819	\$ 129.11	\$ 2,414,819	None	
Zenitron (HK) Limited	510	29,836	-	3,480	-	-	510	1.47%	33,316	65.33	33,316	"	
Yo-Teh Investment Corporation	17,783	111,749	-	47,832	( 10,083)	( 101,905)	7,700	100%	57,676	7.49	57,676	"	
Raytronic Corporation	1,520	28,154	-	2,321	-		1,520	100%	30,475	20.00	30,475	"	
		\$ 2,357,370		\$ 280,821		(\$ 101,905)			\$ 2,536,286		\$ 2,536,286		

Note 1: It included exchange differences on translation of financial statements and share of profit or loss or other comprehensive income of subsidiaries accounted for using the equity method. Note 2: It referred to cash dividends distributed by the subsidiaries and proceeds from capital reduction.

# ZENITRON CORPORATION STATEMENT OF SHORT-TERM BORROWINGS DECEMBER 31, 2020 (Expressed in thousands of New Taiwan Dollars)

### STATEMENT 6

Creditor	Description	Ending Balance	e Contract Period	Range of Interest Rate	Credit Line	Collateral	Note
Hua Nan Bank	Unsecured borrowings	\$ 730,53	0 2020/10/13~2021/03/10	Note	\$ 1,200,000	Note 8	Undrawn secured borrowing facilities
Bank SinoPac	//	567,53	5 2020/12/10~2021/01/25	"	750,000	None	"
Taiwan Cooperative Bank	"	542,07	0 2020/09/15~2021/03/21	//	800,000	//	//
Taiwan Business Bank	"	456,48	0 2020/09/30~2021/04/27	//	512,000	//	//
Yuanta Bank	"	450,00	0 2020/12/04~2021/03/26	//	600,000	//	//
Land Bank of Taiwan	"	388,19	3 2020/09/30~2021/06/11	//	400,000	//	//
Cathay United Bank	"	342,36	0 2020/12/25~2021/01/25	//	360,000	//	//
SCSB	"	340,62	8 2020/08/14~2021/06/08	//	360,000	//	//
Bank of Taiwan	//	318,14	7 2020/11/17~2021/03/17	//	500,000	//	//
Mega International Commercial Bank	"	283,70	3 2020/12/30~2021/03/30	//	600,000	//	//
Taichung Commercial Bank	"	274,76	5 2020/10/12~2021/05/14	//	400,000	//	//
Taipei Fubon Bank	//	244,28	2 2020/10/20~2021/06/08	//	330,000	//	//
E.SUN Bank	"	234,62	9 2020/11/26~2021/06/18	//	500,000	//	//
Bank of Panhsin	//	227,35	5 2020/10/08~2021/06/08	//	300,000	//	//
Taishin Bank	//	223,31	9 2020/09/21~2021/03/19	//	400,000	"	//
Shin Kong Bank	"	185,44	5 2020/12/30~2021/06/28	//	200,000	//	//
Jih Sun Bank	//	150,00	0 2020/11/16~2021/02/05	//	300,000	"	//
Bank of Kaohsiung	//	150,00	0 2020/12/07~2021/03/30	//	300,000	"	//
First Commercial Bank	//	127,65	3 2020/11/20~2021/05/19	//	700,000	//	//
EnTie Bank	"	100,00	0 2020/10/14~2021/01/12	//	300,000	//	//
Far Eastern International Bank	//	44,28	5 2020/10/22~2021/02/19	//	500,000	//	//
		\$ 6,381,37	9				

Note: Range of interest rate of the Company's borrowings was 0.64%~1.21%.

# ZENITRON CORPORATION STATEMENT OF ACCOUNTS PAYABLE DECEMBER 31, 2020 (Expressed in thousands of New Taiwan Dollars)

Supplier Name	Description	Amount		Note
Non-related parties				
Company A		\$	752,075	
Company B			583,386	
Company C			320,379	
Company D			147,412	
Company E			141,438	
				Balance of each client has
				not exceeded 5% of total
Others			561,954	account balance
		\$	2,506,644	

# ZENITRON CORPORATION STATEMENT OF OPERATING REVENUE FOR THE YEAR ENDED DECEMBER 31, 2020 (Expressed in thousands of New Taiwan Dollars)

Item	Volume (in thousands)	lume (in thousands)		Note	
Sales revenue					
Memory cards	38,140	\$	8,779,188		
Linear integrated circuit	471,651		3,043,065		
Digital integrated circuit	134,859		2,377,501		
Power field effect transistors	797,673		1,706,660		
Logic integrated circuit	47,101		1,253,233		
Module	1,416		473,524		
Others	2,393,572		2,495,034		
Net operating revenue		\$	20,128,205		

# ZENITRON CORPORATION STATEMENT OF OPERATING COSTS FOR THE YEAR ENDED DECEMBER 31, 2020 (Expressed in thousands of New Taiwan Dollars)

Item		Amount
Beginning inventory	\$	2,596,446
Add: Net purchases for the year		21,378,823
Processing fees		10,764
Less: Ending inventory	(	4,521,984)
Obsolete and slow-moving inventory sold	(	41,703)
Transferred to operating expenses	(	5,587)
Cost of goods sold		19,416,759
Loss on decline in market value		62,966
	\$	19,479,725

# ZENITRON CORPORATION STATEMENT OF OPERATING EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2020 (Expressed in thousands of New Taiwan Dollars)

Item	Selling		Administrative		 Total	Note
Wages and salaries	\$	251,859	\$	102,839	\$ 354,698	
Export (customs) expense		47,457		-	47,457	
Depreciation expense		2,319		12,063	14,382	
						Balance of each account has not exceeded 5% of total
Other expenses		120,350		89,272	 209,622	account balance
	\$	421,985	\$	204,174	\$ 626,159	

(VI) If the Company and Its Affiliates Encounter Any Financial Difficulties in the Past Year and as of the Date of Publication of the Annual Report, the Impact on the Company's Financial Status Shall Be Listed : None.

# VII. Review of Financial Conditions, Financial Performance, and Risk Management

				01111.11	. ,
			Differe	ence	
Item	2020	2019	Amount	%	Expl anati on
Current assets	18,490,142	13,493,379	4,996,763	37.03	1
Non-current assets	800,035	733,721	66,314	9.04	
Total assets	19,290,177	14,227,100	5,063,077	35.59	1
Current liabilities	14,243,165	9,633,359	4,609,806	47.85	2
Non-current liabilities	245,454	188,033	57,421	30.54	3
Total liabilities	14,488,619	9,821,392	4,667,227	47.52	2
Capital stock	2,138,249	2,138,249	0	-	
Capital surplus	958,734	965,034	(6,300)	(0.65)	
Retained earnings	1,361,862	1,085,221	276,641	25.49	4
Other interests	342,713	217,204	125,509	57.78	5
Non-controlling interests	-	-	0	-	
Total shareholders' equity	4,801,558	4,405,708	395,850	8.98	
Explanation:					1

### (I) Financial status (consolidated)-Adopt International Financial Reporting Standards: Unit: NT\$1,000

Explanation:

Analysis of the change in the percentage of increase or decrease in the last two years (those with an increase or decrease of less than 20% are exempt from analysis)

- 1. Current assets are due to the increase in accounts receivable as a result of the growth in results for the period and the increase in inventories as a result of stocking up on demand from related customers.
- 2. Current liabilities are due to the increase in short-term loans and payables as a result of the increase in imports during the period.
- 3. Non-current liabilities are due to the increase in lease liabilities non-current.
- 4. The retained earnings are due to the increase in net income for the period.
- 5. Other equity is due to the effect of valuation gain on financial assets at fair value through other comprehensive income.

# (II) Financial performance: Adopt International Financial Reporting Standards:

Unit:NT\$1,000

K		·		;	
Year	2020	2019	Increase (decrease) Amount	Changes ratio (%)	Chan ge Anal ysis Expl anati on
Operating revenues	34,401,169	26,992,869	7,408,300	27.45	1
Operating costs	(32,779,983)	(25,509,080)	(7,270,903)	28.50	1
Gross profit	1,621,186	1,483,789	137,397	9.26	
Operating expenses	(1,194,209)	(1,098,220)	(95,989)	8.74	
Operating profit	426,977	385,569	41,408	10.74	
Non-operating income and					
expenses					
Other income	80,725	81,765	(1,040)	(1.27)	
Other gains and losses	169,516	33,320	136,196	408.75	2
Financial costs	(122,162)	(193,227)	71,065	(36.78)	3
Net income before income tax	555,056	307,427	247,629	80.55	1
Total income tax expense	(83,031)	(76,846)	(6,185)	8.05	
Net income	472,025	230,581	241,444	104.71	1

# Explanation:

Analysis of the change in the percentage of increase or decrease in the last two years (those with an increase or decrease of less than 20% are exempt from analysis)

- 1.Operating revenues, operating costs, net income before tax and net income for the year increased compared to the previous period due to the growth of our major customers.
- 2. The net exchange gain for the period was higher than the previous period due to the effect of exchange rates; the gain on disposal of financial assets at fair value through profit or loss was higher than the previous period.
- 3. Finance costs decreased during the period due to lower interest rates on borrowings.

# (II) The expected sales volume and its basis, the possible impact on the Company's future financial operations and the plan to respond:

The Company's main products are various electronic parts and components. Due to the wide variety of products and the significant difference in unit price of each product, it is not appropriate to use sales volume as the basis for measurement. On the business side, the Company will provide higher value-added services to its customers, increase its distribution of new product lines, increase its sales and customer penetration in Mainland China, and leverage its own strengths and information to increase its market share and create maximum value for the Company and its shareholders.

# III. Cash flow

# Analysis on cash flow

		<u>1 mary 515 Off C</u>		_		
			1	1		Unit: NT\$1,000
Beginning cash balance (1)	Net cash flow from operating	Net cash flow from investment	Exchang e differenc es (4)	Cash surplus	Remedial measures for estimated cash deficit	
	activities throughout the year (2)	and financing activities throughout the year (3)		(deficiency) amount (1)+(2)+(3)+(4)	Investmen plans	t Financial plans
1,198,560	(2,440,090) cash flow for the ye	2,997,197	(79,444)		-	-
<ol> <li>(1) Operation</li> <li>(2) Investigation</li> <li>(3) Finance</li> <li>(4) Effect</li> <li>2. Analysis on the second sec</li></ol>	tem Increase (decreating activities: Net of the constraint of the coming for the coming the coming for the coming the comin	eash outflow from o eash inflow from in eash inflow from fir es for estimated cas	perating a vesting act nancing act	tivities of \$47,431 tivities of \$2,949,7 (\$79,44 NT\$ 477,66	thousand 766 thousand 4) thousand 53 thousand pplicable.	
Beginning	Net cash flow from operating	Net cash flow investment and fir	-	Cash surplus	Remedial measures for estimated cash deficit	
cash balance (1)	activities throughout the year (2)	activities throughout the year (3)		(deficiency) amount (1)+(2)+(3)	Investmen t plans	Financial plans
1,676,223	30,228	(315,432)		1,391,019	-	-
<ul><li>(1) Operating ac and accounts</li><li>(2) Financing ac</li></ul>	h flow situation for ctivities: The net cas receivable in 2020 ctivities: The net cas remedial measures	sh outflow from ope sh inflow was main	ly due to th	he increase in shor		

# IV. The impact of major capital expenditure in the last year on the financial business:

Review and analysis of significant capital expenditures and their funding sources: None

# V. Re-investment policy, major reason for profit/loss of the last year, improvement plan and the investment plan for the coming year:

Explanation	Carrying amount	Policy	Investment profit or loss	Major reason for profit or loss	Improvem ent plan	Other investment plans in the future
RAYTRONIC CORPORATION	30,475	Long-term equity investment	2, 321	Valuation Gain on the financial assets at fair value through profit or loss and profitable business expansion	Not applicable	Adjustment for subsidiary development
Cordial Investment Corporation	57, 676	Long-term equity investment	47,832	Dispoal of profit oon the financial assets at fair value through profit or loss	Not applicable	Adjustment for subsidiary development
SUPERTRONIC INTERNATIONAL CORP.	2,414,819	Long-term equity investment	301,241	Profit from transfer of investment in ZENITRON (H.K) LIMITED	Not applicable	Moderate adjustment to operating scale expansion
Zenicom (HK) Limited	87,490	Long-term equity investment through SUPERTRONIC INTERNATIONAL CORP.	348	Ceaseless business expansion	Not applicable	Adjustment for subsidiary development
Zenitron (HK) Limited	2,266,439	Long-term equity i n v e s t m e n t	302, 614	Profit for the period from continued business expansion	Not applicable	Adjustment for subsidiary development
Zenitron (Shanghai) International Trading Co., Ltd.	181,056	Limited	16,589	Profit for the period from continued business expansion	Not applicable	Adjustment for subsidiary development
ZTHC (Shanghai) Co., Ltd.	326,338	Long-term equity investment through Zenitron (HK) Limited	48, 087	Profit for the period from continued business expansion	Not applicable	Adjustment for subsidiary development
Zenitron (Shenzhen) Technology Co., Ltd.	68,438	Long-term equity investment through Zenitron (HK) Limited	14, 044	Continued Business Expansion	Not applicable	Adjustment for subsidiary development
Shanghai Zenitron Electronic Trading Co., Ltd.	89,599	Long-term equity investment through Zenitron (HK) Limited	524	Continued Business Expansion	Not applicable	Adjustment for subsidiary development

# (VI) Analysis and Assessment on Risk Matters:

- (1) Effects of Changes in Interest Rates, Foreign Exchange Rates and Inflation on Corporate Finance, and Future Response Measures:
  - 1. The Company's bank borrowings are mainly due to the capital requirements arising from operating cycles. An increase in market interest rates will have an adverse effect on the Company's profit and loss. The Company will evaluate the trend of interest rates from time to time and reduce the impact of interest expenses on the Company through financing instruments and working capital management.
  - 2. Most of our sales and purchase orders are quoted on a U.S. dollar basis, which has a significant hedging effect and does not cause significant operational disruptions due to exchange rate issues.
  - 3. The Company has a dedicated risk control unit to observe and analyze the changes and

trends of exchange rates on a long-term basis, and to ensure appropriate hedging of changes in the Company's foreign currency positions.

4. Inflation in recent years is still within the expected range, and the Company's product market price changes are more flexible, so it is not yet affected by this factor too much.

(2) Policies, Main Causes of Gain or Loss and Future Response Measures with Respect to Highrisk, High-leveraged Investments, Lending or Endorsement Guarantees, and Derivatives Transactions:

The Company adopts a conservative financial policy and does not engage in high-risk investments, except for hedging exchange rate operations and conservative fixed-income investments. Ltd.

(3) Future Research & Development Projects and Corresponding Budget: The company is a professional technology integrated marketing channel, so it is not applicable.

Our main core business is the electronic marketing channel business, providing technical support for customers' inventory, marketing and total solutions, etc. We have a number of FAE staff to provide original technical services, consultation and total solutions for different customers, and we have a good grasp of the support and progress of such cases. In the future, we expect to continue to invest and expand our technical services to our customers, and to move towards the technical level of product integration, so that we can enhance our professional technology and become a professional technical integration marketing channel provider.

- (4) Effects and Response to Changes in Domestic and Foreign Policies and Regulations Relating to Corporate Finance and Sales: None.
- (5) Effects of and Response to Changes in Technology and the Industry Relating to Corporate Finance and Sales :

With the advancement of information product application technology, consumers' willingness to replace their products is accelerated, and the Company's agent lines are all international manufacturers, which have considerable influence on the development and leadership of technical products. In short, technological changes and enhancements have had a positive impact on the Company's operations and competitiveness. In addition, in response to the impact and challenges of such technology, the Company continues to seek out advanced technology partnerships to support its future growth.

- (6) The Impact of Changes in Corporate Image on Corporate Risk Management, and the Company's Response Measures: None.
- (7) Expected Benefits from, Risks Relating to and Response to Merger and Acquisition Plans: None.
- (8) Expected Benefits from, Risks Relating to and Response to Factory Expansion Plans: Not applicable.
- (9) Risks Relating to and Response to Excessive Concentration of Purchasing Sources and Excessive Customer Concentration: None.
- (10) Effects of, Risks Relating to and Response to Large Share Transfers or Changes in Shareholdings by Directors, Supervisors, or Shareholders with Shareholdings of over 10%: None.
- (11) Effects of, Risks Relating to and Response to the Changes in Management Rights: None.
- (12) For the contentious or non-contentious events, it shall list the directors, general manager, substantial person in charge, and shareholders with more than 10% shareholding, as well as the major contentious and non continuous events or administrative litigation event related to the affiliates currently or in the past according to the judgment. For those that the result might show substantial influence on the shareholder's equity or price of securities, it shall disclose its fact, target amount, start date of litigation, major involved parties and handling situation until the date of using the annual report: None.
- (13) Information Security Protection and Countermeasures

Our company attaches great importance to information security, and the Information Technology Division is responsible for establishing a strict information security process mechanism, including information security testing, crisis management, and improvement of information security quality, etc. In addition to the complete network and computer security protection that has been established, we have also set up a complete audit and education training for employees' computer operation behavior and conducted information security drills. The company also continues to enhance information security equipment to strengthen the defense ability of external attacks.

For the most recent year and as of the date of the annual report, the Company had no material information security incidents affecting its operations.

(14) Other major risks and countermeasures: None

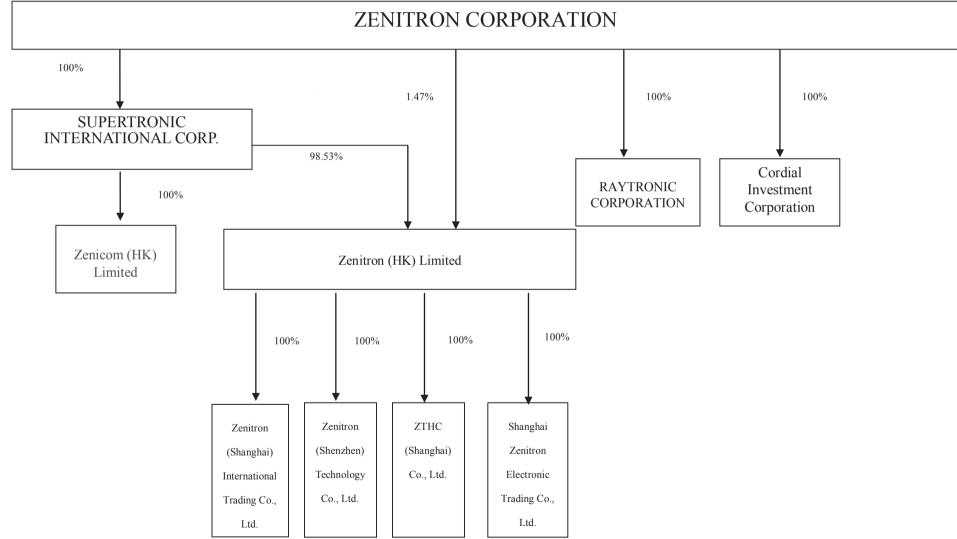
# VI. Other important matters: None.

# **VIII. Special Disclosure**

# (I) Summary of Affiliated Companies

(1) Consolidated Business Reports of Affiliated Companies:

1. Overview of Affiliated Companies:



Name of the Company	Date of Incorporation	Address	Paid-in Capital	Major Business Items
RAYTRONIC CORPORATION	Dec. 21, 1988	4F,No. 8, Lane 250, Xinhu 2nd Road, Neihu District, Taipei, Taiwan	\$15,200,000	Trading of electronic parts and components
Cordial Investment Corporation	Jan. 09, 2003	3F, No. 2, Lane 47, Ming Yuan St., Sanchong District, New Taipei City		Holding company for transfer of investment
SUPERTRONIC INTERNATIONAL CORP.	Sep. 01, 2001	AKARA BUILDING 24 DE CASTRO STREET,WICKHAMS CAY I. ROAD TOWN, TORTOLA, BRITISH VIRGIN ISLANDS	reporting date was approximately 28.48	Holding company for transfer of investment
Zenicom (HK) Limited	Jul. 06, 2017	Room.6C Goldlion Holdings Centre,13-15 Yuen Shun Circuit,Siu Lek Yuen,Shatin Hong Kong	exchange rate at the reporting date was approximately 28.48	Trading of electronic parts and components
Zenitron (HK) Limited	Jun. 16, 1998	2B, Goldilocks Group Centre, 13-15 Yuen Yuen Shun Wai, Siu Lek Yuen, Shatin, Hong Kong	exchange rate at the reporting date was approximately 3.67	Trading of electronic parts and components
Zenitron (Shanghai) International Trading Co., Ltd.	Sep. 12, 2002	Room 907B, No.55 Cili Road, Shanghai Free Trade Pilot Zone	USD5,000,000 (Note 1) The exchange rate at the reporting date was approximately 28.48	Trading of electronic parts and components
ZTHC (Shanghai) Co., Ltd.	Jul. 09, 2003	Room 2517, No.28 Ga Feng Road, Shanghai Free Trade Pilot Zone	exchange rate at the reporting date was approximately 28.48	Sales of computer memory devices, technical support and sales of related parts
Zenitron (Shenzhen) Technology Co., Ltd.	Jun. 22, 2006	10A, 10F, 9A2, Shenzhen Bay Technology Eco Park, Baishi Road, Yuehai Street, Nanshan District, Shenzhen	exchange rate at the reporting date was approximately 28.48	Trading of electronic parts and components
Shanghai Zenitron Electronic Trading Co., Ltd.	Aug. 9, 2010	Room 401, 4F, No.39 Building, No.333 Qinjiang Road, Caohejing Development Zone, Xuhui District, Shanghai	USD3,000,000 (Note 1) The	Trading of electronic parts and components

# 2. Profile of each Affiliated Companies:

Note 1: If the affiliated company is a foreign company, the name and address of the company may be expressed in English, the date of establishment may be expressed in A.D. date, and the amount of paid-in capital may be expressed in foreign currency (provided that the exchange rate as of the date of filing is added).

# 3. Information on the Directors, Supervisors and General Managers of each Affiliated Companies:

Unit:

shares				
Name of the Company	Title(Note 1)	Name or representative	Shareholdings (N Number of shares	ote 2) (Note 3) Shareholding
	-)	ZENITRON CORPORATION Representative:		ratio
	Directors Directors	CHOU, YEOU-YIH ZENITRON CORPORATION Representative: CHOU, CHUN-HSIEN	1,520,000	1000/
RAYTRONIC CORPORATION	Directors Supervisor	ZENITRON CORPORATION Representative: CHOU,CHUN-KUANG ZENITRON CORPORATION Representative:	1,520,000	100%
		YEH,LU-CHANG		
Cordial Investment Corporation	Directors Directors	CHOU,CHUN-HSIEN ZENITRON CORPORATION Representative:	7,700,000	100%
SUPERTRONIC INTERNATIONAL CORP.	Directors	CHOU, YEOU-YIH ZENITRON CORPORATION Representative: CHOU, YEOU-YIH	18,703,759	100%
	Directors	SUPERTRONIC INTERNATIONAL CORP. Representative: CHOU,CHUN-HSIEN SUPERTRONIC INTERNATIONAL CORP.	23,800,000	100%
Zenicom (HK) Limited	Directors Directors	Representative: CHOU,CHUN-KUANG SUPERTRONIC INTERNATIONAL CORP. Representative: YEH,LU-CHANG	23,000,000	10070
Zenitron (HK) Limited	Directors Directors Directors	ZENITRON CORPORATION Representative: CHOU,YEOU-YIH ZENITRON CORPORATION Representative: CHOU,CHUN-KUANG ZENITRON CORPORATION Representative: CHEN,HSIN-YI	510,000	1.47.%
Zenitron (Shanghai) International Trading Co., Ltd.	Directors Supervisor	Zenitron (HK) Limited Representative: CHOU,LI-MEI-CHEN Zenitron (HK) Limited Representative: YEH,LU-CHANG	(Note 4)	100%
ZTHC (Shanghai) Co., Ltd.	Directors Supervisor	Zenitron (HK) Limited Representative: YEH,LU-CHANG Zenitron (HK) Limited Representative: CHEN,HSIN-YI	(Note 4)	100%
Zenitron (Shenzhen) Technology Co., Ltd.	Directors	Zenitron (HK) Limited Representative: CHEN,HSIN-YI	(Note 4)	100%
Shanghai Zenitron Electronic Trading Co., Ltd.	Directors Supervisor	Zenitron (HK) Limited Representative: CHEN,HSIN-YI Zenitron (HK) Limited Representative: CHOU,LI-MEI-CHEN	(Note 4)	100%

Note 1: If the affiliated company is a foreign company, the position is listed as equivalent.

Note 2: If the investee company is a limited company, please enter the number of shares and the percentage of shareholding; for others, please enter the amount of capital and the percentage of capital contribution and specify.

Note 3: If the director and supervisor is a legal entity, the relevant information of the representative should be disclosed. Note 4: None of shares held by limited company.

4.For those who are presumed to be in a controlling or subordinate relationship pursuant to Article 369-3 of the Company Act, information on their shareholders: None.

5. The overall industry and division of labor of the affiliated companies.

(1) The business of the overall affiliated company consists mainly of the distribution of electronic parts and components and investment holding.

- (2) The division of labor among the affiliates is described as follows.
  - a. RAYTRONIC CORPORATION is mainly engaged in the trading of electronic parts and components, and also engages in some investments.
  - b. Cordial Investment Corporation is mainly engaged in the business of investment.
  - c. SUPERTRONIC is the holding company of the Viking Islands.
  - d. Zenicom (HK) Limited is mainly engaged in the trading of electronic parts and

components.

- e. Zenitron (HK) Limited is mainly engaged in the sale and purchase of electronic parts and components in Hong Kong and China respectively.
- f. ZTHC (Shanghai) Co., Ltd. is mainly engaged in the sales of computer memory devices, technical support and sales of related parts for domestic sales in China.
- G. Zenitron (Shenzhen) Technology Co., Ltd., Zenitron (Shanghai) International Trading Co., Ltd. And Shanghai Zenitron Electronic Trading Co., Ltd. are mainly engaged in the business of selling and distributing electronic parts and components to enterprises in China.

	1				1	Dec. 31,	2020 Un	it: NT\$1,000
			T ( 1			Operating	Net income Profit or	Net earnings per share (after-tax)
Name of the Company	Capital	Total assets	Total liabilities	Net value	Operating revenues	profit (loss)	loss (after-tax)	
RAYTRONIC CORPORATION	15,200	30,689	214	30,475	14,754	1,082	2,321	-
Cordial Investment Corporation	77,000	57,688	12	57,676	-	(88)	47,832	-
SUPERTRONIC INTERNATIONAL CORP	532,683	2,414,819	-	2,414,819	-	(85)	301,241	-
Zenicom (HK) Limited	86,864	95,947	8,457	87,490	72,604	78	348	-
Zenitron (HK) Limited	127,652	7,150,327	4,883,888	2,266,439	19,068,056	288,486	302,614	-
Zenitron (Shanghai) International Trading Co., Ltd.	142,400	754,962	573,906	181,056	1,383,299	25,990	16,589	-
ZTHC (Shanghai) Co.,Ltd.	101,104	791,463	465,125	326,338	2,314,073	62,892	48,087	-
Zenitron (Shenzhen) Technology Co., Ltd.	85,440	502,889	434,451	68,438	1,010,715	23,275	14,044	-
Shanghai Zenitron Electronic Trading Co., Ltd.	85,440	90,698	1,099	89,599	5,773	510	524	-

6. Overview on Operations Profile of Affiliated Companies:

Note 1: If the affiliated company is a foreign company, the name and address of the company may be expressed in English, the date of establishment may be expressed in Western dollars, and the amount of paid-in capital may be expressed in foreign currency (provided that the exchange rate as of the date of filing is added).

(2) Statement for the consolidated financial statements of affiliated enterprises

# ZENITRON CORPORATION

### Statement for the consolidated financial statements of affiliated enterprises

The entities that are required to be included in the combined financial statements of Zenitron Corporation as of and for the year 2020 (from January 1, 2020 to December 31, 2020), under the Criteria Governing the Preparation of Affiliation Reports, Consolidated Business Reports and Consolidated Financial Statements of Affiliated Enterprises are the same as those included in the consolidated financial statements prepared in conformity with the International Accounting Standard 10, "Consolidated and Separate Financial Statements." In addition, the information required to be disclosed in the combined financial statements is included in the consolidated financial statements. Consequently, Zenitron Corporation and Subsidiaries do not prepare a separate set of combined financial statements.

Very truly yours,

Name of the Company: ZENITRON CORPORATION

Responsible Person: CHOU, YEOU-YIH

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(3) Affiliation Reports: Not applicable

(II) Private Placement Securities during the most recent fiscal year as well as the current fiscal year up to the date of publication of the annual report: None.

(III) Holding or Disposal of the Company's Shares by Affiliated Companies during the most recent fiscal year as well as the current fiscal year up to the date of publication of the annual report: None.

(IV) Other Necessary Supplementary Notes: None.

IX. In the event of any matter which has had a significant impact on shareholders rights or the price for the securities referred to Article 36, paragraph 2, subparagraph 2 of the Securities and Exchange Act during the most recent fiscal year as well as the current fiscal year up to the date of publication of the annual report: None.